

Management How much progress have working women made?



Vocational training How to improve it

Japanese economy Staring into an uncertain future



# **INANCIAL TIMES**

# **Car prices vary** by more than 40% within the EC

Car prices in the European Community differ substantially and by more than 40 per cent in the most extreme cases, a study prepared for the European Commission shows.

However, the Commission is divided about

the causes of the price disparities and what should be done to bring prices into line. Page 14 Russia setback: Early Russian membership of the International Finance Corp, the World Bank affiliate charged with promoting private-sec-

tor investment, has been thrown into doubt by problems in the US administration. Page 4 Stores hit: Japan's department stores saw profits fall sharply last year as business conditions turned sour following a period of expansion that left companies with high depreciation expenses. Page 17

Cabinet choice: President Lech Walesa of Poland signalled that he is intent on installing a cabinet of his own choosing and broadening his executive powers. Page 2

Goodyear Tire & Rubber, the sole surviving. big US tyre-maker, reported strong first quarter results, with net income at \$66.3m against a loss of \$90.1m a year earlier. Page 17

Trade hope: US and European Community negotiators are to intensify efforts to reach a compromise on farm trade liberalisation. Page 4

Asylum in UK: The number of people applying for political asylum in Britain has dropped by more than half this year as tougher Home Office screening controls have begun to bite. Page 14:

Swiss Bank Corporation said its after-tax. operating income "did not quite match 1991's excellent first quarter performance". Page 17

Arab aim: Arab delegates to Middle East peace. talks, which resume today, look set to focus more specifically on UN resolutions requiring Israel's withdrawal from occupied Arab land. Page 4

European Monetary System: Sterling managed a brief foray above the French francin the ERM grid for the first time since October, 1990. By Friday, however, good trade figures out of France found the pound back in the penultimate position. The D-Mark strengthened slightly as the market grew more confident about firm German rates. Currencies, Page 27

April 24, 1992 Escudo BFrance D-Mark Fr. Franc

2.25% The chart shows the member currencies of the exchange rate mechanism measured against the weakest currency in the EMS's narrow 2.25 per cent fluctuation band. In practice, currencies in the EMS narrow band cannot rise more than 2.25.

per cent from the weakest currency in that part of the system. Sterling, the Spanish peseta and the Portuguese escuido operate with 6 per cent fluctua Poll boost: Rudolf Streicher won the first round

in Austria's presidential elections, confirming his status as front runner to succeed President

Groupe Bull, French state-owned computer maker, announced 1,100 fresh job losses to sharpen its competitiveness in the recession-hit computer

Earthquake: An earthquake and two powerful aftershocks which jolted northern California at the weekend caused damage estimated at \$10m, destroyed scores of homes and buildings, injured 70 people and left five missing.

UK politics: Senior figures in the UK Labour party will seek to impose some order on the ele-ments of farce in its leadership contest by insisting at today's meeting of Labour MPs that there will be no immediate change to the rules. MPs face many voices in vote for Speaker, Page 6

Axa, second-largest French insurance group, is launching direct sales of motor insurance, a move which could have significant consequences for France's insurance market. Page 15

Women workers: British companies are starting to set targets for the number of women being hired and promoted within their organisations. Page 7; Opportunity not to be missed, Page 16

Budget cuts: Sweden's government promised SKr30bn (\$1.6bn) spending cuts over three years to reduce a budget deficit forecast to reach SKr101.8bn in the 1992-93 tax year. Page 2 Dirty power: Drax, a coal-fired power station.

in northern England owned by the privatised generator National Power was branded as the biggest polluter in Europe". Page 7

Losses: Japan's city, long-term credit and trust banks have announced a total of Y1,297.3bn (\$9.5bn) in portfolio valuation losses from the decline of the Tokyo stock market. Page 15

Nine dies Nine motorcyclists, in Le Mans in France to watch the 34-Hour motorcycle race, were killed late on Saturday in three 🧟 . of accidents which all took place outside the competition.

Leeds take title: Leeds United won the English league football championship for the first time

since 1974.						•
Sahrain Din1.000 Belglum BF680 Cygrus CE1.00 Czech Kcs35 Denmark DK114 Egypt E54 00 Finland FM10 France FF78.00 Germany DM3.30	India Indonesia Israel Caly Jordan Korea Y Kureak	1Kru80 Re20 Rp380b Shi5,50 L2500 JD1,20 ton 2500 File,500 L21,250	Nigeria Norway P Omen Palastan Philippine Poland a Portugal	MOn11 FI 3.50 Nakra20 Kr15.00 OR1.20 Rs35 s Pso45 D 18,000	Spain Sweden Switz Thailand Turksta ( Turksty	Pt=200

# Cossiga departure plunges Italy into fresh crisis

ITALY'S political system has been thrown into disarray following the resignation of Mr Francesco Cossiga as president.

Mr Cossiga's decision to step
down, announced on nationwide television on Saturday evening, increases the political uncertainties following the April 5 general election, which delivered a sharp rebuil to the established parties and further fragmented the already complex party system.

The timing of Mr Cossiga's move now leaves the country in a

ted to nominate a premier to assemble a new government. Hence the first task for Mr Cossiga's successor, who must be elected within 15 days by members of the upper and lower houses of parliament as well as regional representatives, will be to pick a prime minister.

The choice has become particularly complex in view of the fact that the previous four-party coalifion led Mr Giulio Andreotti, who gned on Friday, will probably need the support of at least one other party to ensure a stable majority in parliament.

to resign just over two months before his term formally expires in July because Italy now needed a strong president to ensure the formation of a "strong and authoritative" government. Although the powers of the head of state are strictly limited under the constitution, the president has the right to nominate the premier and dissolve parliament. Mr Cossiga, in an emotional 45-minute address to the nation, presented himself as a lonely figure trying to force change on an ossified political establishment,

which had already shown itself

unwilling to read the signals for

reform from the elections The difficulty politicians faced in electing new leaders for the Senate and Chamber of Deputies, when members of the new parliament met in Rome for the first time last week, illustrated how hard finding a political majority has now become. Leaders for the upper and lower houses were only elected after numerous rounds of voting over two days.

call for reform.

Mr Scalfaro, a veteran figure in the Christian Democrat party to which Mr Cossiga formerly helonged, had been engaged in public clashes with the increas-The election, registering heavy falls for the main parties and an upsurge for fringe groupings, was ingly embittered president. widely interpreted as a pressing

Mr Cossiga, who had threat-Mr Cossiga. He underlined th single European market, the cri-sis in state finances, the need for ened to resign more than once in recent months, may have been finally swayed by the election on economic recovery and the fight Friday of Mr Oscar Luigi Scalfaro against organised crime as the as leader of the Chamber of Dep-uties and Mr Giovanni Spadolini four main challenges facing a new government. as leader of the Senate. Both men However, in a series of sharp had opposed Mr Cossiga's calls attacks on the political establishfor a stronger presidency, while ment and the Christian Democrats in particular, he empha-

at the height of his powers," said

would command the political strength and respect needed to convince politicians that change was necessary.

Cossiga may yet return, Page 2

sised that only a new president

# G7 nations divided on right route to growth

THE WORLD'S leading industrial countries welcomed Russia and the other former Soviet republics into the fold of market economies yesterday but continued to show signs of internal dissent over how best to foster world economic growth.

Japan indicated it would resist US calls for increased public spending and lower interest

Mr Theo Waigel, German finance minister, said he was

Russia faces a delay in membership of IFC ■ Old foes resume the bickering Page 30

Interview with Lewis Preston, World Bank president

"not going to be put in the dock" because of Germany's high public borrowing requirement following

He rejected US claims that Germany's overall fiscal deficit was as high as 6 per cent of gross domestic product and insisted that there would be a moratorium on the level of state spending until the mid-1990s.

Hopes of an early cut in German interest rates were dashed yesterday when Mr Helmut Schlesinger, the Bundesbank president, told the meeting of the Group of Seven countries that

rates in view of the rapid growth in Germany's monetary aggregates and inflationary pressure on the wages front.

However, he said Germany saw no reason to raise rates or tighten monetary policy.

Several countries, including Britain, have backed the US argu-ment that Germany's high defi-cits lie behind the Bundesbank's high interest rates and so have exported slow growth and unemployment to Europe and the rest

The G7 meeting gave the green light to a 350m touble stabilisation fund for Russia welcoming it and the other former Soviet republics into the International

Monetary Fund. The meeting was joined by Mr Yegor Gaidar, Russia's first deputy prime minister, yesterday afternoon. It heard details of Russia's economic reform and stabilisation plans, including a fore-cast from Mr Gaidar that Russia would reduce its fiscal deficit to 5 per cent of gross domestic product in the first half of this year from around 20 per cent last year.

The G7 - comprising the US, Japan, Germany, France, Britain, Italy and Canada - recom mended that an emergency IMF financing facility, known as the General Arrangements to Borrow, should be activated to give the IMF the financial backing needed for the stabilisation fund. It is expected that another club of industrial countries - the

& Continued on Page 14



# Battle rages for control of Kabul

By David Housego in Kabul

KABUL echoed last night to the sound of automatic weapons and artillery fire as fierce fighting continued between rival Islamic guerrilla groups for control of the

Clashes erupted between forces loyal to Ahmed Shah Masood, the Jamiat-I-Islami commander, and Gulbuddin Hekmatyar's Hezb-e-Islam forces after Kabul fell to mujahideen fighters on Saturday. Fighting intensified after dark with continual artillery and auto-

matic weapons fire and heavy explosions rocking the city. A Jamiat commander in the area of the Bala Hissar (old fort) said between 20 and 30 people had been killed there. The overall death toll, however, was expected

to be much higher. There was no telling last night whether Afghanistan would be plunged into a fresh civil war after the end of the 13-year conflict between the Islamic guerrillas and the communist regime.

Celebrations over a muiahideen victory turned to bloodshed as Group of 10 - will activate the Pushtun nationalists and Hezb GAB today so that the IMF can guerrillas showed their determination to resist domination of

loyal to Mr Masood.

Mr Masood was appointed head of a six-man security committee by mujahideen leaders in Peshawar on Saturday and given orders to secure the city. Three of Jamiat party while two prominent Pushtuns were also

included Pakistan vesterday supported the new ruling council. The Foreign Ministry said it hoped the full 51-man council would leave

for Kabul shortly. Support by an overwhelming majority of the guerrilla groups as well as the United Nations had given legitimacy to the council, the ministry said.

Mr Hekmatyar sparked the fighting on Saturday by ordering

nore expensive brands.

From a 33MHz 386SX to

Kabul by non-Pushtun forces his men into Kabul after rejecting the council and the plan for the transfer of power.

Last night Hezb forces controlled key pockets of Kabul, including the Ministry of the Interior. Their anti-aircraft weaping in reinforcements for Mr Masood and they controlled territory to the south of Kabul.

Jamiat vehicles manned by heavily armed guerrillas patrolled the tense and deserted streets of the capital. Young men

nervously guarded checkpoints. General Nabi Azimi, former head of the Kabul garrison who has been co-operating with Mr Masood, called on the security forces to obey him. But two other

Pushtun nationalist generals -

General Mohammad Rafi and

General Watangarn, the former minister of defence - were siding with the Hekmatyar forces in the interior ministry.

On Saturday in what had seemed to be a remarkably peaceful transition, the former governpower to the mujahideen who had slipped into the city in large numbers. However, the situation deterio-

rated overnight as Mr Masood flew in by helicopter accompanied by Antonov transport aircraft reinforcements. To protect them. Sukhoi fighter-bombers struck at Hezb anti-aircraft positions close

Further reports and analysis. Masood profile, Page 14

# German public sector strikes expected to bring chaos today

TRAINS and buses, post, refuse disposal, and a string of other public services are expected to be severely disrupted in western Germany from today after all the public sector unions voted in

It is the country's first full-scale public sector strike for 18 years. Railway employees, hospital administration and school services, as well as bus and tramdrivers and white-collar workers. are all involved. The action amounts to a trial of

strength between the trade unions and both central government and the local authorities in the latest annual wage round. Pay negotiations between the employers and the construction workers' union, IG Bau, broke down on Saturday, and IG Metall, representing the country's 4m engineering workers, has already called for "massive warning strikes" this week in support of Spain faces strikes .... Page 2

Heide Simonis, Social Democrat (SPD) finance minister of Schleswig-Holstein and a key member of the employers' side in the public sector negotiations, proposed a pay deal increasing the lowest wages by more than the 4.8 per

leader, called for an urgent resumption of negotiations, and a new government offer. However, thus far the government, repre-sented by Mr Ridolf Seiters, the interior minister, has refused to improve on 4.8 per cent, compared with an arbitration panel proposal of 5.4 per cent, and a union demand of 9.5 per cent.

CONTENTS

leader of the OeTV public sector union, said the unions would prove very quickly that without have a strike fund of DM600m.

Postal workers started strike action last Friday, and over the weekend public theatres and concert halls across the country were also closed. Train safety inspectors were expected to walk out last night, halting express trains by midday today. In Frankfurt, about 300 telephone employees joined the strike. Disruption of buses is expected today.

The Kiel canal, the busiest artificial waterway in the world, was effectively closed last night when some 100 lock-keepers joined the strike. The canal links the North Sea to the Baltic, and is used by up to 150 vessels each day.

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#### the public services, nothing runs The unrest could affect the entire German economy at a time at all." The OeTV is reported to when it is already labouring under the burden of paying for "We can keep going," she said. unification with the east. favour of strike action. There was a hint of a desire for compromise last night when Mrs

cent currently on offer.

Mr Björn Engholm, the SPD

stern Germany is not supposed to be affected, because wage negotiations are still sepa-rately conducted. Managed Funds ..... 23-26

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# Walesa seeking | Silent Cossiga may yet come back from the dead more power to form cabinet

PRESIDENT Lech Walesa of Poland signalled yesterday he is intent on installing a cabinet of his own choosing and broadening his executive powers. This would mean dropping the centre-right minority govern-ment headed by Mr Jan

The president said on the main evening TV news yesterday that he needed "the means to act effectively and that he was now convinced the country had to have a "cabinet of professionals which tran-scended party divisions".

He added this would mean greater powers for the president" in a new system modelled on the French constitu-"where the prime minister answers to the presi-

Mr Walesa, who was elected president at the end of 1990, is looking to rising discontent in the country to propel his drive to dominate the executive and

majority in parliament to make the necessary constitutional changes. This might be difficult as MPs, divided among 10 or so groups, may well unite to

resist Mr Walesa's demands.
Poland's consitution has the prime minister and his cabinet answering to parliament, with the president merely responsi ble for nominating the premier responsibility for defence, internal security and foreign affairs, but their day-to-day running is in the hands of min-

Mr Olszewski is having diffi-culty pushing austere budget measures through parliament He has also shown that he intends to defy the president in a dispute over Mr Jan Parys, defence minister. Mr Walesa demanded last month that he be replaced after the minister had made a series of changes among senior military officers against the president's

Mr Walesa is due to meet today shop-floor workers in a

# Spain faces strikes over jobless benefits

By Peter Bruce in Madrid

SPAIN is facing serious labour unrest this summer and autumn, following the announcement at the weekend by the General Workers' Union (UGT) that it is to hold a halfday stoppage next month, and a general strike of possibly 48 hours in October, both in protest at government cuts in unemployment benefits.

The UGT and the other large union, the communist-led Workers' Commissions (CCOO) are to meet this week to coordinate further mobilisations. The CCOO will probably per-suade the UGT to convert its May stoppage into a 24-hour

Both unions are promising a series of rolling sectoral strikes if the government does not withdraw its decree to cut unemployment payments.

made the cuts to trim the growing deficit (equivalent to ment institute, says they are unemployed people receive necessary to help the country more in institute benefit than cut its public sector deficits they did when working.

nomic and monetary union (Emu). Mr Carlos Solchaga, finance minister, insisted this weekend that the decree would not be withdrawn.

The government and the rul-

ing Socialist Party, which was initially unnerved by the scale of the decree, were closing ranks at the weekend and appear to have decided to confront the unions. The party is likely, even so, to force some changes to the decree in parlia-ment this week. Officials say these will be minor and will not change the decree's thrust Other ministers, including cabinet members well to the left of Mr Solchaga, were rallying to support him at the

The employment institute's deficit has nearly trebled since 1987. Combined with the introduction of temporary contracts, designed to encourage recruitment of labour, its system of benefits payments has become widely abused. Some

# Far-right in Germany gains voter popularity

By Quentin Peel in Bonn

CHANCELLOR Helmut Kohl's ruling coalition in Germany is no longer supported by a majority, while the far-right Republicans are creeping up in popularity, according to the latest national opinion poll.

The monthly survey in the weekly magazine Der Spiegel shows support for Mr Kohl's Christian Democrats (CDU) and their Bavarian allies, the Christian Social Union (CSU), slipping to 37 per cent - a drop of three points over the

At the same time, the Republicans, who won seats for the

temberg state parliament this month, increased their support by the same amount - from 2 to 5 per cent - just enough to get seats in the national parlia-

ment if there were an election. The opposition Social Democrats pushed up their support from 38 to 39 per cent, and the Free Democrats, junior partners in the Kohl coalition, maintained their support at 10 per cent. The Greens slipped

from 7 to 6 per cent. The poll confirms that con trolling the inflow of asylum seekers is the single most important issue for west Ger-

It is too soon to write the colourful ex-president's political obituary, writes Haig Simonian

T WAS an uncharacteristically taciturn Mr Fran-A cesco Cossiga whom avid Roman journalists tailed through the city yesterday from Mass at 7am to lunch and

Less than 24 hours after announcing his resignation to more than 5m television viewers, the Italian president maintained a stlence more typical of his Sardinian origins than his

his off-the-cuff remarks, often about his party colleagues and usually bathed in vitriol.

But it is too soon to write Mr Cossiga's political obituary. Having plunged Italy into a political crisis unparalleled even by its rumbustious standards, Mr Cossiga may still see himself as a potential saviour for a country without a president, premier or government. For among the list of poten-

has become better known for tial candidates for his post, his off-the-cuff remarks, often which includes Mr Giulio Andreotti, the outgoing premier, and Mr Bettino Ctaxi, the Socialist leader, is probably Mr Cossign himself.

In his resignation speech, he made much of the need for a strong, newly-elected president, who would have the political and moral authority to knock heads together among party leaders, whom he accused of failing to recognise

voters' call for change at the polls on April 5.

Mr Cossign's harsh political barbs have brought him few friends in political circles, particularly among the Christian Democrats, his former party, but his comments command wide public support. He has cast himself as the mouthpiece for Italians frustrated with a party political establishment which seems more intent on settling old scores than solving

the country's problems. Yet Mr Cossiga has often been as much the culprit as others.

His resignation speech was full of the emotional touches which have characterised many of his recent outbursts. He presented himself in the now familiar role of a lone fighter against an all-powerful political establishment. For all its high principles, Mr

two months before his term

expired also bore all the marks of the bitter - and sometimes petty - personal antagonisms that have marked his last two years in office.

The Christian Democrats, still Italy's biggest political grouping, were his prime tar-get. Mr Cossiga has been deeply angered by the party's unwillingess to bow to his wish for some new form of parlia-



Romania's former King Michael waves to a crowd of more than 100,000 people yesterday as he emerges from a service to celebrate Orthodox Easter at St George's church in Bucharest. It was his first visit to the capital since 1947

# Romanians give ecstatic welcome to former king

THOUSANDS of Romanians filled the streets of Bucharest yesterday to welcome back their former king, Michael of Hohen-zollern, who was visiting the capital for the first time since 1947, writes Virginia Marsh in Bucharest.

Police struggled to keep back goodnatured crowds who had gathered since early morning around St George's church

aged 70, celebrated the Orthodox Easter with members of his family.

Ex-king Michael declined to make politi-

cal statements to the crowd, which at one point reached an estimated 100,000. He stood on the church balcony and exchanged traditional Easter greetings with his supporters.

Although the crowd gave him an

ings as to whether the monarchy should

The country's royalist party, the Liberal Monarchists, have no parliamentary representation. However, some opposition parties whose 14-party coalition attracted strong support in local elections in February, have said they will hold a referendum on the issue, if successful in general elec-

# Streicher short of clear majority in Austrian poll

By Eric Frey In Vienna

MR Rudolf Streicher won the first round in Austria's presidential election yesterday, confirming his status as front-runner to succeed President Kurt

But Mr Streicher, transport minister and the Social Demoto win a clear majority and will face the runner-up, Mr Thomas Klestil of the conservative People's party, in a runoff on May 24.

With 98 per cent of the votes counted, Mr Streicher led Mr Klestil with 40.8 per cent to

Mrs Reide Schmidt, the candidate of the right-wing Free-dom party, polled 16.4 per cent, and Mr Robert Jungk of the Green party received 5.7 per

Mr Klestil, a career diplomat, did far better - and Mr. Streicher worse - than the performance of their respective parties in the last parliamentary elections in 1990.

With the voting pattern of the supporters of Mrs Schmidt and Mr Jungk difficult to predict, the outcome of the second round is wide open.

Mr Waldheim's election campaign in 1986 was marred by allegations that he lied about has been treated as a parish by

Although the Austrian president is mostly a figurehead with limited political powers, Mr Waldheim's inability to travel to the US and most other western countries has damaged Austria's standing. • Mr. Hannes Androsch, Austrian former finance minister and former chairman of the Creditanstalt Bank, is arranging a package of loans to finance the completion of the controversial Gabcikovo hydra-

electric dam in Slovakia. Mr Androsch, who now ads Androsch International ment Consulting (AIM), said he was confident the project on the Danube would go on line at the end of the year.

Czechoslovakia has already completed two thirds of Gabcikovo for a cost of Kcs24bn (\$827m). Completion of the dam requires about Kcs12bn, of which AIM is planning to raise about Kcs4bn from western banks and other private sources. The remainder will be provided by the Slovak government, Mr Androsch said. The foreign loans were expected to have a three-year maturity.

denounced for its possible negative impact on the fragile

# Biotech groups find bright new world slow to dawn

# Europe's patent legislation and regulations have caused frustration in the sector, writes David Buchan



nology sector is considerably frustrated with its European Community regulators. This is partly because only three EUROPEAN have fulfilled their obligation to imple-. ment directives on testing new bio-tech-

niques, patent legislation has been stalled in the Strasbourg parliament for the past four years and, at least until recently, four directorates-general inside the Brussels Commission have been at odds over biotechnology. But other sectors suffer from EC tribulations, too. The 800 companies active in the EC in biotech research are particularly frustrated because they believe their future should be bright. Biotechnology, which is less a new industry than new biological techniques applied to existing industries, is seen as boosting Europe's tra-ditional strengths in the agrichemical, pharmaceutical, and food and drink sectors into the next century. These three sectors employ 15m Europeans. Biotechnology could create a further according to the Commission, if all

All, however, is not going right, says the Senior Advisory Group on Biotechnology (SAGB), a Brusselsbased committee of major chemical companies with biotech activities. "If our companies can't use their innovations on a par with their competitors in the US and Japan, they will either decline or move their investments elsewhere," says Mr Brian Ager,

In fact, both trends seem to be occurring. According to figures on patents registered in the late 1980s. Europeans obtained 19 per cent, compared to 41 per cent for Americans and 36 per cent for Japanese. Biotech investment, particularly by the big German chemical companies Bayer, BASF and Hoechst, is shifting to the US, where the SAGB was recently invited to the White House and impressed, says Mr Ager, by the Bush administration's "clear awareness" of

biotechnology's importance. The senior Commission co-ordinator on biotechnology counters that "industrial lobbies are over-dramatis-ing the situation" with criticism that our view," the US authorities said,

EUROPE'S biotech- 2m jobs by the end of this decade, is, at the very least, outdated. The "these [EC] regulations would elimi- with the Commission, whose support Commission's 1991 biotechnology policy statement, which pledged not to over-regulate and to ensure EC legis-lation was coherent, "should be recog-

nised as a positive step". The industry welcomed the statement but has two gripes:

 Existing regulation. In 1990 the EC passed two directives, on the "contained use" in development laboratories and on the "deliberate release" for field testing of genetically modified organisms. Mr Ager complains these set up "a complicated bureaucratic notification and approval procedure", regardless of the actual risks involved. The industry says biotech products should be assessed on any inherent risk in the product, not on

the process by which it is made. EC states were due to have put the two directives on their national stat-ute books last October; so far only three - Denmark, Germany and the Netherlands - have. The UK is still wrestling with how to carry out the EC directive, and when it put out its proposed regulations for public com-ment it received in January a tart answer from the US government. "In

nate or severely restrict the potential of UK institutions to bring products to market - and solely because methods of modern biotechnology had been used in their production."

While not conceding any past

errors, BC officials harp on more recent initiatives. These include last autumn's proposal for an integrated risk assessment procedure for blotech pharmaceuticals (as part of the Com-mission idea for a European drugs agency); a plan for a similar procedure for "novel foods" this summer, Commission help for the CEN standards body to harmonise equipment used in the development and manufacture of biotech products; and the setting up of an advisory group on the ethical implications of biotechnology. Patenting. In 1988 the Commission proposed a directive on the legal protection of biotech inventions. This has run into opposition in the European parliament, chiefly from the Greens and the animal welfare lobby. Rarlier this month the proposal was again sent back to the legal affairs committee without getting a first reading by The reason was MEPs differences

the perliament needs if its amendments are to get through the Council of Ministers. While the Commission accepts MEPs' opposition to patenting human life or any part thereof, it does not back parliamentary amendments on animal protection. It is also opposed to MEPs' demands that leeway be given to farmers using genetically grown seeds. Farmers want to be able to re-use patented seeds, recouped after harvest, without having to pay royalties or seek the permission of the right-holding biotech company. The Commission takes the industry's line that without such pro-

tection companies will cut investment in bio-agriculture. The argument is false, says Lord Inglewood, a Tory MEP who is both a farmer and a member of the legal affairs committee. He reckons the biotech companies would not have a hope of collecting royalties from farmers across the Community, but could in any case rely on farmers periodically switching to new strains of seed.

The patent dispute needs a speedy solution, if Europe's biotech companies are to get uniform protection for inventions in the single market.

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# Pause in Sarajevo fighting

By Laura Silber in Beigrade THERE was a lull in fighting

around Sarajevo, the capital of the former Yugoslav republic of Bosnia Hercegovina, ahead of peace talks today in Lisbon, the seat of the European Community presidency.

RC negotiators say the resumption of talks among the leaders of Bosnia's 4.35m Moslems, Serbs and Croats is contingent on a stable ceasefire. About 300 people have been killed and some 2,000 wounded in the recent fighting over Bos-

Serbs, 31 per cent of the population, staunchly oppose inde-pendence, which is backed by Moslems and Croats. However, fighting was reported yesterday at Zvornik,

eastern Bosnia, as well as in. the north and west. Belgrade radio said Serbs seized control of a fortess at Zvornik, where Moslem fighters have been holding out for

Yugoslav army chiefs began talks with Bosnian leaders yesterday on the withdrawal of 100,000 federal army troops from Bosnia Hercegovina.

# Sweden pledges SKr30bn cuts to reduce deficit

By Sara Webb in Stockholm

SWEDEN'S centre-right government has promised sweeping cuts in spending to improve public sector finances and reduce the ballooning budget deficit, now forecast to reach SKr101.8bn (\$17.1bn) in the 1992-93 tax year.
The government proposed

SKr30bn over the next three years, concentrating mainly on welfare benefits, local government consumption and the central government sector. The cuts come on top of ear-lier promises to slash SKr27bn from the government's 1992-93 spending plans, which included

expenditure cuts of more than

ing, and grants to local author-The government said it planned to phase in a new system of state grants to local authorities, aimed at encouraging competition from the pri-

reductions in sickness benefits, interest rate subsidies on hous-

vate sector. Mrs Anne Wibble, finance minister, blamed the sharp deterioration in public finances on the current deep recession, adding that the budget deficit energy intensive industries, for would continue to widen in the example in the forestry, chemi-1999-94 tax year.

In her supplementary bud- Swedish bonds, Page 18

get, she warned that Sweden's GNP, which fell by 1.1 per cent in 1991, would continue to fall by 0.4 per cent this year before increasing by 0.8 per cent in 1993. Unemployment will reach 4.4 per cent this year and will climb to 5 per cent in 1993 — a record level for Sweden which has traditionally enjoyed full

However, the government stressed it would stick to its low-inflation policy in an effort to enable Sweden to become an economically strong member of the EC. Inflation has already fallen sharply and the consumer price increase (December-to-December) is forecast to be 2 per cent this year and 2.2 per cent in 1993.

employment

The government announced further cuts in taxes, including widely-expected reduction in VAT, from 25 per cent to 22 per cent, which it said would help exert downward pressure on prices, thus favouring contin-

ued low wage growth. Taxes on electricity and fuel for industrial use will also be scrapped in an attempt to improve the international competitiveness of Sweden's The Financial Times (Europe) Last
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FT COMMENT TRAVELS THE WORLD



# Guerrillas no longer a joke as Kabul falls

David Housego witnesses the taking of the capital

guerrillas have often been ridiculed for incompetence. But the speed with which they have taken over the country in the past two weeks - and the capital Kabul on Saturday indicates a well-conceived and

Kabul fell like a pack of cards. At daybreak, the army and the paramilitary forces still had control, although the reality of power had slipped from them as the regime made clear its willingness to band over power to an interim mujahideen administration.

The guerrilles started to slip into the capital in large numbers from Wednesday night. That day, a long column of Mr Ahmed Shah Masood's Jamist-I-Islami fighters headed for the capital. He now says that he moved more rapidly than he had intended because he feared a coup attempt involving his rival mujahideen leader, Mr Gulbuddin Hekmatyar.

He accuses the latter, leader of the most fundamentalist of tion, officials in charge had the Islamic guerrilla groups; called in the Jamist and Gen-Hezb-i-Islam, of conspiracy with Mr Raz Mohammad Pakteen, interior minister, and with General Manukay Man-gel. All these are hardline Pushtun, who dominate in the south of the country, opposed to begemony over Afghanistan by non-Pushtun minorities:

The state of the s

Jaw

By Friday night, all the main mujahideen groups had smug-gled heavily armed guerrilliss into the capital with the tacit an interim administration.

The different guerrills groups competed for control of key installations. Apart from the interior ministry, the Hezh gained control of the foreign ministry, parts of the president's palace, and districts of Mekroyan where the Russian supporters of the outgoing regime used to live. The Heah also won a national guard post in the centre of the city where they unlocked the armoury and distributed weapons.

Southumbered by the Mr. Masood's Jamiat and other groups supporting him. At the army's arsenal in Kabui, the Jamiat arrived before the Hezb. "We got here first. The Hezb came and left." said Mohammad Tahirr, a Jamiat commander, grinning

At the Afghan television staeral Rashid Dostam's Uzbek forces - mainly mercenaries who have been in a loose alliance with Mr Masood's guerrillas - to maintain control.

Almost everywhere the army and security forces handed over control immediately and then stopped to chat with the newly arrived mujahideen. By mid-afternoon, the streets were almost empty. Mujahideen lery fire, while red and yellow began hijacking a few cars and flares hung overhead.

URING the long years support of the security forces.
of civil war, the They broke cover on Saturday Islamic flag and touring the Afghan mujahideen morning, shortly after the town crying jubiant slogans as have often been ridi amount from Peshawar Some vehicles carried portraits for incompetence. But in Pakistan of an agreement on of the late Ayatollah Khomemi

of han. Mujahideen set up checkpoints in different parts of the city. There were areas where nerves were strained Opposite the interior ministry, where the Hezb were in command, the Jamiat had taken over the headquarters of Khad, the secret police. The Hezb kept watch with their fingers on. their triggers. When driving towards the defence ministry, my car was turned back by a guerrilla who threateningly pointed a rocket-launcher at it.

For all that, it was open day in the Afghan capital in a way probably never seen before. I walked into the Khad hospital to find the the director and two of his colleagues terrifled by the sudden turn of events. At an anti-atroraft centre in the south of the city, a smiling air force commander had just handed over to a group of guer-rillas, the Shia Whadad group made up of Hazaras from cen-tral Afghanistan.

At nightfall, the city was tense and in the hands of beavily armed guerrillas, many of whom had never been to the capital before. At about 7.30 pm, tracer fire signal flares began to light the sky, tentatively at first and then in a crescendo of celebration. For much of the night, Kabul echoed to machine-gun and artil-



# At the palace the president gives way to a semblance of order

A LOOK inside the simple, elegant, book-lined bedroom of the deposed Afghan President Najibullah suggests all must have been calm until the day he tried to flee Kabul aboard a waiting UN seroplane, then was turned back by his erstwhile militie allies at the capital's airport, reports Steve Levine in Kabul.

The presidential quarters gave no sign of a hurried exit. This weekend, though, there was little calm on the green lawns and

والأسان غاضة المفلاف والاستنام أميته المتعالم والعام

among the fountains of the presiden-tial palace grounds. At 3.47 pm on Saturday, men loyal to the mujahideen commander Mr Ahmed Shah Masood sucaked through the adjacent Afghanistan National Bank and into the grounds. Mr Kajibullah had gone into hiding in Kabul the day before. Now the rebels, in battle for control of the capital, were rifling the presidential guards' stores for weapons

One guerrilla fixed his tank in a tight circle, playfully spinning the vehicle round and round in the dirt. At the back perimeter wall yester-day morning, militia allies of Mr

Masood fought a machine-gun and mortar skirmish against fighters con-trolled by mujahileen rival Mr Gulbuddin Hekmatyar and positioned at the foreign ministry.

The militia unit, under the com-They took up position on the palace mand of an ethnic Hazara named

munications centre - an aluminium pole sticking up from the top of a tank, reinforced by electrical wiring fixed to the wall. At one of the palace's five gates, another rebel commander, allied with Mr Masood and calling himself Moei, stood near a smoking brick building. "We want peace, but they want war. We had to run them out," he said of Mr Hekmat-

However, in the palace grounds

Abdul Chirik, was protecting a com- yesterday, Mr Masood's men were maintaining relative order. In a building next to Mr Najibullah's quarters, Bazara militiament strolled

about, collecting booty in sacks.

Rthnic Tadjiks at the front door checked the sacks and forced their looter allies to leave most of the booty. "You are not a Moslem," one Tajik admonished a Hazara carrying a sack, sending a tin teapot he had been trying to steal bouncing across

# Turkish premier to bolster links with central Asia

MR Suleyman Demirel, Turkey's prime minister, travels today to Turkicspeaking central Asia on a week-long trip aimed at under-lining Ankara's ambitions as a leading regional power and economic model for former Soviet republics.

Mr Demirel's visit, the first by a western leader, will seek to bolster Turkey's linguistic. cultural and religious links with central Asia, reinforcing its support for the leaders of six republics – Uzbekistan, Kirghizia, Kazakhstan. Tajikistan, Turkmenistan and Azerbaijan - all of whom have visited Ankara.

Turkey was one of the first countries to recognise the republics after last year's dissolution of the Soviet Union. Ankara is concerned at Iran's growing regional influence but. none the less, remains wary of becoming involved in the

Mr Demirel has refrained from openly siding with the Moslem Azeris in their conflict with Armenia over the Nagorno-Karabakh enclave, although Turkey made an abortive attempt to mediate between the two warring factions. Instead, Turks have set out to gain a commercial and economic foothold in this resource-rich region and to underline their potential role as a channel for western busi-

ranking delegation, including Mr Hikmet Cetin, foreign minister, and Mr Alpaslan Turkes. a Turkish nationalist and head of the extreme right-wing National Labour party, which has esponsed a pan-Turkic vision to unite Turkic speaking

"We're supporting them, but Turkey alone cannot solve their problems. I think the world community also has a responsibility." Mr Cetin said. Turkey's state television has started Turkish language broadcasts to the region, and Ankara is offering university places for 1,000 students from each of the six republics. It has also sent Islamic teachers from

its religious ministry. Longer term trade prospects remain uncertain. Turkey has no common border with the central Asia states, a reminder of the limits of economic co-operation.

With its own severe budget problems, Turkey's aid funds are scarce. The Turkish Eximbank has frozen all new credit lines to the republics until outstanding debt obligations are settled. Some Turkish contractors already complain of payments difficulties with the republics

Among the former Soviet republics, Russia continues to be Turkey's principal economic partner. Both sides have still to renegotiate a \$300m-a-year gas offtake deal, which has underpinned bilateral trade worth

# Iranian oil for Ukraine

TEHRAN is to supply Ukraine with 4m-5m tonnes of oil this year, Reuter reports from Nicosia.

Iranian radio, monitored by the British Broadcasting Corporation, has also reported that three pipelines are planned to carry a total of 75bn cubic metres of Iranian gas to

Mr Gholamreza Aqazadeh, Iran's oil minister, announced on Saturday that Iran had

agreed to supply 25bn cubic metres of gas to Ukraine. He said a joint company, to he set up by the two countries and Azerbaijan, would build a pipeline to carry the gas, some

of which would be exported to

Europe by Ukraine. Mr Leonid Kravchuk, the Ukrainian president, arrived in Tehran at the weekend and held talks with Mr Ali Akbar Hashemi Rafsanjani, his Iranian counterpart.

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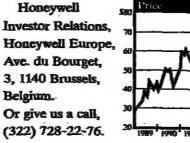
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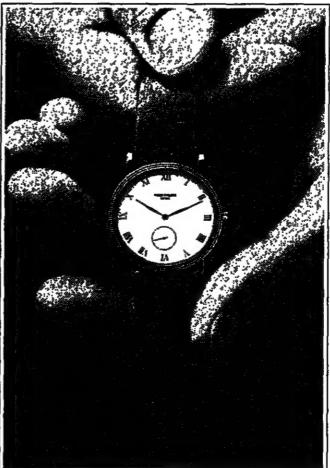
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Helping You Control Your World

# Russia faces delay in membership of IFC

By Peter Norman in Washington

EARLY Russian membership of the International Finance Corp (IFC), the World Bank affiliate charged with promoting private-sector investment, has been thrown into doubt by problems in the US administra-

Russia and the other 14 former Soviet republics have completed the formalities to become members of the international Monetary Fund and the World Bank, which are holding their spring meetings in Washington this week. But the US has so far not given the go-ahead to a limited increase in IFC capital that would allow Russia and other republics to

The difficulty lies in the US



Congress. Russia and the republics will be able to join the World Bank as it had sufficient unallocated shares to give Russia a 2.92 per cent of World Bank capital and the former Soviet republics, includ-

ing Russia, 5.25 per cent. The IFC, however, only had about half the number of unissued shares required to make the former Soviet states into members with the same shareholdings as in the World Bank. A selective capital increase is needed to accommodate the

new entrants but it is unclear whether the US, which holds 25 per cent of IFC capital and can therefore block any move shareholding, will support such a scheme.

Wrangling with Congress over the US budget led to months of delay before Wash-ington agreed last year to a \$1bn (£571m) increase of IFC capital, to \$2.3bn. There are hopes in Washington that the latest problem over IFC capital can be solved soon.

Meanwhile, the IFC is building up its operations in the for-mer Soviet Union by focusing on the provision of know-how. help privatise 2,000 shops in Nizhny Novgorod, formerly the Russian city of

# Fresh impetus for farm trade compromise

By David Dodwell

US and European Community farm trade negotiators are to intensify efforts to reach a compromise on farm trade liberalisation, officials said yesterday at the end of a summit in Japan of trade ministers.

Failure to reach a deal on the issue has blocked for more than 15 months the Uruguay Round of talks on world trade reform, jeopardising free trade and slowing recovery from recession in many economies. The stimulus for a fresh initiative comes from a meeting in Washington last week between US President George Bush and EC President Jac-

ques Delors. Expectations of a

breakthrough did not materialise but "new ideas" from the EC - which included an offer to come closer to the 24 per cent cut in the volume of the Community's subsidised farm exports being demanded in the Uruguay Round - appear to

Mr Hugo Paeman, a senior EC trade negotiator, is to con-tact Mr Jules Katz, his US counterpart, on Wednesday to arrange a schedule of working-

Officials at the weekend summit - comprised of trade ministers from Japan, the US, the EC and Canada meeting in the Japanese mountain resort of Bandai Kogen, north of Tokyo - talked of compromise being reached "in several

weeks, rather than months". While one EC spokesman insisted "the problem is not at the working level, but at the political level," he confirmed an early conclusion was tar-geted. "If we have not got agreement by the time of the Group of Seven summit in

Munich in July, we can forget about an agreement for this year - and perhaps for ever," he said. "It would be the third time the G7 falled to solve the problem, and would create a serious dilemma for the credi-

hility of G7 leaders." Morale dipped among Uru-guay Round trade negotiators over Easter, when the latest of a long string of missed dead-lines passed without settlement of the farm trade dispute.

They now believe momentum is at the mercy of US presidential elections in November and Upper House elections in Japan in July.

When Japan's Ministry of Trade and Industry (Miti) arranged the Bandai Kogen summit they hoped it would take place after the six-year-old Uruguay Round negotiations had been successfully completed. Set in Fukushima prefecture, the childhood home of Mr Kozo Watanabe, Japan's trade minister, it was intended to be "75 per cent pleasure and 25 per cent work".

While the pleasure principle was not wholly abandoned, the fact that the meeting followed so swiftly on the Washington meeting between Mr Bush and

NEWS IN BRIEF

Mr Delors prompted Japanese and Canadian officials to press their EC and US counterparts for comprehensive debriefings on the outcome of the summit

"Encouraged" by reported headway in Washington, Mr Watanabe then pressed for a resumption of bilateral talks in the Geneva headquarters of Gatt on tariff cuts and liberalisation of trade in services.

The process under which Gatt signatories have been tabling detailed schedules of tariff cuts and openings to service trade was stalled in February as US-EC farm talks foundered. Negotiators insisted they needed to see details of farm trade liberalisation in the EC and the US before they could make "bottom line" offers.

### NOTEBOOK

# Old foes resume the bickering

A MEETING of finance ministers of the Group of Seven would not feel right without a bout of bickering between the US and Germany.
At a press conference yester-

day Mr Theo Waigel, the German finance minister, was still visibly peeved by the US Treasury's criticism of German fiscal policy. "Complaints and accusations don't help," he said, adding that "I'm not going to be put in the dock".

Meanwhile, the national champions - Mr David Mulford, the US Treasury undersecretary for international affairs, and Mr Horst Köhler, state secretary in the Bonn Finance Ministry - have been seen talking to each other in Washington after trading charge and counter-charge last

This latest spat, triggered by Mr Mulford's claim that Germany's high fiscal deficits were becoming a structural problem and exporting slow growth to

the Richter scale of public rows. If Mr Mulford thought he could make his strictures acceptable by insisting that the US was not trying to prescribe policy for Bonn, he must have

suffered a shock.
US officials were certainly taken aback by the sharpne of Mr Köhler's reply, which accused Mr Mulford at one point of making "one-sided and partly false public comments".

While some officials in Washington put the whole thing down to Mr Mulford's insensitivity and Mr Köhler's thin skin, others could see a method behind the US Treasury's

megaphone diplomacy. Had the US first raised its worries about Germany's fiscal policy in yesterday's G7 meeting, the discussions on Russia and the world economy would have been overshadowed by a round of table banging.

If foreign exchange reserves are a guide to a country's abillapsed. A new International Monetary Fund economic review of the Russian Federation discloses that the reserves of the Russian central bank fell to just \$12m (£6.7m) at the end

Russia's impending membership of the IMF is not to everybody's liking. Many developing countries fear they will obtain less financial support once the former Soviet republics qualify for IMP credits.

But Mr Michel Camdessus. IMF managing director, insists that help for Russia and its neighbours will help the third world too. Taking India as an example, he points out that the former Soviet Union's imports from India fell by 52 per cent between 1990 and 1991, delivering a "major shock" to the Indian economy. "In fighting to help Russia to recover, we are recreating markets for India and all the countries in the



A POWERFUL earthquake rocked the northern California coast on Saturday, destroying several buildings and injuring at least 50 people in small logging towns close to the Oregon border, including Petrolia (above), writes Louise Kehoe

in San Francisco. The earthquake struck at 11am (Pacific standard time) and measured 6.9 on the Richter scale. The epicentre was about 250 miles north

of San Francisco. It was the second strong earthquake in Calif-

ornia last week. The first, on Wednesday, hit southern California near Palm Springs and measured 6.1 on the Richter scale. Seismologists said the two events were not related but served as a reminder that the state of California was riddled with fault lines.

Ferndale, a small town with 1,600 resides took the brunt of Saturday's quake. About 40 businesses and 20 homes were seriously damaged. Preliminary estimates put the cost of

# Kenya alleges plot to spread violence

THE Kenyan government said yesterday it had uncovered a plot to spread violence sweeping the west of the country to other parts of the state, Reuter reports from Nairobi.

But it said measures were in place to check a spillover of the unrest, which has killed at least 125 people since March 1. The government blamed fighting over rights to rich farmlands in western Kenya on "outside factors", saying that tribes in the region had been living in harmony for generations. It implicitly accused Kenya's newly legalised opposition parties of fomenting trouble, noting that some of their leaders had threatened to

S African finance minister to quit MR Barend du Plessis, the South African finance minister, has announced he will resign on May 1 due to exhaustion, writes Patti Waldmeir in Johannesburg.

Mr du Plessis, who had been one of the Pretoria government's chief negotiators at the multi-party constitutional forum, the Convention for a Democratic South Africa, has clashed frequently with black politicisms in the transition to post-apartheid

He has come under increasing pressure recently from business-men because of the way he handled the introduction last year of value-added tax. After battling for several weeks with trade unions over the application of VAT to foodstuffs, Mr du Plessis announced an arbitrary reduction in the rate from 12 to 10 per cent, and certain exemptions. Despite these concessions, unionists staged a two-day national general strike which paralysed nomic activity. Mr dn Plessis' successor has yet to be named.

Boloña retains cabinet post

Mr Carlos Bolona, Peru's finance minister, will now retain his cabinet post while his principal opponents, Mr Augusto Blacker Miller and Mr Joy Way, respectively foreign relations and industry ministers, have been forced to resign, writes Saily Bowen in

Mr Bolona's conditions for remaining at the economic belm apparently included the departure of both adversaries.

The weekend ratification of his position will come as a relief to the International Monetary Fund with whom he has been Peru's chief interlocator for the past 14 months.

Petrol blamed for Mexican blast A mixture of petrol and official negligence was the main cause of the explosions in Guadalajara last Wednesday, which left 190

dead and 1,400 injured, according to the Mexican attorney-general's first report, writes Jeanne Grant in Mexico City. Large quantities of petrol were found in the drainage system

together with smaller amounts of hexane (used in oil seed processing) and other "combustible matter". The report, issued yesterday, said local authorities had discovered this the day before the explosions, but did not order evacuation of the area or act to prevent an accident. The source of the petrol has been identified as a hole in a pipe from a refinery run by Pemex, the national off company.

# damage at about \$3.5m (21.97m). Arabs to focus on UN resolutions in renewed Mideast talks

By Lamis Andoni in Amman and Tony Walker in Cairo

talks, which resume in Washington today, look set to focus more specifically on UN resolutions requiring Israel's withdrawal from occupied

The representatives seem certain to ask why Israel is being treated differently to Libya, which is being subjected to sanctions for failing to accept Security Council demands that it yield nationals accused of bombine western airliners. Mr Nabil Shaath, a senior Palestine Liberation Organisa-

tion (PLO) official and co-ordinator for the Palestinian delegation in Washington, has repeatedly accused the west of applying double standards over the Libyan affair.

However, the fifth round of talks is expected to mark time in the run-up to Israeli elections on June 23.

The Palestinians have already rejected Israeli proposals for munici pal elections in the occupied West Bank and Gaza Strip, accusing Mr Yitzhak Shamir, Israel's prime minister, of electioneering.
They believe Mr Shamir, who is fac-

ing a strong challenge from Mr Yitzhak Rabin, the Labour leader, will try to use the talks to improve his with UN Security Council resolutions

their desire for a change of govern-ment. Mr Rabin has pledged to push ahead with plans for Palestinian autonomy in the occupied territories. Little progress has been made in four round of talks between Israel and delegations representing Syria, Leba-non and a Jordanian-Palestinian team since the US-sponsored process was launched amid much fanfare in Mad-

rid last October. Much argument has centred on

Israel's Arab neighbours and the 1973 wars and regarded by Arabs as integral part of all discussions. Palestinians are making no secret of the basis of any Middle East settle- Arab participants claim that the

Israel has been intent on deflecting discussions about "land-for-peace" resolutions, insisting it is not interested in territorial compromise at this stage. Rather, it has attempted to discuss interim confidence-building arrangements.

The US, which is pressuring the participants to begin talks of sub-stance, has suggested that difficult subjects like the implementation of resolution 242 should be deferred until

with UN Security Council resolutions later stages of the process. But the 242 and 338, passed after the 1967 and Arabs insist that the issue forms an

international community's reluctance to insist that Israel adhere to UN resolutions obliging it to withdraw from Arab land is undermining their credi-

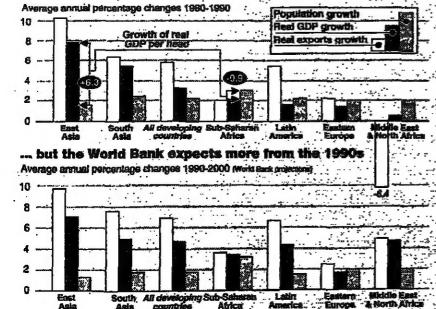
bility in the eyes of their people. However, they also recognise they are caught in a quandary over the issue of Libya and senctions. "How can Arab governments reject Security Council resolutions [on Libya] while they are pursuing the implementation of 242 and 338," a Jordanian official

#### Arab demands that Israel comply involved in the peace talks said. INTERNATIONAL ECONOMIC INDICATORS: PRODUCTION AND EMPLOYMENT

Yearly data for retail sales volume and industrial production plus all data for the vacancy rate indicator are in index form with 1985=100. Quarterly and monthly data for retail sales and industrial production show the percentage over the corresponding period in the previous year, and are positive unless otherwise stated. The unemployment rate is shown as a percentage of the total labour force. Figures for the composite leading indicator are end-period values. **GERMANY** 96.7 105.4 115.4 123.0 126.7 124.7 123.7 1985 1986 1987 1988 1989 1990 1991 100.0 136.4 149.4 164.7 218.9 260.6 260.8 26 28 28 25 22 21 21 100.0 103.8 107.4 11.2 11.2 10.3 8.5 7.1 6.8 8.9 7.2 6.4 6.2 6.2 5.6 4.9 4.3 110.6 113.6 122.7 129.7 107,9 109,6 110,1 109,7 1990 -29 -59 -22 -08 3.0 2.6 1.0 1.9 267.1 277.0 275.2 260.5 133.1 130.1 132.4 124.3 7.8 8.7 9.4 9.7 1st qtr.1981 2nd qtr.1991 3rt qtr.1981 4th qtr.1991 1st qtr.1982 81.8 84.1 61.6 65.5 2.0 32 82 -2.2 -6.7 8.4 -3.4 -6.0 8.7 -0.5 -5.0 89 -0.8 2.0 9.2 -0.2 -2.8 8.4 -0.7 -2.1 9.8 -0.1 -1.8 9.8 1.5 -0.5 9.7 -0.4 -0.3 8.8 -0.6 -1.2 10.1 1.3 -1.5 10.2 -3.0 272.8 274.6 275.4 278.6 278.4 278.4 270.3 261.3 258.1 262.9 271.9 March 1991 11.5 9.1 7.1 13.4 3.3 -1.9 -0.1 3.3 -0.2 -0.2 -1.9 -1.9 142.5 152.6 146.4 140.5 149.8 137.5 137.3 144.4 139.8 139.1 

sted. Statistics for Germany apply only to western Germany. Data supplied by Datastream and WEFA. Retail sales volume: data from national government acuroes except Japan and italy (value series defined by OECD using CPI). Refers to total retail: sales except Prance and Italy (major circles industried production: data from national government sources, includes mining, manufacturing, gas, electricity and water supply industries except Japan (mining and memulacturing only) and UK (also includes construction industries). Unemployment, ratus OECD standardised rate which adjusts at or unemployment used in official sources. Yesses yet indicator: relevant industries of the indicator: OECD standardised rate which adjusts at mostle leading indicator: OECD data. Each is a combination of series, cyclical flucturations in general economic activity.

# The 1980s were a troubled decade for developing countries ...



# Optimists predict little progress for poorest countries

its optimism. Over the past few years it has been preaching a new message: a com-bination of debt relief, trade liberalisation and less interventionist government can together revive the economic prospects of the developing countries. Many of these countries have acted on the bank's advice. So far the developed world has done little more than listen politely.

Undaunted, the World Bank's latest economic forecasts assume that both developed and developing countries act on its recommendations. The results, published recently in this year's Global Economic Prospects and the Developing Countries report, are moderately pleasing. The average annual economic growth rate of low-and middle-income countries is expected to rise to 4.9 per cent in the 1990s, up from 3.2 per cent over the past decade. The east Asian countries are expected to have slower growth, though their recent performance has been exceptional.

At first sight these conclusions may seem rather odd. The developed world is

the main market for developing country exports, purchasing 75 per cent of their manufacturing exports. But the growth prospects for the industrialised countries look increasingly discouraging. Moreover, exports to the developed world are likely to be the main source of resources to finance new domestic investment. Net resource flows to the developing world fell in the 1980s, and the chances of a fall in real interest rates and a spurt of new lending look remote.

So why should the bank be predicting faster economic growth? One reason is that it expects a successful conclusion to the Uruguay Round of trade negotiations. It estimates that a 50 per cent fall in nontariff barriers would raise developing country exports by \$50bn (£28.2bn), almost equal to the total net flow of official development assistance in 1991. But the bank's confidence in the Gatt process may be misplaced. Developing country imports. constitute only 3.1 per cent of the total consumption of the main developed countries. But the percentage of these imports

covered by non-tariff barriers has grown in the past 10 years. If liberalisation rather than protection-

ism does prevail, the immediate gains will be unevenly shared. More than half the extra exports would accrue to east Asian countries. But the long-term impact could spread much wider. The link between growth in exports and in gross domestic product is strong, as the chart shows. Fur-ther liberalisation might encourage more governments to pursue the free trade and market-friendly policies that have boosted growth in east Asia in recent decades. While the developing country share of labour-intensive manufactures doubled between 1965 and 1989, this increase was entirely due to the rise of east Asian economies. But other developing countries, in Latin America and more recently India, are now following their example.

Yet the World Bank report contains lit-tle good cheer for sub-Saharan Africa. where the majority of low-income coun- will continue to fall. tries are located. Weak and corrupt governments and the throttling burden of

haran countries have made little progress to date in liberalising their economies and upgrading the education and skills of their population. Instead, they remain highly dependent on primary commodity exports - manufacturing exports constitute only 19 per cent of total exports, against 69 per cent in east Asia. Those structural adjustment efforts that have been attempted. notably in Nigeria, have effectively ground to a halt; while creditor governments

proposals for low-income country debt reduction. The World Bank expects the world's poorest countries merely to tread water over the next decade. Even if its relatively optimistic expectations are correct, GDP growth across Africa is barely expected to keep pace with population growth. Poverty will remain as entrenched as ever. If the bank is wrong, then real incomes per head

remain unwilling to agree to the Trinklad

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Pressure to extend 'holiday' for stamp duty on housing

# Call to keep tax help for home sales

THE GOVERNMENT is coming under pressure to extend the "holiday" from stamp duty for most house purchases unless there is a clear and sustained revival in the housing market.

Some Tory backbenchers have already said privately that they believe the government would have great difficulty in re-imposing the previous stamp duty arrangements, and there have also been representations from the construction and housing industry.

The decision to lift the point at which the 1 per cent levy becomes payable, from £30,000 December as part of the government's measures to help home owners. It is due to run

out in mid August. Ministers will be determined to reserve their position until it becomes clear whether the housing market has recovered simply on the back of the measures already taken and on the renewed confidence in the

intend to abolish stamp duty on house purchases and puts some faith in the idea that the impact of the change will have most effect only as the August

19 deadline approaches.
Ministers will also argue that further cuts in interest rates, when they can prudently be made, will have more impact on the market than the future of stamp duty.

The continuing political sensitivity of housing was demon-strated by the fact that representatives of the construction industry have already had an introductory meeting with Mr Michael Howard, the new envi-

Since the election, some estate agents have expressed confidence of a rise in house purchases, but there has been more caution about predicting a sustained recovery. Instead, they have drawn attention to the position last year, when there was an improvement immediately after the Gulf war but sales fell sharply as sumFive candidates line up in Commons election



Constituency: City of London The Northern Ireland secretary until the election is seen as the Tory front runner. He is

admired for his wit, patience and couriesy but some Tories have said they would not sup-port him because they think the Speakership should not go to someone so fresh out of the cabinet.



Paul Channon

The former cabinet minister he left office in 1989 after an unhappy time as trade secretary and then transport secretary - has stayed in the mons to become a senior backbencher. His 30 years' service at Westminster may

attract some Tories but he



Terence Higgins Age: 64

The chairman of the all-party Treasury committee and of the liaison committee of comsenior figure of the select e system set up in his independence of govern-ment, but some colleagues



executive. He has particular support from the "knights of the shires". He has served as a chairman of committees considering legislation but he may be too much a Tory



Age: 62

she should be addressed. Some MPs favour electing the first woman to the office but

# Poll tax leaves a legacy of debt

By Bethan Hutton

THE POLL TAX has entered its final year, but its legacy of debt collection looks set for a

long life.
"The last bills have just gone out, but we reckon we will be collecting it until the end of the century." said Mr Martin Pilgrim, of the Labour-controlled Association of Metropolitan Authorities.

Arrears vary around the cent to almost 40 per cent. Some local authorities have come up with novel ways of speeding up collection. Brent Council in north London pays for a monthly four-page newsfor a monthly four-page news-paper supplement. Under the slogan "There is no amnesty", it publishes lists of people against whom liability orders have been granted, to embar-rass them into paying. The most recent issue offered a 5 per cent discount on the full charge of £271 if people paid up by April 14.

We had people queueing up outside the town hall," said a council official. "We have col-lected more in the first two weeks than we collected in the first three months last year."

The non-payment issue is particularly severe in Scotland. where the tax was introduced a year before it was in England and Wales. At the end of last month, Strathclyde Regional Council had 38 per cent of its total £375.5m billed for 1991-92 outstanding, in spite of an

In Scotland, imprisonment is not available as a final solu-tion. The last resort is to hold a warrant sale, where house-hold goods are sold. However, because of anti-poil tax protests, no warrant sales have

At the other end of the scale, Mole Valley District Council in Surrey has collected 97 per cent of the amount due. Police have been more co-operative in chasing up non-payers than in many urban areas.

# MPs face many voices in vote for Speaker

THE House of Commons faces the prospect today of the first contested election for its Speaker, who presides over Commons proceedings, for more than 40 years, as it became clear that Miss Betty Boothroyd, Labour's candidate, will be proposed by Mr John Biffen, a former Tory cabinet minister. The arrangements when MPs meet

this afternoon, under the chairmanship of Sir Edward Heath, the "father of the House" - the MP with the longest continuous service - may tax even those who remember the last contest in 1951.

Then there were only two candidates, candidates as well as Miss Boothroyd. Many Tories believe that if the Tory field is split, Miss Boothroyd is certain to win, possibly leading some Tories who favour other candidates to support the first Conservative proposed.

As a result, some Tories believe there should be a change in the rules set out in Erskine May, Westminster's proce-dural "hible", to make the contest less dependent on the first nomination. Erskine May says that once one candidate has been proposed and seconded, then the debate proceeds to a vote only

if another candidate is put forward in codure through to the end, settling on an amendment. Whether the original or alternative candidate wins further candidates can then be put forward in a series of "knockout" votes, in each of which MPs choose between two.

The proposed change, which stands little chance of being accepted, would mean that the first vote is simply on whether Miss Boothroyd should be Speaker. Only if she were rejected would the Tory vote have to be divided between individual candidates. The process of successive divisions is

so drawn-out that in the event MPs may

would get cross-party backing if Miss Boothroyd is in the running, Miss Boothroyd's supporters say she has the support of up to 15 Tory MPs. The Speakership has conventionally been in the gift of the largest party, but the question is one MPs can decide for themselves and there is no "party line". New owners of

one candidate at an early stage if he or

In an uncontested election, the pro-poser and seconder of the Speaker con-

ventionally come from opposite sides of the Commons, but there is some doubt about which of the Tory candidates

she seems likely to prevail overall.

# Ulster talks poised to reopen this week

By Raiph Atkins

ATTEMPTS to resolve Northern Ireland's political future by "round table" talks will resume this week after being given the go-ahead by British and Irish ministers at a meeting in London today.

Unionist and nationalist leaders are expected to reopen on Wednesday negotiations that collapsed last July but which might - if the enormous gulf between the two communities is overcome -

lead to devolved government for the province.

Sir Patrick Maybew, Northern Ireland secretary, will meet Mr David Andrews, the Irish foreign minister, today for an Anglo-irish conference meeting, held under the 1985 Anglo-

irish Agreement. They are expected to agree a three-month gap before the next meeting, so satisfying the Unionist demand for the conferences to be suspended dur-

The Northern Ireland Office

is committed to giving talks the best chance of success but there is a realistic atmosphere among officials and the politicians involved - reflecting the difficulties, over apparently minor procedural points, that eventually wrecked the initiative last time.

The formula for the talks will be the same as that painstakingly worked out by Mr Peter Brooke, the Northern Ireland secretary who was dropped by Mr John Major

The first "strand", chaired by Sir Patrick, would be on the internal government of the province. The second "strand" would be on relations between Northern Ireland and the Irish Republic and become the point at which Dublin entered the talks. Last time there were lengthy disputes over the location of the second strand and over who should

Sir Ninian Stephen, a former governor-general of Australia

acceptable independent chairman, is available again. However, it is uncertain whether the Rev Ian Paisley and Mr James Molyneaux, the two Unionist leaders, will allow the talks to proceed to strand two at the speed that is preferred by the nationalist Social Democratic and Labour

The third, and final, "strand" would be on relations between the UK and Ireland and might lead to a replacement for the

The new proprietors of the international weekly newspaper, Mr David Barclay and his brother Frederick, who own

time for a discussion about strategy or the future of the venture, they invite Mr Charles Garside, the editor, and Mr Alan Chamberlain, the managing director, for a good lunch in a top hotel in Monte

Mr Garside, who at the beginning of January was not only editor but the only

Next month there will be

European bring change of style

Robert Maxwell wanted to influence the direction of The European, he simply picked up the telephone – frequently.

On one occasion, Mr Maxwell even broke into an office after

deciding he should become editor-in-chief and direct operations himself.

ships and hotels, do things dif-

Carlo, where they live.

employee of the paper, said: "They read the paper from cover to cover and they have been delighted with the way the paper has been progress-

small but sure signs of prog-ress. The European will bring back Elan as a separate third

from arts to lifestyle, and start promoting the title again.

Last week the paper took on 18 people, half of them journal-ists, to add to staff of 50. Circulation is believed to be starting to pick up and is between 150,000 and 200,000. The official circulation figure for the last six months of 1991 was 167,000.

"We gave an immediate guarantee that we were selling over 150,000 on the day we took over. We are doing better than that but it will be our policy to let the ABC [official circulation figures) speak for themselves." Mr Garside said.

He will not be drawn on how the paper is doing financially. Observers believe that before the threat of closure the paper was losing about £1m a month and is unlikely to be losing more than film to film a year

"It's the most exciting job . have ever had ," said Mr Chamberlain, who has worked for the publicity shy Barclays for about 10 years. "We are serious players and we are running a business. People are starting to feel comfortable dealing with us."

Raymond Snoddy

# Low turnout at Scotland United rally

HEAVY rain yesterday caused a poor turnout at the second rally in Glasgow called by Scot-iand United, the movement formed after the election to campaign for a referendum on Scotland's constitutional future, James Buxton writes. Although organisers had

expected 10,000 people, only about 2,500 braved the rain. The movement's first rally attracted 3,000 to 4,000 people. No party leaders attended although a message of support was read out from Mr Alex Salmond, leader of the SNP.

Scotland United is a cross party grouping set up by Mr George Galloway, Labour MP for Glasgow Hillhead, and

### **COVENTRY**

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**FT SURVEYS** 

# Gas consumers call for study of market changes

MR Michael Heseltine, the trade and Industry secretary, is being urged by gas consumers to launch an investigation into recent changes in the gas mar-

The Gas Consumers Council, which represents the UK's 17m gas users, says in its annual report today that it believes proposals by the Office of Fair Trading (OFT) for restructuring British Gas and creating more competition in gas supply

might mean higher prices. The reforms were agreed early this year after a long row etween British Gas and the OFT. They compel British Gas

trial gas market within three years and allow other gas suppliers to use its pipelines.

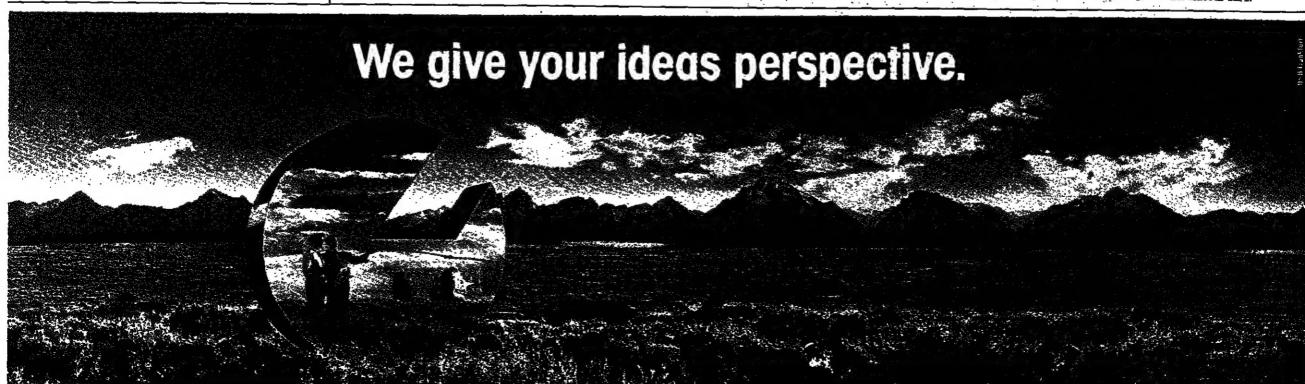
So far, British Gas has a monopoly on supplying domes tic customers, although that will change. Oil companies and other gas companies already compete with British Gas to supply industrial consumers.

The consumers council report warns that there is a limited amount of gas in the UK market and more competition might force the price of this gas higher. It says that the effect of the far-reaching changes must be publicly examined from the consumers'

tor-general of Ofgas, the industry's watchdog, said both domestic and industrial consumers would benefit from

More competition would not change the balance of supply mand, which he believ was quite adequate. Industrial consumers thatwere buying from sympliers other than British Gas were very satisfied, and had seen price cuts of between 7 per cent and 9 per

Sir James added that Ofgas had introduced a tough new price formula that might force British Gas to cut domestic tar-



## The Europe of corporate opportunity knows no frontiers.

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# Equal opportunities campaign gains support

# Staffing targets set to help women

BRITISH companies are starting to set targets for the number of women being hired and promoted within their organisations, as a part of a general move to improve the lot of women at work.

The finding came from interviews conducted by the Financial Times with companies par-ticipating in Opportunity 2000, the campaign designed to help working women, which was launched six months ago tomorrow by Mr John Major, the prime minister.

More than 60 organisations signed up to the initiative in October and a further 350 contacted Business in the Community, the voluntary organisation behind the campaign, in

the first month The issue of numerical targets for the employment and promotion of women has been been controversial among employers, and split the launch committee of Opportunity 2000. Many companies feared numerical targets could be seen as tantamount to quotas.

The state of the s

w intent

could lead to the kind of "male

backlash" seen in the US.
Of the 16 big organisations interviewed, seven have introduced targets and six could not rule out introducing them. British Airways, British Rail, IBM, Lucas, Littlewoods, the

Management: The campaign to promote women is slowly starting to deliver the goods

National Health Service and Rank Xerox already had, or planned to have, some form of

numerical goals.
The six who said they would consider such a step if existing policies did not increase the numbers of women in manage-ment included Wellcome Foun-dation, Barclays Bank, Digital, Grand Metropolitan and ICI.

ICI and GrandMet said it was not appropriate to bring in targets at the moment because of the economic recession. The companies which put targets in place argued they were essential if they were to ensure that their equal-opportunities policies were

All companies in the initia-tive have taken some action to improve the lot of women since they signed up The male-dominated Metropolitan Police pointed to a growing accep-tance of equal-opportunities policies. Superintendent Peter Brandt, the Met's former head of equal opportunities, said: "Officers today have wives and daughters with professional careers so they understand the issues better."

However, some companies including British Rail, Grand-Met, Rank Xerox and Barclays Bank - expressed concern that Opportunity 2000 may lead employees to think that women's interests were being pursued over those of disabled people or ethnic groups. But there was growing confidence among companies interviewed that they can persuade employees that equal opportunities is about removing barriers and

not positive discrimination.

# UK power station 'dirtiest' in Europe

By Juliet Sychrava

DRAX, a coal-fired power station owned by the priva-tised generator National Power was yesterday branded as the "biggest polluter in Europe". This followed the first publication of government figures on the 20 "dirtiest" power sta-tions in England and Wales.

Drax, a power station in Yorkshire, northern England, tops the list. It emits nearly 270,000 tonnes of sulphur dioxide and nearly 83,000 tonnes of nitrogen oxide – both gases that cause acid rain - every year according to the figures
"Drax is the biggest polluter

Weir, a campaigner with Friends of the Earth, the environmental lobby group.

FoE obtained the list of stations and their emissions from the Department of the Environ-

in Europe," said Ms Fiona

Twelve of the power stations on the list belong to National Power, and eight to PowerGen, the other big generator. Emissions from the power stations should have been

placed on a public register

under the Environmental Pro-

Drax emits nearly 270,000 tonnes of sulphur dioxide and nearly 83,000 tonnes of nitrogen oxide every year tection Act of 1990, the government's flagship environmental legislation. But so far no stations have been registered under the act because of a bureaucratic wrangle between

the generators and the Depart-

ment of the Environment. National Power said: "We are spending £700m on fitting cleaning equipment at Drax,

and spending £1bn on clean gas-fired technology." The company said: "We are also importing low-sulphur coel."

National Power and Power-Gen have appealed against some crucial information appearing on the register which they are entitled to do under the act. The generators said they had no intention of fuel strategy, which would concealing details of emissions

domain," said Mr Ed Wallis, chief executive of PowerGen. "But they asked us for the emissions for a year ahead.

A competitor could have analysed them and deduced our

"We are very happy for all information to be in the public domain," said Mr Ed W. department said.

FoE is keen for the appeal to be settled, so that it can begin to challenge individual stations' applications under the

### Britain in brief Offshore safety



# Post Office offers 22-hour working week

A 22-hour working week, possibly the shortest for any group of full-time workers in British industry, has been agreed for some Post Office

Volunteers from among the 800 engineers will get Monday to Friday off in return for working up to 22 hours over the weekend.

A full week's pay at normal weekday zates – between £240 and 2270 - will be paid for the weekend shifts of up to 12 short working week, to be

Most manual workers still work 39 hours a week, although several hundred thousand in the engineering sector have recently won reductions to 37 hours. Few office employees work less

When overtime is taken into eccount, British men work the st hours within the Euro-

Offshore oil and gas operators should be required to consult employee safety representa-tives, said the Trades Union

Under new Health and Safety Commission proposals which follow the recommenda tions of the Cullen report into the Piper Alpha disaster in 1988 in which 187 men died – operators will have to prepare detailed safety cases setting out how they would deal with health and safety. Each case

those at the sharp end of industrial risk should have the opportunity to influence mea-

# Call to extend

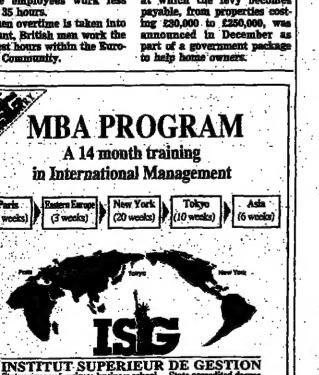
The government is under the one per cent levy or due to run out in mid-August

# moves urged

will have to be accepted by the Health and Safety Executive. The TUC welcomed the pro-posed framework, but said

growing pressure to extend holiday" from stamp duty es there is a clear revival in the housing marke

at which the levy bec able, from prop ing £30,000 to £250,000, was announced in December as part of a government package to help home owners:



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# **Industries** see slow recovery

By Peter Marsh Economics Stati

THE BATTERED UK economy. like a hospital patient coming round from major surgery. appears to be heading for recovery. But the first steps are proving painfully slow.

In a signal that the recession, which started about mid 1990, might be nearing an end, a Gallup survey at the end of last week showed consumer confidence sharply higher since the April 9 general elec-

Sectors such as TV advertising, recruitment and housing show signs of life, while over Easter many retailers reported buoyant sales.

In the past month, several surveys of business opinion have indicated increased optimism - a message likely to be echoed in the quarterly report on prospects for manufacturers by the Confederation of British Industry, which represents UK employer, out tomorrow.

Few people in business, however, predict a quick end to the country's longest recession

Mr Peter Clappison, finance director of the BBA automotive parts group, said: "We are seeing greater optimism, but very little [in terms of extra UK orders] is coming through the door." Mr Cameron McLatchie, chairman and chief executive of British Polythene Industries, Europe's biggest maker of poly-ethylene film for agriculture, construction and retailing, said the order profile from customers remained "flat".

Several industry representatives said, however, they had seen signs of increased economic activity in recent weeks. some of it possibly helped by the removal of political uncer-

tainty after the election. Mr David Powis, director of the British Forging Industry Association, which represents 100 companies in areas such as cars, aerospace and mining

past four to six weeks, member companies have been reporting greater levels of customer

Mr Jim Winship, director of the Pizza and Pasta Association, which has 700 members in the food industry and catering, said: "Companies are behaving as though a recovery is going to happen, for instance by stepping up marketing support for their products and services."

Mr Ian McColl, finance director at plastic pipe and indus trial equipment maker Victaulic. said: "The telephone is ringing more often. Since the election, our customers seem to have done more to crystallise their plans

As for the business exhibitions industry, which depends for customers on a range of companies spread across manufacturing and services, pros pects are brighter. Mr Bill Richards, of the Exhibition Industry Federation, said: "A year ago our members were moaning about the recession. Now they are finding customers are actually confirming plans for future events."

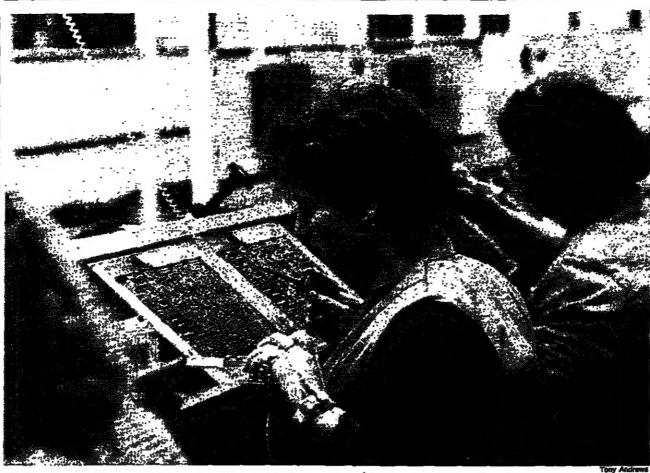
The harsh business climate has benefited one group of companies - insolvency practitioners. Even in that area, though, it is possible to find signs that the recession may be drawing to a close.

Mr Peter Phillips, a partner in Buchler Phillips, a leading insolvency practice, said many of the companies being put into liquidation were the result of bankers "clearing out intolerable debts in favour of more

exciting projects".

He added: "We have been through the biggest boom in insolvencies for 30 years. But I feel the worst in terms of the state of the economy is behind

"We are starting to see money moving around again. I have a strong hunch that in a year's time things will be looking better."



# Semiconductors sense a scramble

Michivo Nakamoto finds an economic barometer registers optimism

THE semiconductors market, a barometer of economic activity, is showing such strong signs of a pick-up in demand that it may experience a shortage of supplies by the end of the year, according to leading semiconductor manufacturers.

In growing numbers, manufacturers in the UK report a strong surge in orders in the first quarter of this year. "We have now come to the

bottom of the semiconductor cycle," says Mr Raymond Ambrose, manager of marketing development and research at SGS-Thomson Microelectronics in the UK. "Recovery is under way and we are looking at 5 (per cent) to 10 per cent growth rates this year."

The growing demand for has been driven largely by new applications in the computer, telecommunications and automotive sectors.

Demand for semiconductors in the computer, or data-processing, sector has been driven by notebook computers and workstations rather than personal computers, says Mr Ken Sanders, Managing Director of Texas Instruments.

The US company has also seen a steady improvement in demand since about November, and the trend has continued into this year. In the first quarter, Texas Instruments' net ue from UK businesses, of which semiconductors comprise about 60 per cent, has been the highest they have seen since the early 1980s. according to Mr Sanders.

In the telecommunications industry, demand is fuelled by growth in mobile communications. In the antomotive sector, it is due to the consistent increase in the application of electronics in cars. Motorola, the US group that

has seen a month of record bookings and another month of record billings this year, believes it is seeing "a genuine The pick-up is strong enough

to support something in the area of 10 per cent growth in 1992, which it considers significant, considering the market was basically flat last year. NEC, the Japanese group, reported that if its first-quarter

UK revenue were annualised, it would show a better result than in 1988, when the semi-conductor industry was at the top of its last high growth

The Electronic Components Industry Federation expects the automotive sector to show the strongest growth in semiconductor demand at 28 per cent this year and overtake the military sector in terms of the value of semiconductor sales. Most manufacturers say that if the increase seen in the first quarter persists, the industry might soon see another year of high growth, repeating its historical boom-and-bust pattern. "I fully expect that we will go into another boom situation, Mr Ambrose says.

It will be a welcome break

for the industry, which has seen demand and prices plummet in the past few years. In 1991, the federation esti-

mates, the sales value of semiconductors in the UK grew by just 0.8 per cent to £1.23bn from £1.22bn after a decline in the previous year of 5 per cent Faced with sagging demand

and collapsed prices, manufacturers have refrained from investing in new capacity. In certain areas, supply constraints are now appearing. "By the end of this year we could begin to see a bit of a scramble," Mr Ambrose says.

# Exports seen to rally in spite of strong currency

By Daniel Green

UK EXPORTS will rise strongly this year in spite of high interest rates and the strength of sterling, a report published today by Oxford Economic Forecasting, a privateector research body, says. The group outlines three forecasts low growth, in which

consumers continue to save at

the present rate; high growth, with a sharp swing from sav-ing to spending; and a central case, which it prefers.

That, it says, would see growth consistent with govern-ment predictions. UK gross domestic product should rise by Iper cent this year.

The report argues that, with the election past, the govern-

ment's priority is the strength of the recovery rather than its

There is therefore no need to cut interest rates quickly. Although that keeps sterling

exports because labour costs should stay competitive over the next few years. With world trade rising, exports should grow by 4 per cent both this year and next. A National Westminster

Bank report at the weekend said the government had room for only a %-percentage-point cut in rates. Further reductions depended on German

The Oxford group's report tempers its confident tone by warning that consumers might continue to cut their debts for the next two or three years. · Exporters in tourism, banking and other contributors to invisible earnings are confident that sales will grow this year. A survey of 80 exporters by A.T. Kearney, the management consultancy, found more than two thirds expecting an improvement in 1992. The Continentis the main market.

# Credit loses appeal as joblessness rises

CONSUMERS have become far more sophisticated in managing personal finances since the credit-financed consumer boom of the 1980s, according to a report published today.

The report by Verdict Research, a retail consultancy, says: "Credit has for the time being lost some of its attrac-tion." Greater uncertainty about the future and rising unemployment have encouraged consumers to reduce debt.

New non-mortgage credit advanced in 1991 amounted to £52.1bn - a 8.6 per cent reduction in real terms compared to 1990. Loans outstanding at the end of 1991 amounted to 251.9bn - 4.8 per cent lower in real terms.

Yet those levels were the same, in constant prices, as in 1988. The report suggests: "This resilience in difficult times bodes well for an expansion of consumer credit boosting retail spending as the economic recovery gathers pace." Consumers were increasingly using different forms of payment to avoid a build-up of debt. More were paying off credit-card balances in full monthly and debit-card use had risen sevenfold since 1989 to 330m transactions a year.

doubled to nearly 30m during the 1980s, and annual transac tions rose from 160m to 650m. An estimated 3m cardholders - mainly infrequent users -had abandoned their cards on the introduction of annual fees. Card fraud cost £166m last year - 35 per cent more than in 1990.

Bank credit cards more than

How Britain Pays, 1992. Ver-dict Research, 112 High Hol-

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Weeks three and four examine how to mobilize a business unit through organizational structure and people's talents.

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# Privatised port prepares for flotation

TRE Port of Tilbury, privatised six weeks ago in a £32m management and employee buy-out, has announced plans to move to a stock exchange

listing in five years. Mr John McNab, the chief executive, said the port expected by then to have repaid the £20m lent by the National Westminster Bank towards the purchase from the Port of London Authority.

He said the port would concentrate on developing cargo feeder traffic with Continental deep-sea ports, building up its growing European cruise busiland for a maritime business

The port's prospects would be significantly strengthened. he said, by the freeport status it expected to secure this sum-mer from Customs and Excise, allowing businesses to defer payments of VAT and customs duty on cargo brought into the port. Liverpool is the only other UK maritime freeport.

Of the £32m to buy the port, £11.9m was jointly invested by the port's management and the venture capitalist, Schroder

Next month, the port's 900 employees will be invited to

rider shares worth a total of £1.15m. Last week they were each given 135 ordi-

nary shares free: 'Mr McNab said the employ ees' share units would include preference shares which will be redeemed at the time of the listing. Tilbury managers have been pressing the port's case on Continental visits.

In the three years since abolition of the Dock Labour Scheme, Tilbury has moved from losses of \$4.1m to a profit of £2.2m this year. Since 1989 the port has invested more than £11m in capital projects. Cargo volumes for 1991 totalled 5.9m tonnes. Mr

McNab told a gathering of cus tomers and port employees that the port expected to double its cargo handling capability to 15m tonnes by the year . He said the plans for rege

nerating the east Thames corridor recently proposed by Mich-Heseltine environment secretary would provide important new traffic for Tilbury. Construction materials for the predicted 700,000 new homes can be "imported in vast quantities" through the

port, he said.

Michael Terry edits European Freight Management, a Finan-cial Times newsletter.

# Plants provide clues to preservation

By Philip Rawstorne

CAMBRIDGE scientist claims to have discovered a means of preserving food and medicines by mimicking the ability of some plants to sur-vive years of drought.

Mr Bruce Roser found that drought-resistant plants owed their abilities to a molecule called trebalose. Experiments halose to a range of com-pounds enabled them to be dried out completely and then restored at will. Trehalose works by main-

taining the shape of molecules and preventing damage after their water content is removed, Mr Roser says. "It embalms them like amber traps insects." Quadrant, a company that he.

showed that simply adding tre- set up to develop his findings commercially, is negotiating with two Japanese food compa-

> Apart from the preservation of food, the process might have many medical uses. Vaccines for use in daveloping countries, for use in daveloping countries, for example, need a costly refrigerated supply chain. The World Realth Organisation has approached Mr Roser's

company about the use of trehalose to enable vaccines to be dried and then made up on the

Mr Roser and his colleagues also claim to have discovered the gene that instructs cells to produce trehalose naturally, opening the prospect of creat-ing new varieties of droughtproof wheat and other types of

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# Kevlar\* for protection against injury. Sontara\* and Tyvek\* for protection against infection.

Every operating theatre contains a hidden risk - bacteria. They can jeopardize the most careful surgical work. Despite high standards of hygiene, painful, sometimes potentially fatal, wound infections still occur in more than 5% of all operations performed today. This conclusion was reached on the basis of investigations arried out in the USA. On the other hand, surgeons are also at

risk if, for example, they accidentally injure themselves with a scalpel while operating on an HIV-positive patient. In such cases the danger of infection is: naturally, high. Thanks to Du Pont's development work, however, we are now able to control these risks.



SONTARA is a spunlaced fabric specially developed by Du Pont and consisting of a blend of polyester fibre and woodpulp. This fabric forms the basis for operating gowns and drapes available from manufacturers such as Mölnlycke and Baxter. Unlike conventional cotton operating gowns and drapes, SONTARA provides a considerably improved barrier against bacteria, a fact confirmed in a comparative test performed by Prof. Werner at the University Clinic of Mainz Another advantage of SONTARA is that its special surface treatment is liquidrepellent. Consequently, surgeons and theatre staff are protected from germs transmitted through the blood. Moreover the use of SONTARA operating gowns and drapes means that 12 times fewer particles are released through linting than by conventional textiles. During surgery, such lint particles may act as a transmission medium for micro-organisms and result in infection. Non-wovens provide a higher standard of safety because they



are less prone to damage during transit or washing which could put their sterility at risk. The use of SONTARA made it possible for instance, at the Duke University Medical Center in Durham, to reduce the post-operative infection rate from 6.51% to 2.83%. An increasing number of clinics in Europe are placing their trust in operating gowns and drapes made from SONTARA.



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That is why leading manufacturers of medical equipment, Abbott, Baxter, Fresenius and Viggo-Spectramed, for example, use sterile TYVEK packs to protect their products.

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advantage, because they are so soft and

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Operating gloves made from KEVLAR reduce

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protect the surgeon from accidental cuts.

Even a scalpel, if used normally, is unable

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#### hen Opportunity 2000 was launched last October, some people scoffed, saying that this new campaign to help working women was mere window dressing. Others applauded, arguing that it proved employers had at last accepted that women faced prob-lems at work, and had decided it would be in their best interests to

do something about it. John Major, who launched the scheme with such razzamatazz six months ago tomorrow, may feel ha has done his bit by picking two women for his new cabinet. But what have the 61 companies who joined the scheme achieved?

The Financial Times has interviewed more than a quarter of the campaign members, chosen at random, to discover whether they are living up to the promises they made in October. The interviews reveal a great variety of approach, but suggest equal opportunities is being taken increasingly seriously.

Very broadly, the companies divide into two groups. In the first are organisations which have already done a great deal for their female employees. The foundations for cultural change have been in place for some time: over the last six months, these companies have been developing, extending and adding to existing policies. This group includes the Wellcome Foundation, the Metropolitan Police, BT, J Sainsbury, Barclays Bank, British Rail, IBM and Littlewoods.

The second group have had more fundamental work to do in building their policies. These companies include Digital Rank Xerox, Lucas, Grand Metropolitan, ICI, the National Health Service, Glaxo and British Airways.

All of this second group have looked at their existing equal oppor-tunities policies and decided to go back to basics. This has meant devising new strategies, establish-

# An opportunity not to be missed

Mary Bogan finds that the campaign to promote women is slowly starting to deliver the goods

ing where women are in their organisations and discovering what impedes their progress. It has also meant making sure that line managers are committed to cultural change, and setting up monitoring systems to track results.

Digital, for example, has put in place an Opportunity 2000 steering team whose first job is to understand where the barriers to women lle. Rank Xerox has introduced a new, "positive" equal opportunities policy, developed with the help of employees. It is currently building equal opportunitles into performance and business appraisal. ICL meanwhile, has been developing a monitoring system to track the changes in the female workforce by function, grade and division.

At Lucas and GrandMet, the most important area of work has been to make sure that middle managers are committed to change. Both are taking great care to impress the business reasons for change on their managers; GrandMet is organising awareness workshops for its top 250 managers worldwide.

A quite different line has been taken by another decentralised, global company, Glaxo. Equal opportunity is one of Glaxo's corporate values, but it is left to each business, acting in "enlightened self-interest", to implement it. The problem is that change is not consistent throughout the group, and some parts have proved slow on the up-take. Glaxo has therefore decided to monitor the initiatives centrally to see if a more co-ordinated approach might be better. Meanwhile, all the companies



policies to break down the barriers to recruitment and promotion of women, and to make it easier for them - and for some men - to combine a career with a family. In the first category, BT is exam-ining ways of training women to

increase their chances of becoming managers. British Rail is setting

the number of women in a maledominated company; Barclays is reviewing its selection of high-flying employees, and women's access to training generally. GrandMet is insisting that headhunters include the name of at least one high-calibre woman on all short-lists. As for career and family, all com-

address the issue, with many introducing or extending flexible. panies see this as the most economical answer to the childcare issue. At British Airways, flexible working makes it easier to serve customers outside the normal nine-to-five day, while ICI reports pleasing results panies interviewed have tried to from job-sharing, saying it has

made its workers more committed and has been cost effective. Flexible working seems to be what women themselves want, as it

keeps up their confidence and skills. A number of companies have started offering career breaks to part-timers and Rank Xerox guarantees part-time work to women returning from maternity leave. Littlewoods is the only company

with firm plans to open a workplace nursery while Barclays is offering a "responsibility break" allowing men and women caring for sick, old or disabled people to take up to six months off work. It is also trying to upgrade the status of part-time work, by giving its part-timers the same benefits - on a pro rate basis

as full-time employees.

The very existance of these changes does not prove that Oppor-tunity 2000 is working. Indeed companies could simply be making changes to their policies that they would have made anyway.

But all those interviewed said the campaign had given a new focus to their plans and increased their awareness of the issues. Those directly responsible for equal opportunities said the campaign had made their jobs easier, helping them get through to the board and

Most companies also thought the campaign had belped develop a more strategic approach and had taught them more about best practice in other organisations.

the beginnings of cultural change in their companies. ICI, for example, said men who turned down overseas jobs for family reasons were no lon-

ger ridiculed, while Lucas said women were becoming more asser-tive in asking for the working arrangements they wanted. BT says that women are slowly stopping

behaving like surrogate men.
These are early days for Opportunity 2000. Although the first signs are encouraging, it will be some time before the long-term success can be measured. One test will be whether the women themselves feel more valued. So far, only a few companies are planning to measure their policies this way. The second test is in the numbers - how many women are actually making it to

more senior jobs? To measure this, many campaign members are relying on existing monitoring mechanisms. However, the problem with monitoring is that it will only tell you if there are, say, more female middle managers in finance. It will not say whether the increase is good, had or indifferent.

A better approach, adopted by seven of the organisations interviewed - including the NHS, British Airways and Littlewoods - is to estimate in advance the degree of progress. These companies argue that such goals are important for bringing about, as well as measur-

Other companies fear that employees may mistake goals or estimates for quotas. GrandMet, ICI and Digital say that goals are irrelevant in a recession, as recruitment has come to a standstill. However a further group of companies is con-

sidering setting goals for the future.
Whether the companies set goals for internal use, most Opportunity 2000 members are presenting a vague face to the public. Most of the goal statements issued at the launch lacked rigour and detail. A few went further and pointed to ... It seems that companies may be ready to start changing their policy. Whether they are ready to do so under full public scrutiny is

ermans regard the fuss about top people's pay as a phenomenon of the freewheeling Anglo-Saxon business world. In the US and Britain, they argue, attention is paid more to individual than to team effort. Also, in the US and UK there is greater concentration on short-term performance than on long-term consistency. For most

reports are anathema. Salaries in Germany are certainly high, but they are not outrageous by international standards. However, it is sometimes hard to tell quite how high they are. German companies do not give details of individual executives' pay, provid-ing only a total for all directors, so salary levels can be only estimated.

German companies, quarterly

# Consensus triumphs over greed

Andrew Fisher says that top salaries in Germany are fat but not fanciful

Probably the highest paid executive in Germany is Mark Wössner, the self-assured head of Bertelsmann, the media group.

Bertelsmann's annual report for 1990-91 gives a figure of DM24.6m (£8.40m) for management board pay, an average of around DM2.4m for each director. Taking the rough rule of thumb that the chief executive receives up to 50 per cent more than the others, Wossner would

have earned DM3.5m. This would put him well ahead of other German high-earners like

Eberhard von Kuenheim of BMW, Edzard Reuter of Daimier-Benz, and Carl Hahn of Volkswagen, all of whom are likely to have comfortably exceeded DM2m.

Bertelsmann operates a formula intended to keep managers on their toes and reward them well for entrepreneurial drive. Their pay is divided into three components: one part fixed, one part relating to group performance, and the third epending on profitability of the director's division

Bertelsmann differs from other

big German companies in two important ways. It is not quoted and, because it comes under the press and publishing law, its board structure is relatively unrestric-

Indeed, the make-up of German boards is one reason that excesses are foreign to managers. The nonexecutive supervisory boards. which set the level of executive pay, usually have an equal number of shareholder and labour representatives. Heinz Evers, a director of Kienbaum, the German manage-

ment consultancy, reckons this "acts as a moderating element". So does the presence of ministers or civil servants in companies where the state has a stake. Below the top companies, he says the usual pay level for a chief executive is DM400,000, about a third of which is performance-related or dividend-linked. "This is good when compared with, say, a professor or civil servant. They don't expect to be millionaires so they

Executives tend to compare their



pay with those of their peers in Germany and the rest of Europe. The high remuneration received, for example, by a Michael Eisner of would be regarded as provocative.

Also, a German executive can mostly expect a position for life: he is not likely to be thrown out it short-term goals are not met. After retirement, pensions tend to be

another matter.

The German attitude towards pay is in line with the corporatist approach in German industry. Executives trying to buck the trend would stand out from the crowd.

Tax treatment of executive compensation is also fairly rigid. Hence, unlike the US, stock options are not part of top managers' packages. Not only does the stock mar-ket play less of a role in German business life — many top and middie-ranking concerns are not quoted, or only partially - but there is no tax advantage for options.

financial controller at Evered

and who moved over with the

Abdullahs, is promoted to the

board as finance director. Star-

min did not have a finance

able businessman. We don't

want figureheads just to make the Christmas tree look good".

Parkinson was a non-executive

director of Tarmac and the

family business he ran before

entering politics was in the

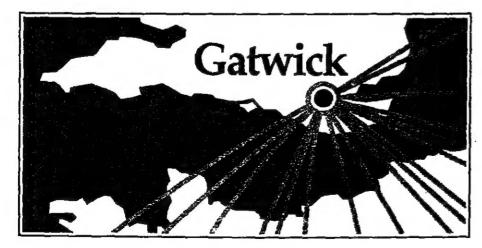
"I have known Cecil for five

qualified accountant.

sector, he is also a

director as such previously. Of Parkinson, Raschid Abdullah calls him "quite an

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### PEOPLE

# Flying higher

Anthony Bolton, one of the most well-known aviation bro-kers in the London market, is taking a step up the ladder at CT Bowring, the UK subsidiary of the world's biggest insurance broking group, Marsh

Bolton, now 49, has been appointed chairman of Bowring Worldwide Insurance Brokers, the Bowring subsidiary that handles wholesale nonmarine insurance business (placing business in the Lon-don and other insurance markets on behalf of retail bro-

Bolton, who has spent most of his working life with Bowring, was one of a number of brokers to ploneer the insur-ance of satellites in London in the early 1980s.

Bowring has also appointed Norman Waite a director of its marine reinsurance broking subsidiary, while Roland Seul, a managing partner of Grad-mann & Holler, Marsh & McLennan's German subsidiary, has been appointed a director of Bowring Marsh &

Sir Max Williams has been appointed non-executive deputy chairman of Royal Insur-ance, the troubled UK insurance company. Sir Max, now 66, is a former senior partner of Clifford Chance, and a past president of the Law Society. He is also a director of 3i, the company chaired by Royal's chairman, Sir John Cuckney. Sir Max replaces Sir Anthony Tuke, who retired last week.

Sir Anthony (below), chairman of the Savoy Hotel, is a former chairman of Barclays Bank and of BTZ; he joined the Royal board in 1978 and has been deputy chairman since



# Cecil Parkinson joins Starmin

The Abduliah brothers. Raschid and Osman, learned a salutary lesson about what can happen in public companies even when you own significant chunks of them.

They were ousted at the beginning of 1989 from Evered, the quarry and building products group which they had turned into an aggressive miniconglomerate; now they are determined to do things differ-

With the combined family holding of the Abdullaha' new vehicle, quarry products company Starmin, standing at around 17 per cent, and the ability to grow further increasingly dependent on outside shareholders, the time has come to appoint another non-executive director, in addition to chairman Owen Rout, and a finance director.

director responsible for acquisitions and strategy. At the same time Barry BRod McMillan, a director of ISA International, the Bradford-based distributors leaving the company after nine

years. He is 38 and has been a director since 1987; he was recently in charge of the division which sells computer supplies to the end-uses market, accounting for about one quarter of the operation. Chairman John Parkinson declined to comment on the reasons for his departure, saying only that it was unconnected with the

performance. "It is the result of ongoing discussions," he said, refusing to elaborate.

net minister Cecil Parkinson

arrives as an independent director and deputy chairman,

the latter post being relin-quished by Raschid Abdullah - who, nevertheless, remains

M Steve Davies, finance director of HALMA's Apollo Fire Detectors subsidiary, is also appointed finance director of Halma's security division. David Mason has been appointed production director of DEWHURST on the retirement of Neville Turner.

Rric Councr, a director of NEI Reyrolle Protection, has been appointed director of ources of NORTHERN ELECTRIC: David Pearson,

or six years," adds Abdullah. apparently not put off by the fact that the introduction was made by Roy Kettle, once at Tarmac, who took over as chief executive of Evered when the brothers were ousted. retailing manager of Midlands Electricity, is appointed and retail at Northern Electric. Tony Drew has been promoted to divisional director of engineering at FOSTER WHEELER Petroleum

Development. Gareth Attwood has been appointed director of engineering of Foster Wheeler (Northern); he moves from Davy McKee. Charles Follows, formerly a fund manager at Pyrford International, has become a director in CONRAD RITBLAT's investment

# Keele professor wants to lessen the procedure in accountancy'

new professor of management and accounting at Keele University, likes waving his right arm in the air. "It works very nicely, but it would not be much good if you chopped it

This is his way of emphasis-ing the interdisciplinary approach he wants to build up in the new department of manment - recently spun off from economics and management sciences - which he will also be running, in the first instance for three years.

Training students to be financially literate rather than

accountant, is much more interested in stopping gifted students going into the profession for the wrong reasons, Indeed, his current research is into the occupational psy-

chology of financial careers.
"Accountancy is massively oversold. The hig firms do not know what they are looking for, nor do the students." Still in the middle of the research he mentions one trait - tolerance of ambiguity - that of management control at emerges as essential in a profession that he says is quite wrongly seen as heavily proce-

Starting off in industry and

sultancies, Wilson's own experience ranges from working on a World-Bank-sponsored project teaching managerial skills in the Egyptian public sector, to making MBA courses at Nai-robi University relevant to east African businessmen. He also happens to have four degrees - in social research, economics, management and sociology/technology.

Wilson arrives at Keele after a very short stay as professor Queen's University, Belfast -an appointment that because of the terms and conditions, did not work out, after he had been head-hunted from the

he college of the Blessed Virgin Mary. St. John the Evangelist and the Glorious Virgin St. Radegund is better known as Jesus College, Cambridge. When the college was founded in 1496 by John Alcock Bishon of Kly be book. Alcock, Bishop of Ely, he took over the convent buildings, including the priory church which was begun in 1150. Jesus College is fortunate in having a site that is extremely spacious - the five courts are surrounded by generous gardens and playing fields. Large trees add to the park-like atmoneity about the mainly brick buildings, although the college's architectural history is

long and complex.

The first glimpse of the college from Jesus Lane is an over old brick walls, the square tower of the chapel looking almost like a parish church, and then the slender opening that leads to the narrow entrance path, known as "the chimney". This is the main pedestrian approach, usually fined with abandoned bicycles, ending at the Tudor gatehouse.

It is one of the simplest and best gatehouses in Cambridge dating from around 1500 and looking at its most romantic when the college flag is flying from the battlemented top.

Once a visitor has passed through the gatehouse into first court, one of the architectural conventions of the college is immediately apparent - the three-sided court: first court, second court, chapel court, and north court are all open on one side. This makes the college seem fluidly connected to its parkland and gardens and adds an intensity to the experience of the fully enclosed, four-sided cloister court. The north side of the original cloister was the refectory of the convent and is now the college hall. There are some fine Early English gothic turches that remain in the cloister from the original Chapter

The simple brick three-storey ranges typify the Jesus style and different architects at different periods have added buildings in a careful and coherent way. Alfred Waterhouse (of Manchester Town Hall, the Natural History Museum and the Prodential in

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Architecture

# Five hundred years of careful growth



Jesus College: Another court will be built for the quincentenary of its founding in 1996. embarked on the delicate pro-

London's Holborn) added the north range of the second court in 1870 and managed to be disciplined by the convention of low-key brick walls, adding only a slight touch of flamboyance with an asymmetrical tower and spire. In the Morley Horder added connected ranges around the southern end of the chapel

Horder (1870-1944) is an almost forgotten contemporary of Sir Edwin Lutyens, who is best known for his traditional country houses, particularly in the Cotswolds and Dorset. He was renowned for his Bohemian appearance and for designing a modest house for Lloyd George, but he should be re-examined as he was a master of materials and built, like Lutyens, at a time when English craftsmanship was still practised and taught. He also built Westcott House in Cambridge and the National Insti-

tute of Agricultural Botany -

an exercise in the Wren manner, His substantial group of stone Italian Renaissance buildings for the University of Nottingham are his best

In the 1960s the college added a large new court by the Cambridge architect David Roberts, with student rooms arranged on an echeleon plan to maximise sunlight. It is in a different tradition from the rest of the college and only its distance from the older buildings renders it acceptable.

ecently the college announced that it planned to build a new court to commemorate the quincentenary in 1996 of its foundation. The site was selected to the south of the Moriey Horder neo-Tu-dor buildings on what is now a car park and part of the Master's garden.

The college, advised by the architect Fellow, Nicholas Ray, prepared a master plan and

best known for their law courts at Truro (winner of the Finan-Award) - a fine contemporary building that is very sensitive to the townscape and context of Truro. They also won the competition to design the Tate Gallery in Cornwall that is under construction on a sensitive and important site in St. Ives. Their scheme for Jesus College is first class and promises to add a very distinguished new court to the

college.
It deals with the difficulties of the historic context in a sen-sitive way. The designers have sphere of the college and fol-lowed the language of well-pro-portioned windows in substantial brick walls which are trimmed in real stone There are pitched roofs behind parapets that align in height with the rest of the college. These architects understand appropriateness – designing what is fitting for the context but with a strong character of its own.

There are three phases of the new college library and computing centre, secondly some 60 residential rooms, and thirdly an auditorium to seat 200 with associated music teaching rooms. Limited funds at present have meant that the architects have had to produce designs that allow for a phased development and also for the unlikely possibility that some

phases may never be built. The library will be built first. It has a formality and dignity that suits its purpose as well as subtle and potentially beautiful lighting effects from the bedlosy bus swobely lausums ceiling. The circular top-lit stair is reminiscent of the similar space at Truro, where it is a

As the college has gone to such trouble to find good architects who have prepared a sensitive and effective design for a difficult site, it is much to be hoped that benefactions will soon be found to build the entire new court to as high a standard as possible. What better way of marking five hundred years of careful college growth on this beautiful Cam-

Colin Amery

### Opera North/Leeds

# The Thieving Magpie

pera North celebrate the Rossini bicentenary with the new production of a work especially dear to all Rossinians. La gazza lacira, a semiseria opera, is pastoral in convention, radical in approach to that convention. In its treatment of a historical case of social injustice - a servant-girl condemned to death for stealing cutlery actually filched by a tame magpie - it moves with unflinching steadiness from innocent domestic comedy to dark tragedy.

The opera is not the less powerfully affecting for adhering to the intimate confines of the semiseria tradition. On its own it should have put paid to the durable "lazy Rossini" calumny once and for all. But like all masterpieces of art whose innovations are concealed beneath a supposedly familiar surface, it poses particular problems of reception for those who come to it with their Rossini notions fixed entirely by

Structurally, it is a "big" achievement for a semiseria amply developed and scored (as befits a work written for La Scala), requiring patient sation, singing at once emo-tionally expressive and freely virtuosic, and a producer's ability to phase the movement toward tragedy. For all these reasons, La gazza ladra is given far less often than it serves: this production is the first in Britain since ENO's of

Gratitude to the company is therefore unfettered - but not blind. Opening night did not, I feel, entirely rise to the occasion. That may well happen during the run; on Friday the throat infections of two leading singers, Andrew Shore as the villainous Mayor and Matthew Best as the heroine's muchtried father, must surely have left their mark.

Already the ensemble virtues of the production, by Martin Duncan in Sue Blane's designs. and the sensitive qualities of Ivor Bolton's conducting were much in evidence. Jeremy Sams's new translation is crisply singable, with characteristically felicitous touches. The sepia-tinted cut-out scenery and use of footlights manifest both "period" sensibility and quick, intelligent modern



Anne Dawson as Ninetta: lacking in attack

rounded portrayal of Victorian values in action - which includes, of course, the sexual Mr Shore proved the evening's star in spite of vocal vagaries.

But during the evening I came to sense slightly less complete trust in the work's inherent vitality than I expect from an Opera North show. Damagingly heavy cuts have been made to the score. The production opens with comically dancing servant-folk and closes with an ill-advised infusion of late 20th century psychodrama: the heroine Ninetta fatally undone (in Mr Duncan's eyes) by her trials, goes bonkers during the opera's final strains of happy-ever-after music. Good "political" insight. bad production idea.

In between, certain episodes were handled with superb economy. What was missing on of tone - and, to be tactlessly frank, a sufficiently vigorous display of Rossini singing skills. Banishing the memory of Della Jones's 1978 ENO Ninetta, I still found Anne Dawson lacking in attack, sharpness of delineation, forterisation, so seriously and gracefully undertaken, can be deemed "English" in both the good and less good connota-tions of the epithet.

Ditto the gentle, musicianly Pippo (one of opera's great pants parts) of Elizabeth McCormack, and too many smaller roles undersung; Arwel Huw Morgan's ripe Fabrizio is an honourable exception. The Giannetto of Barry Banks, an excellent high tenor, is particularly ill served by the cuts. On Friday the promise of the show was never fully realised. But subsequent performances may the opera itself is a wonder.

Max Loppert

Leeds Grand Theatre; in repertory until May 9, then on tour to Nottingham, Manchester, Leeds and Sheffield

### Theatre in London

# White Woman Street

The Bush and the Irish have done it again. Sebestian Barry's White from Grimsby. Trooper himself came against literature which ing nights with clients into fluffy toys with clients into fluffy toys against is little more than a literature which in the literature which is the literature which in the literature which is the literature which is the literature which is the literature which in the literature which is the literature which in the literature which is the literature which i talk, but it goes down very well on the tiny Bush stage that always manages to

look bigger than it is. The setting is Ohio 1910 and, Barry being an Irish playwright, it is of course Easter, White Woman Street is the name of a town where there was once the only white whore for 500 miles around. Legend has it that she was revered like a saint the Indian whores were not a patch on her and it was said that sailors preferred to lie with a dolphin rather than touch the Indian

Trooper O'Hara visited the white woman some 20 years ago only to find an Indian in her place. It is widely believed that he murdered the Indian, although we learn later that she was a virgin who slit her own throat. Trooper (Jim Norton) is now on his way back to the town with a bunch of fellow drifters. They are also going to rob a train. Nothing much happens. The men

talk, sleep and do a rather effective mime of riding across the Ohio landscape - a striking set designed by Kendra Ullvart. There are a mixed bunch. as big a racial mix as you can get in a quintet, including a black, a Russian whose mother was Chinese, and the fairly westernised Red Indian bar-

As an exercise in anti-climax, the build-up to the train robbery is cuin-Ireland. That is about it.

The satisfaction is in the dialogue remarkable camaraderie between the where blessed with a superb, strong diverse drifters. It is sentimental, as performance from co-writer and solo When talking about memories of Easter, but not displeasing. It shows wildly different people co-existing together and putting up with each other's moods. George Irving's Blakely perhaps stands out, but you can admire the group as a whole. The play is directed by Caroline FitzGerald, who specialises in Irish work. It is no more, and no less, than a

### Malcolm Rutherford

Vixen, Richard Strauss' Violin

Concerto (Ulf Hoelscher) and Dvorak's Eighth Symphony,

repeated on Wed (East Berlin

Petronio and Bill T. Jones. Fri:

Round the Ring. Sun: first night of new production of L'Italiana

in Algeri (West Berlin 3410 249)

in Venedig. Tomorrow: Theo Adam is soloist in an orchestral

concert. Thurs: ballet triple bill...

Sat and Sun: ballet by Birgit Scherzer (East Berlin 2292 555)

Victoria Hall 20.30 Eliahu Inbal

conducts the Orchestre de la

Suisse Romande in Dvorak's

and Bartok's complete

Cello Concerto (Steven Isserlis)

Miraculous Mandarin, repeated

tomorrow in Lausanne and on Wed in Geneva. Fri: Franz

Lausanne Chamber Orchestra

Thurs at Carouge: Compagnie

La belle Hélene (766 5545)

in music by Schoeck, Henze and

Hayda (292511). Tomorrow, Wed,

Mario Marchisio in Offenbach's

Welser-Most conducts the

■ GENEVA

Komische Oper 19.00 Eine Nacht

Lohengrin. Sat. Bejart's Ring

2090 2267)

Bush Theatre, London W12, (081) 743 father gives way to a savage, promiscu-3388. Moves to Peacock Theatre, Dub-lin, May 21 lin. May 21

Jordan

cedure of choosing an archi-

tect. A committee of twelve,

chaired by the Master, Lord

Renfrew, considered 30 or so

firms and reached a shortlist of

eight. Great care was taken.

and the eight firms were inter-

viewed in their offices. Then

selected buildings by four of the original eight firms were

visited and finally two were

chosen to prepare aketch pro-posals for the development.

difficult business and the col-

ege procedure seems to have

been exemplary. The two firms

finally chosen to compete were

Edward Cullinan and Partners

and Evans and Shalev. Inter-

estingly, the two were briefed

together and then paid a rea-

sonable sum to prepare schemes that had to be pres-ented to the college and the whole fellowship. There was a

clear majority of Fellows in favour of the Evans and Shalev

Evans and Shalev are now

Selecting an architect is a

sented suffering unallevisted by incident. Jordan at the Lilian Baylis Theatre challenges Arnold: a dramatic monologue based on the life of Shirley Jones, the woman who killed ningly done. We do not see it take place her son, Jordan, was acquitted of nunand are left to assume that the robbers der in the winter of 1887, and took her have been fought off. Trooper emerges own life on the day she was released blood-stained, and dies thinking of from court. This makes grave and com-

pelling theatre. If Anna Reynolds' stage-writing and the playing. Barry establishes a debut seems over emphatic, it is everyactor Moira Buffini as Shirley. She has enough self-consciousness to know her own desperation and enough madness to self-destruct; and she has the intelligence to puncture her environment. Aiso, Fiona Buffini's directing is

The action takes place in a cell beneath the crown court, and flicks backwards, like some film noir, into Shirley's past: childhood in Morecombe, motherhood in Portsmouth.

remand in Holloway. Gradually, the details of Shirley's deprived existence emerge. A violent

Out of money, and in desperation, she smothers her child and attempts suicide: unfortunately she survives to face the rigours of the legal system. Then follow the psychiatric ward and the court scenes - played from an oversized chair - which manage both

pain and wit. The prosecutor declaims, "She thinks psychiatrists are a load of crap . . . She is definitely fit to Everywhere the play exalts the ordi-

pary in Shirley's home, the patterns of survival, in prison the patterns of privilege. Real community exists only in the maternity ward. As a women's play tackling women's

issues, Jordan needs more acuity; as a play about imprisonment, this is powerfol and knowing. Jordan is never enjoyable, but always challenging and often enlightening. Remember this is a true story: Shirley Jones' wonderful bravery deserves to be seen.

Andrew St George

Lilian Baylis Theatre (071 837 4104) until 16 May

### BBC Radio 3/Renaissance Theatre

# Hamlet

maniet turns a new face to every decade, Peter Hall said. Kenneth Branagh's Hamlet face we have seen. In this recorded production, which he has co-produced with Glyn Dearman for the Renaissance Theatre Company in collaboration with the BBC, his face is immaterial; it is his voice that counts. He could not give a like performance on stage; the soliloquies, for example, are private, for his own satisfaction (and of course for ours). He is an assortment of people - a confident young prince, a tearful mourner of his dead father, a seriously affectionate suitor of Ophelia, a know-it-all amateur actor, a deadly fencer. One thing he never is, whatever he may say:

he is not mad. Simple to make Richard Briers's Polonius think so. He is a credulous old thing, though his advice to Laertes, wiser than often thought, is wisely impounded. Derek Jacobi's Claudius, not much older than

bright enough to know.

have a sharp Horatio (Michael Williams), and a sympathetic Fortinbras from James Simmons. Bernardo and Marcellus. officer-class sentinels, are only too ready to swear silence when the Ghost's voice threatens from below, for the Ghost is John Gielgud. "More of a voice than a character." Sir John says, yet he effectively mixes anger and indignation, even in his few lines in Gertrude's closet.

(4028 2840)

his stepson (who is thirty), is too actively intelligent to be taken in by such foolery; his rejected repentance is particularly good. It is easy to persuade Gertrude, (Judi Dench, ideal) that if her beloved son behaves other than she is used to there must be something wrong with him. Ophelia (Sophie Thompson) is never

On Hamlet's own side we

It is great to hear the text as it might have been composed in Shakespeare's mind, with no secondary concern for scenery

Schoenberg, Berg and Brahma

Opera Bastille 19.30 Ion Marin

conducts Roman Polanski's

production of Les Contes

or costume or period. The text is the complete First Folio with the accepted additions from the good Quarto, and it plays about three and three-quarter hours, with brisk delivery and comparatively little time given to sound effects.

Ophelia speaks, not sings, her mad songs; if this is to save time, Patrick Doyle's long intermezzi might have been truncated instead, comely as they are. Listening with the text in my hand, I noted a good many minor errors, unless they were editorial changes worst, when Laertes (James Wilhy), threatening to charge Hamlet "Thus diest thou", said "Thus didest thou", something anite different.

B.A. Young

BBC Radio 3, 26 April. Also published as a Random Century Audiobook, on CD or



### ■ BARCELONA

Gran Teatre del Liceu 21.00 Kathleen Kuhlmann in Steffen Plontek's Dresden production of La Cenerentola. Repeated on Thurs and Sun. Sat: song recital by Frederica von Stade (412 1486) Palau de la Musica 21.00 Tokyo String Quartet plays works by Schubert, Britten and Beethoven. Wed: I Musicl. Fri, Sat, Sun

### BERLIN

Philhermonie 20.00 Claudio Abbado conducts the Berlin Philharmonic Orchestra and choirs in Schoenberg's Gurrelieder, with soloists including Cheryl Studer, Siegfried Jerusalem and Brigitte Fassbaender, Tomorrow: Thomas Zehetmair is violin soloist with the Ensemble Oriol (West Berlin 2548 8232) haus 20.00 Petr Schausple

Symphony Orchestra in a sulte

from Janacek's Cunning Little

morning: Barcelona City Orchestra (268 1000)

Altrichter conducts the Berlin

HAMBURG MUSIC

Tonight at 20.00 in the Musikhalle, Gerd Albrecht

Philharmonic Orchestra In Haydn's C major Cello Concerto (Heinrich Schiff) and Bruckner's Seventh Symphony, also tomorrow. The repertory at the Deutsche Oper 20.00 Song recital Staatsoper includes a mixed bill of ballets by Balanchine, by Gwendolyn Bradley. Tomorrow: Gwyneth Jones sings Neumeler and Antony Tudor on Tosca. Wed; Madama Butterfly Wed, Das Rheingold on Thurs with Catherine Malfitano. Thurs: and Sun, Carmen on Fri and ballets by Michael Clark, Stephen Arladne auf Naxos on Sun

### ■ LONDON

Covent Garden 19.30 Richard Buckley conducts a revival of John Copley's production of L'Elisir d'amore, with Sumi Jo. Paolo Montarsolo and Alfredo Kraus. Runs till May 9, with next performance on Frt. Tomorrow and Thurs: Kenneth MacMillan's Manon. Wed and Sat: Prokofiev's Flery Angel (071-240 1066) Royal Festival Hall 19.30 Yehudi Menuhin conducts the RPO in symphonies by Schubert and Ovorak, plus Elgar's Sea Pictures with Yvonne Howard. Wed: Omette Coleman jazz evening. Thurs: Jane Glover conducts the London Mozart Players. Fri: Charles Mackerras conducts the LPO. Sat: BBC Symphony Orchestra, Sun: Waiter Weller conducts the Philharmonia. Fri Opera Factory in Monteverdi's Poppea (071-928 8800) Barbican 19.45 Carlo Maria Giulini conducts the Orchestra of La Scala Milan in Beethoven's Third and Eighth Symphonies Tomorrow: Mozart's Mass in C

minor. Thurs: Michael Tilson Thomas conducts the LSO. Fri: Chamber Orchestra of Europe. Sat: Purcell's The Fairy Queen (071-638 8891)

### m MADRID

Testro Lirico La Zarzuela Placido Domingo sings Figaro in performances of II barbiere di Siviglia tonight and on Thurs (429 8225). Tomorrow and Wed in Auditorio Nacional de Musica: Yuri Temirkanov conducts the St Petersburg Philharmonic Orchestra (337 0100). Wed In Teatro Alfil: flamenco programme with Enrique Orozco and Paco Antequera (521 4296)

### MILAN

Teatro alla Scala 20.00 Song recital by Felicity Lott and Ann Murray. The next opera production is Lucia di Lammermoor, opening on May 8 (7200 3744)

#### MUNICH MUSIC

Staatsoper 20.00 Michel Plasson conducts the Bavarian State Orchestra in Faure's Pelleas et Mélisande, Ravel's G major Piano Concerto (Jean Philippe Collard) and Franck's D minor Symphony, repeated tomorrow. Wed: Tosca with Anna Tomowa-Sintow and Peter Dvorsky, Thurs and Sat Werther with Baltsa and Araiza, Sun: Le nozze di Figaro (221316) Herkulessaal der Reside Piano recital by Annie Fischer.

Tomorrow: Cherubini Quartet

### MUNICH BIENNALE

The third Blennale, devised by Hans Werner Henze and devoted to new music theatre, opens on Thurs at the Gastelg Philharmonie with a concert performance of Jorge Liderman's new opera Antigona Furiosa. On Sat, the Gärtnerplatztheater stages Oliver Knussen's two operas Higgelty Piggelty Pop and Where the Wild Things Are. There are daily events till May 30 (48098 614).

Theatre and concert tickets

are available at Konzertkasse Beck at the Beck department store floor 4 at Marienplatz 11.

### ■ NEW YORK

DANCE Metropolitan Opera 20.00 American Ballet theatre production of Giselle, also tomorrow and Wed. Thurs: Romeo and Juliet. ABT season runs till June 20 (362 6000). New York City Ballet appears Tues 1870 5570). Frl, Sat, Sun in City Center: Ecole du Ballet de l'Opera de Paris (239 6200)

### ■ PARIS

Châtelet 19.30 Pierre Boulez conducts Peter Stein's WNO production of Pelleas et Mélisande, also Wed. Thurs: Marek Janowski conducts

### d'Hoffmann, also Wed and Sat. Tomorrow: song recital by Frederica von Stade (4001 1616)

Other events this week include a concert performance tomorrow of Handel's Giulio Cesare in the Palais Garnier (4017 3535) and a performance of Mahler's Second Symphony conducted by James Conion on Thurs in the Theatre des Champs-Elysees (4720 3637).

Rosenkavalier. Tomorrow: Tosca.

Wed and Sun: Elektra (Behrens).

#### VIENNA Staatsoper 18.30 Der

Thurs: Romeo and Juliet ballet. destino (51444 2960) Musikverein 19.30 Heinz Wallberg conducts the Tonkunstier Orchestra in works by Rossini. Schubert, Korngold and Strauss. Wed and Thurs: Russian programme with the Vienna Symphony Orchestra (505 8190) us 19.30 Hagen Quartet plays Bartok and Beethoven. Tomorrow: concert performance of Janacek's Osud. Wed: Peter Schreler sings Britten's Serenade. Thurs: Slovak Philharmonic Orchestra (712

 Telephone tickets for the Staatsoper, Volksoper and Burgtheater are available worldwide for holders of credit cards by ringing Vienna 5131

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SUMDAY

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# FINANCIAL TIMES

Number One Southwark Bridge, London SEI 9HL Tel: 071-873 3000 Telex: 922186 Fax: 071-407 5700

Monday April 27 1992

# Isolating Serbia

international consensus that Serbia bears the largest share of responsibility for the fighting in Bosnia-Hercegovina, and that the man who can stop it, if anyone, is the Serbian president, Mr Slobodan Milosevic.

That should not be taken as implying that Serbia alone is to blame, Croatia, though publicly supporting Bosnia's independence and territorial integrity, appears to be playing a double game which will allow it either to absorb the whole republic into some kind of anti-Serb confederation or, if that fails, to annex the areas of western Hercegovina and northern Bosnia which have a substantial Croat population. And even the Moslem president of Bosnia-Hercegovina. Mr Alija Izetbegovic, has recently shown signs of reneging on his previous moderation, by speaking of a Moslem republic rather than a multinational one.

The Serbs, for their part, do have some valid arguments. In refusing to let the issue of independence be settled by majority vote they are invoking precisely the same logic that was used against them when they suggested a nationwide referendum to settle the fate of Yugoslavia. In such cases a vote proves only that one community is larger than the

Nor is it true that Mr Milosevic is in complete control of their actions. As in Croatia, much of the actual fighting is being done by irregular forces with no clear chain of command. The federal army, many of whose officers are themselves Bosnian Serbs, is cartainly not neutral, but it does not fully control the local commanders; nor is it directly answerable to Mr Milosevic.

### Small enclave

What clearly is true, however, in spite of his denials, is that many of the irregular forces do emanate from Serbia, and that they have embarked on a strategy of evicting the Moslems from the towns of eastern Bosnia, until all of them are bottled up in a small enclave around Sarajevo.

The international community is casting around for ways of convincing the Serbs that this strategy does not serve their best interground is most unlikely and in such a complex situation would almost certainly do more harm than good - though the option of an air strike should be kept in reserve to deter the federal airforce from intervening. The main focus for the time being is on

ways of isolating Serbia. The only European state which seems intent on thwarting this, and thereby encouraging Serbia in a self-destructive policy, is Greece. This is to be explained partly by solidarity among Orthodox Christians, but more particularly by a shared hostility towards independont Macedonia

### Self-defeating policy

Trapped by an inflamed public opinion and a demagogic opposi-tion, the Greek government is looking increasingly foolish, and isolating itself within the EC. It is very unwise to brush aside the explicit renunciation of territorial claims which Macedonia has written into its constitution, and thereby to undermine the political standing of the moderate and statesmanlike Macedonian president, Mr Kiro Gligorov. Moreover its blockade of Macedonia has the effect of cutting the overland routs by which Greek goods reach central and northern Europe, and many European tourists reach Greece. There could hardly be a more self-defeating policy.

Greece's attitude makes it unlikely that an oil ambargo on Serbia would succeed, since oil can reach Serbia through the Greek port of Salonica. Nor can sanctions do much more damage than has already been done to the ruined Serbian economy.

In adopting any such measures foreign governments must not lose sight of the objective, which can only be to make the Serbs reflect seriously on the future they are building for themselves: a future in which they would have to reckon with the irreconcilable hostility of their neighbours, whose territory would be crowded with refugees demanding the restoration of their homes. Even now a political agreement, under which the Serbs of Bosnia would agree to support and participate in an independent Bosnian government while retaining links with their kith and kin in Serbia proper,

# A strategy on asylum

FOR ALL their local difficulties caused by economic slowdown, the rich industrialised countries are now, more than ever, havens of peace and stability for fugitives from troubled parts of the world. Even a recession-hit island cannot insulate itself from the trend. Britain registered 45,000 applications for political asylum last year. Although making up less than 10 per cent of all asylum requests in western Europe, the UK figure was 10 times as large as

The British government saw a political need for action. Last November it set out legislation to toughen significantly the conditions for foreigners requesting ref-ugee status. After the Asylum Bill ran into a torrent of criticism from churchmen, lawyers and the United Nations, the government toned down some aspects, and then abandoned efforts to push the legislation through parliament

before the general election.
This was a wise decision. An attempt to rush through the measure, ignoring objections that it was neither just nor practicable, would have looked like crude

expediency.
When the bill makes a renewed appearance in the Queen's Speech on May 6, the government can make maximum use of the calmer post-election atmosphere. It should take full account of criti-cism that the bill, particularly by greatly restricting appeal procedures, could have turned away refugees with a genuine case for protection from persecution. Only vote through new measures with a

### Backlog of cases

There is no doubt of the general need throughout the west for measures to improve screening of asylum applicants and speed up processing. Britain has a backlog of 60.000 undecided asylum cases. This not only clogs up the system, but also prevents attention being focused on the most vulnerable. Bureaucratic inefficiency has provided loopholes for unscrupulous applicants to request asylum in several different names, enabling them to lodge multiple claims for

social security benefits. To combat fraud and speed verification of claims, the Home Office asylum.

has increased its processing staff 12-fold since 1988, Tighter administrative procedures since last autumn have already had a substantial effect in reducing abuse. As a result of closer checks into bogus asylum requests, the government now admits that last year's figure of 45,000 applications

### Over-recording

The full extent of the asylum "phantoms" is not yet known. But a drop of more than half in the number of UK applications in the first three months this year gives an idea of the scale of last year's statistical over-recording. Had the government this spring pushed through an unnecessarily draconian bill on the basis of application figures now known to have been exaggerated, the result would have been a travesty.

As it is, the government now has the opportunity to think again before a new bill becomes law, either in the autumn or in summer next year. There is a strong case for western governments to harmonise regulations for dealing with asylum-seekers. The feature of the Asylum Bill allowing introduction of finger-printing - in line with the position in all EC countries except Ireland - is

clearly sensible. If asylum is to be preserved, its credibility must also be main tained. For this reason, those seeking a better economic life must be distinguished from those motivated by fear of persecution, how-ever arbitrary that distinction

may sometimes appear. But for economic refugees, too a policy will have to be found, one that allows at least some immigration. More important, however, is the need to give hope to people in the places where they now live. If western governments are unwilling to open the door to goods from developing countries, they are likely to face flows of people

A more generous economic pol icy would be thrice blessed: it would enrich those who offer greater opportunities for trade; it would enrich those who receive them; and, by alleviating poverty, it should also help reduce the political instability and oppression that creates seekers of political

#### he recent turmoil in the Tokyo stock market heralds profound changes in the Japanese economy. Companies fear that the decline in the Nikkei average indicates something far more serious than a cyclical slowdown. They are bracing themselves for changes as far-reaching as those caused by the two oil shocks of the 1970s and the rapid rise of the yen in the mid-1980s. As Mr Takeshi Nagano, chairman

of Keizaidoyukai, the employers' organisation, said in an interview recently: "The stock market is weak because everything is so unclear. The Japanese economy is not weak but its future is very fuzzy. It's difficult to form a consensus about

what to do.'

The main challenge facing business is the increase in capital costs, which followed the collapse of the financial boom of the 1980s. Other difficulties include growing labour shortages, spreading deregulation and the rise of protectionism in the US, the largest buyer of Japanese exports. Moreover, urgent economic growth are being delayed by gov-ernment inaction, including the further liberalisation of agriculture, transport and land-use laws. After nearly 40 years in power, the ageing ruling Liberal Democratic Party is

Faced with the prospect of retrenchment, many Japanese exec-utives are considering a switch from high-volume/low-margin production, which has served Japan well since the Second World War, to a low-volume/high-margin strategy.

Japan has the capacity to implement reform, not least because of the skill of its workers, the capital reserves of its manufacturing companies and the healthy state of government finances. Moreover, companies may have the time to make changes because many of their foreign rivals are facing difficulties caused by the global recession.
The most sudden challenge to

arise has been the increase in the cost of capital. In 1989, equity-linked funds cost less than 1 per cent. Even bank borrowings cost blue-chip borrowers less than 4 per cent. Today, equity fund-raising is hard, and commercial loans cost about 6 per cent. Also, weighed down by bad property loans, banks' capacity to lend is shrinking. Industry has not yet felt the pinch, because the economy is slowing, but a recovery could end prema-turely in credit shortages. Mr Akio Morita, chairman of Sony, the electronics group, said: "The basic problem for Japanese industry is the difficulty of financing."

While investor soutiment will obb and flow, the shift in capital costs seems permanent, since it results partly from the financial deregulation of the past decade. The postwar financial system was designed to channel low-cost funds to big. industry, at the expense of individuals and small companies, Liberalisation of interest rates has given investors the power to demand market rates for their money.

ages. There are 125 jobs on offer for every 100 job seekers. As the population ages, the number of people of working age will start falling from 1996. Working hours are also being reduced from an average of 2,050 in 1990 to a target of 1,800. Labour-saving equipment will lessen the impact, but the upward pressure on wage costs will not ease.
Business is also being hit by a

shortage of land. The cost of land has forced Tokyo-based Nissan Motor, for example, to build its lat-

# The big squeeze in Japan

Companies face a series of challenges in a changing economy, says Stefan Wagstyl

est factory in distant Kyushu, in southern Japan. In spite of the recent sharp price falls, many businesses cannot afford to buy land in Tokyo or Osaka.

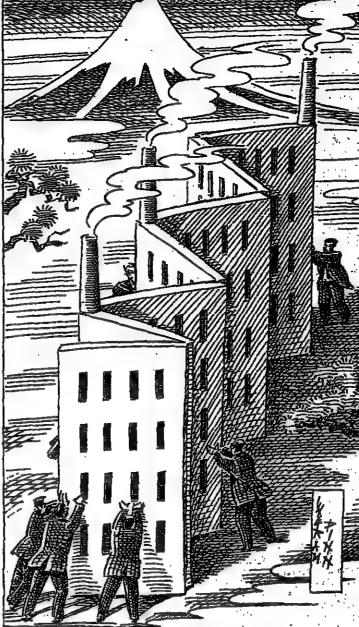
Japanese companies used to respond to domestic pressures by boosting exports, sometimes dumping goods on world markets at below-cost price. Today, this practice is much more difficult. With protectionist sentiment growing in the US and Europe, the Ministry of International Trade and Industry has been pressing companies to limit export growth. Last month, for example, carmakers were forced to accept a sharp cut in the celling for exports to the US. Expanding Asian markets will absorb some products
- but not high-value, high-price consumer goods destined for industrialised countries. The strength of the yen, supported by continuing current account surpluses, will fur-

ther squeeze export growth, Companies would like to rely more on domestic growth. But the prospects have been dimmed by government inaction on the emoval of regulatory constraints. Land reform is long overdue: in Tokyo, there are still acres of urban farms, thanks to tax laws which favour using land for crops instead of buildings. Farm trade liberalisation, including the opening of the rice market to imports, is even more urgent. By reducing retail food prices, reform could create new demand for manufactured goods. The Japanese spend 32 per cent of income on food, compared with 19.5 per cent for Americans.

The LDP-led government lacks the will to act, however. Two years ago it watered down a land reform bill and is now hesitating over rice

ressure from this combination of constraints on capital labour and demand is forcing companies to adopt varying strategies. The pressures on profits are severe in the principal international industries, particularly carmaking. Auto companies believe the Japanese market may have reached saturation - like the US and parts of Europe. Developing countries will require more cars, but not the high-cost, high-margin models sold in the industrialised world, Some of Japan's 11 vehicle makers may not survive the decade. "We are at a next one or two years," said Mr Yoshifumi Tsuji, president of Nis-San Motor.

Electronics makers are still counting on future expansion, notahly in office and factory automation. But in consumer products, the industry has yet to find a hit to follow the video recorder. The mass commercialisation of high-definition television seems remote, with the cheapest individual sets priced at Yim (£4.200), Smaller consumer electronics specialists face grave



difficulties, notably the loss-making Sansui. Even Sony suffered an oper ating loss for the year to March 1991, its first as a listed company. It is wrong, however, to generalise. Even within the more hardpressed industries some companies. such as the cash-rich Toyota Motor, tal costs. Whole industries remain buoyant, such as shipbuilding, owing to orders for big tankers. Consumer services, including travel, theatres and restaurants, are

still expanding.
Nevertheless, overall retail sales
are slowing and earnings declining. Profits have fallen by an estimated average of 15 per cent in the year to March 1991 for companies included in the Nikkei index, and could drop a further 10 per cent this year. The first step for companies is to

respond to the cyclical part of the slowdown. Production is being cut; price-discounting is rampant, enter-terment, advertising and travel are being stashed. Directors are submitting to pay cuts of up to 35 per cent. Capital spending is falling. Sony,

for instance, is cutting investment Y160bn to Y280bn. Even research and development spending, precious seedcorn for Japanese groups, is being trimmed. Hitachi says R&D. spending will be held at last year's level, which means a decline in real terms. Smaller companies are making big cuts: at Ascil, a software publisher, long-term R&D has been shelved. However, many businessmen believe these short-term measures will not be enough to cope with an expected long-term slowdown. Im planning for a sevenyear recession," said Mr Kazuhiko Nishi, Ascii's president.

Some companies are taking increasingly far-reaching action.
Steelmakers, for example, are reconsidering diversifications. Kawasaki Steel is contemplating reducing investment in ceramic products. similarly, companies are questioning the merits of direct investment overseas: the total fell by 35 per cent last year to \$31.2hn. It will decline further as companies complete projects started in the late 1980s - such as Toyota's UK assem-bly plant - and postpone new ones.

Equally important are efforts to raise profitability in mainstream businesses by curbing waste and upgrading products. Matsushita Electric Industrial, the electronics company, said: "We are shifting from volume to quality. This is not a temporary move but a permanent one." Matsushita, among others, is also cutting model ranges. An offi-cial said: "The Japanese television industry produces 300 models. Only 100 can be displayed in the shops. Only 10 sell well. We can cut this

here are also the first signs of corporate con-solidation. The Nihon Keizal Shimbun, the business daily, recently published a list of 31 mergers, mostly of companies already in the same industrial grouping, or keiretsu. The deals cover everything from oil distribution to stainless

permanent revolution in Japanese corporate behaviour, or are they temporary responses to changing circumstances? The answer is that individual industries and compaties will move at different speeds, but none can fully escape the emerging constraints on growth. The chase after sales seems certain to give way to a pursuit of profits.

A taste of the future could lie in the industry most exposed to changing capital costs - hanking Japa-nese banks have been forced by the erosion of their capital base to abandon their former hunt for market share in favour of boosting margins. In international markets, the Japanese share of new credits to non-bank companies has fallen from 46 per cent in 1985-39 to 5 per cent in 1989 to mid-1991, according to the Bank for International Settlements. In manufacturing, too, senior

businessmen have begun to contemplate the need for radical reform. Sony's Mr Akio Morita ceriler this year called on companies to accept that growth had limits and urged giving back more to employees, shareholders and society - which means earning higher profits and distributing higger dividends. The appeal caused widespread

controversy. Mr Yotaro Ilda, the chairman of Mitsubishi Heavy Industries, commented that traditional Japanese capitalism had strengths as well as weaknesses. Fundamental change will take

time – "10 or 20 years", said Mr Takashi Ishihare, Nissan's former chairman, Even Mr Morita has said taken as an indication of Sony's policles, only as a discussion agenda. However, if the current pressures imposed by the capital markets persist - as seems likely - the priority on profit could become permanent. As Mr Richard Koo, an economist at Nomura Research Institute, an affiliate of Nomura Securities, said: Being a famous name will no longer be enough if a corporation cannot come up with the goods and offer shareholders a decent return."

George Graham on the state of America's infrastructure

# Flood pumps up fears of urban disintegration

hen a quarter of a billion gallons flooded
The effects out of a damaged tumnel into the basements of downtown Chicago recently - shutting down offices, department stores and futures exchanges alike - many city man-agers held their breath.

Was this the latest, most devas-tating manifestation of the fissures opening in America's ageing urban infrastructure - after the collapse of the Mianus River Bridge on the Connecticut Turnpike that killed three motorists; after the cracking concrete that forced the city of New York to shut down its Williamsburg bridge in 1988; after the rupture of a 36-inch water main that flooded four blocks of central Washington earlier this year?

For those who have long com-plained of the dwindling flow of federal money for urban investment projects, the Chicago flood seemed an omen of potential disasters in store for other cities, even though the particular circumstances of the accident had little direct relevance

to other cities.
"My judgment is that you can find in almost every major American city that this [infrastructure] is close to crisis," says Dr Robert Wood, a professor at Wesleyan University and former secretary of housing and urban development under President Lyndon Johnson. But advocates of increased public investment have been crying wolf

for a long time now, and warmings

tend to fall on deaf ears. Total public spending on infrastructure in the US has declined steadily as a proportion of gross national product, from 3.6 per cent in 1960 to 2.6 per cent in the mid-1980s, according to statistics com-piled by Apogee Research, a Mary-

spending appear to show up in reviews of the physical condition of existing infrastructure. The US gov-ernment says 22.6 per cent of the nation's 576,508 bridges have structural deficiencies, and in New York state the proportion rises to is 61 per cent.

Sewers built 80 or 100 years ago in near or past the end of their normal life, while lead waterpipes need replacement. Population growth has brought many roads to saturation point, and heavier-than-expected traffic has shortened the life expectancy of the road paving.

Looked at another way, however,

the picture is less depressing. Over the same 25-year span in which infrastructure spending has fallen in relation to GNP, according to Apogee, annual infrastructure spending has increased by more than 50 per cent in constant dollars, and has kept pace with population growth, remaining remarkably steady at about \$400 a head.

Mr Richard Mudge, Apogee's pres ident, warns that engineering-based assessments of the need for infrastructure investment such as surveys of structurally deficient bridges, can be misleading. "It used to be in the early 1980s that everybody who wanted to invest in infrastructure did needs studies - they went out and counted potholes. But that misses the original motivation for infrastructure investment, which they recognised in the 19th century, which was that it is a vehicle for growth." he says. Assessing physical condition is important, but you must then step

road or that bridge." Mr Joseph Casazza, who has been public works commissioner for Bos-

back and see whether you need that

ton since 1968, says he believes his The effects of this decline in city is doing reasonably well in keeping its capital stock in shape. "There's no question I have concerns, there's no question the city is old, but I don't perceive a public safety problem where we are going to have to close a bridge or some-

thing," he says.

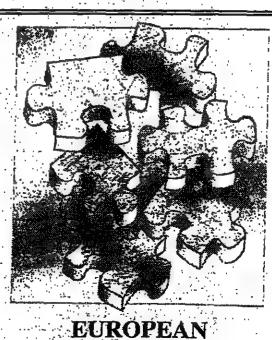
Boston's bridges, however, are Mr Casazza's biggest worry. "A lot of them are 85 years old, a lot have come to the time when they should be replaced," he says. One bridge, built in the days when the vessels passing underneath were 60 feet wide, spans a 100-foot channel. Today, new vessels with double hulls to guard against environmental disasters are 95 feet wide, and

can barely squeeze through.

Like other forms of public spending, however, investment in infra-structure is suffering from a tight fiscal squeeze. The federal govern-ment, with an expected deficit of \$400bn this year, has cut back on its The states themselves have

almost all faced their own fiscal crises in the last two years, and are passing on to their cities a smaller portion of the money they receive from the federal government. "In the last couple of years, states have done a lot of temporary budget cuts. There is now a realisation that we have a fairly long-run structural fiscal problem," says Mr Raymond Scheppach, executive director of the National Governors' Association.

This fiscal strait-jacket is unlikely to be loosened in the near or medium term. City managers know that they will have to continue to survive on limited budgets. As Boston's Mr Cassaza says: "When it's a public safety issue, you don't have meetings and write memos, you just go out and fix it, and somehow you



# **BUSINESS REVIEW**

To be published for the first time on: 16th June 1992

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FINANCIAL TIMES

Improving skills at the workplace and in schools requires funds and flexibility, say practitioners. Andrew Adonis and Lisa Wood report

# Lessons to be learnt in vocational training

opting-out of schools and tighten up further on trade union law. Mr John Patten and Mrs Gillian Shepard, the education and employment secretaries, could lose sight of an urgent national priority: high-quality training

and vocational education.

Almost half of 16-year-olds currently leave full-time education; even the most ambitious growth figures for the next decade still leave one-quarter out of the system. In any case, for many of those that stay on. schools and further education colleges, largely concerned with entry to higher education, have little to offer. The 20 per cent A-level failure rate is their erim statistical memorial.

Many of those going straight to work at 16 have fared little better. By European standards, Britain's training regime is poor, with nothing comparable to Germany's "dual system" of work-plus-training.

The response of the last Thatcher government was to hand training over to employer-led Training and Enterprise Councils (Tecs) while seeking to improve work-related skills among pupils and young employees. Serious problems

On the schools front, two state-funded initiatives -"Compacts" and the Training and Vocational Education Initiative (TVEI) - have made a mark. Sixty-two Compacts arrange agreements between employers and pupils under which an employer undertakee to offer a job with training – or training leading to a job – in return for the pupil performing to an agreed standard. TVEI provides funding about £30,000 per school – for secondary schools to develop links with business and foster vocationally oriented studies.

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Schools are concerned that funding for both schemes totalling £125m in 1992-93 - is due to be withdrawn over the next few years. Some Compacts face the prospect as soon as next April: by then they are supposed to have gained suffi-cient private funding to suctain themselves, but few are

likely to have done so. Improving links between the worlds of school and work is leave school with - and/or subsequently secure - voca-

tional qualifications another. Last year's white paper on education and training gave prominent billing to the latter. A single system of national vocational qualifications (NVQs) covering 80 per cent of the workforce is to be accredited by the National Council for Vocational Qualifications (NCVQ) by the end of this



Schemes seek to improve pupils' work-related skills

year. And a new stream of months. "It could be the sevengeneral vocational qualifica- year-old tests all over again: tions" (GVQs) will be introduced, offering a vocational route through the sixth form or further education colleges.

NCVQ and the three main providers of vocational qualifications - RSA, City and Guilds and the Business and Technician Education Council (BTEC) — look set to meet the deadlines. But the challenge to turn the results into a successconsiderable in

three respects:

Parity of Will employers treat of qualifications will be drastically curtailed.

NVQs and GVQs cally curtailed.

Not all the employers and with respect universities with respect omens are treat NVQs and or as courses for good: BTEC GVQs with A-level drop-outs? expects 270,000 first-year stu-

second-rate courses for A-level "drop-outs"? Much depends on the quality of the new two-year expressing disquist at the conquality of the new two-year GVQs - five varieties of which tent of new courses. art and design, health and social care, and leisure and tourism) are to be piloted in 100 centres this year, and offered generally next. There is widespread concern at the emphasis on the "testing competence" approach, and on the baste of their introduction. NCVQ is due to review the pilots at the end of this year, when they will have been

chaos, followed by endless revisions," says one insider.

 Changing horses. Once the new qualifications are up and running, most state funding will be tied to them alone. Tecs and Scotland's Local Enterprise Companies (Lecs) will be virtually obliged to fund only NCVQ-approved courses. It is vital, therefore, that the new structure "takes off", for ful vocational system remains. Whether it does or not the

dents this Sep-

schools. As yet only 187 schools offer the BTEC first diploma (equivalent to GCSEs) and a mere 40 the National (equivalent to A-levels).

Not until NVQs and GVQs are as common as A-levels in schools can the reforms be judged a success. This is not just a matter of overcoming parental and professional prej-udice: schools will need fresh going for only a matter of facilities, and extra staff and skilled labour?"

training for existing teachers.

None of this will come cheap.

Training (YT), the scheme for 16-19-year-olds, and Employ-

Injecting NVQs into Youth

ment Training, the programme for unemployed adults, is the responsibility of the new Tecs. The original targets set by Sir Norman Fowler, the archi-tect of Tecs when employment secretary, were ambitious by 1996 more than 80 per cent of 16-19-years-olds were to have achieved an NVQ at level two equivalent to four GCSEs. Sir Norman's successor, Mr Michael Howard, revoked such targets. The Confederation of British Industry has resurrected

profes Tec funding for YT and ET is linked to a complex formula which takes no account of these voluntary targets. Many Tecs complain that their threeyear corporate plans, which included strategies for working towards the targets, are

them, but only as voluntary

ignored by government. Instead the government, for a second year running, has cut in real terms their budgets for YT and RT. Tecs, in turn, are cutting the amounts paid to training providers. Training organisations, which include charitable providers, claim many of them could be forced

Many Tec chairmen fear training and the acquisition of qualifications will suffer seriously under the cuts. Mrs Gwynneth Flower, chief executive of Central London Tec. says: "There comes a time when cutting back on the price must have an impact on the quality of training and the attainment of qualifications. I believe we at Centec have got to that point now."

Tecs argue that government must either increase funding or enhance their flexibility in offering training programmes.

According to Mr Peter Clarke, chairman of North and Mid Cheshire Tec: "Funding has now dried up, and if we don't get fresh flexibilities we might as well pack up." His Tec questions, for instance, why adult training is tied into long-term unemployment and is not available to individuals immedistely after redundancy.

Mrs Shepard is unlikely to grant such flexibilities unless Tecs fight hard for them. Whether G10, the group of chairmen which represents the Tec movement to government. can fight hard remains to be seen. Mr Edward Roberts. chairman of G10, says: "Politicians should decide what they are voting this money for ET and YT for, Is it to take people off the unemployment register or to create a better pool of

### LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL
Fax 671 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

## Fallacy and geography in banking competition

From Mr Geoffrey Pack. Sir, There is a fallacy that more banks mean more competition. Anyone with experience of the banking system in the US or, for that matter, of certain countries within the EC would testify to this.

The biggest threat to competition within the banking system comes not from whether there is one more or one less bank in the market but from over-regulation. While a degree of regulation is clearly necessary for the protection of depositors and for the overall health of the financial system, there is plenty of circumstan-tial evidence to suggest that protecting the existing status quo of the four clearing banks in the UK would mean less efficiency and less competition.

An efficient banking market means keeping the market open to change and new entrants. There are a number of well qualified institutions which could compete in the product areas mentioned in Professor Bain's letter (April 21) and, by adopting an open market policy within a supervised environment, the regulatory authorities could ensure benefits to all interested parties - depositors, borrowers, shareholders and the public. Geoffrey Pack, 67 Hilltop Drive,

New York 10514, US

From Mr Russell Longmud Sir, As the political and legal barriers recede throughout the European Community, it is still mystifying that in some

# Threats posed by the | Financial patenting of genes From Drs R C Whelan and these issues are hampering folm Saon. these industrial investment in

Sir, You correctly state in your editorial: "Don't patent human genes" (April 24). The current mess over patents with no proof of gene function is extremely dangerous. We sym-pathise with the position that the Medical Research Council has been forced to take and note that it is easy for other countries to take the moral high ground when they have not yet done any scientific

work in this area. It is, however, our observation that this is a dispute that has occurred too soon in the genome project: it will generate heat but little light on a critical area for industry. Such National Institutes of Health or MRC patents, even if granted (possible in the US, very unlikely in Europe), are not likely to protect subsequent inventions. Attempts to claim anything but token royalties and fees will certainly result in the NIH being sued by major

US drug companies. CEST's real worry is that

quarters the UK is not considered part of Europe. Your eminent correspondent, Prof Bain, appears to highlight this perfectly when he states that a hid for Midland Bank from a "European bank" would avoid the competition concerns that would accompany a bid from

To think of UK banks (and for that matter UK companies) in terms of being non-European and to consider the effects of takeovers purely in terms of the domestic market will not help British banks (or genome research. This is the subject of a CEST lead project involving EC, MRC and European industry.

The dispute may also stir up further "green" political pres-sure. By 2000, this could result in a Europe devoid of a signifi-cant biotechnology industry and dependent for advanced healthcare products on the US.

Genome technologies offer the first real hope of tackling the diseases of old age, like cancer and arthritis, that will be endemic in the greying Europe of 2010. That is the rea tragedy of this unfortunate international protectionism by the US government. James Watson is to be applauded as one of the few Americans to speak out against this policy, R C Whelan, Centre for Exploitation of Sci-

ence and Technology, 5 Berners Road. London N1 0PW

will not help British banks (or Apt 819, companies) to compete on an New York, NY 10014, US

equal footing with their

French, German, Swiss and Spanish counterparts, both in Europe and at a global level. I am sure that many people consider Lloyds Bank to be a European bank and indeed, no doubt, at some point, a senior official from Lloyds may point out to Prof Bain that Lloyds has more representation in Germany and Spain than it does in Scotland, where Prof Bein resides. Russell Longmuir, 668 Greenwich Street,

# necessities

From Mr A J Weambood Sir, Companies' annual reports are a vital means of communication. It is encouraging that some attempt has been made to measure their effectiveness ("Annual reports marked 'could do better' April 23). This can even be developed into an entertaining

parlour game. But am I alone in my concern at the implication that financial analysts need spend no more than 100 seconds, and preferably less, on extracting five key items of financial information - and the related inference that five such items are all that they need? A J Wedgwood,

KPMG Peat Marwick Blackfriars, London EC4

# Right time

From Mr Erik Skon.

Sir, When Margaret Thatcher and Ronald Reagan rose to power it was because they represented political changes wanted by the majority of the people in Britain and the US.

Today, the main single difference between Majorism and Thatcherism, no doubt, is that John Major seems to have realised that you cannot just turn the clocks back; you have also to come up with the contemporary solutions and ideas. John Major represents the kind of politician who gives people of the western world a glimmer of hope for the future. Let us just hope that we can say the same about the next US president. 45 Naresfield Gardens,

# Another measure of Hungary's creditworthiness

From Mr Laszlo Czárjak. Sir, I congratulate Nicholas Denton and the Financial Times for the comprehensiveness and insight of the article, "A kiss of life from across the border" (April 21). However, while the article presented the most pertinent issues in their complexities, it failed to

extract one key issue. From | double its hard currency | economic or credit perspective analysis, rather than citing just the per capita indebtedness. A more relative and demonstrative measure of Hungary's creditworthiness emerges through the applica-tion of the debt/service ratio.

export in about a year, which contributed significantly to reducing the debt/service ratio to less than 40 per cent at the end of 1991. Moreover, the net debt has also bean reduced to \$13bn in this year, while inflation was kept at below the 30 Hungary was able almost to per cent level. Finally, indus-

problematic with low wages, yet the existing high science education level in Hungary is the relevant factor for the future. Laszlo Czirjak

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# **OBSERVER**

# End of a family affair

🖷 If Barclays' chairman, Sir John Quinton, has been told by his board of directors to give up his job, then the episode is more than a little ironic. He has done more than any of his predecessors to turn Barclays into a proper business, rather than a family-run bank, yet here he is being replaced by yet another member of one of the founding families.

Sir John is already notably older than his two predecessors were when they stepped down. And while his time at the top has not been a great triumph, he hasn't acquitted himself any worse than the likes of Sir Timothy Bevan or Sir Anthony Tuke, the two previous chairmen, who got the job partly through

their family connections. Indeed, Sir John's decision to step down from the board when he retires is admirable. It enables the new chairman to get on with the job without being second-guessed all the time by his predecessor. By contrast, when Sir John took over the Barclays' chair in 1987, he had to face across the boardroom table the two prior chairmen, the son of a previous chairman, plus three other

Apart from Sir John and Tom Fisher, another faithful retainer who kept the seat warm while the younger family members went to war, Barclays' chairmen have always been drawn from one of the founding families. There have been three Tukes, two and one Barclay. It now sounds as if the Buxton end is going to be given a go. It is hard to imagine any

other multinational institution

which draws its chairmen from

such a narrow family clique and with such consiste It would not be so bad if they owned a large chunk of the equity. But Sir Timothy Bevan and Andrew Buxton, who make up the dwindling family presence on the board, own far fewer shares in total than-Sir John Quinton.

# Happy ending

It all began when the parrot fell off its perch. Mrs X of Wales was very upset when her pet parakeet passed away shortly after she bought a new gas fire. Could it have been the fumes from the faulty

The Gas Consumers Council swung into action and Mrs X soon had a new gas fire. But the drama did not stop there. British Gas "asked her to dig up the body, wrap it in a carrier bag and put it in the freezer until a post-mortem could be carried out".

Mrs X refused and told British Gas that if they wanted the body they should come

and "dig it up themselves" Although the cause of death of the bird was never established, the annual report of the GCC proudly reports settlement for the

# Rounding up

■ A favourite quiz question for all who believe that corporatism has been buried in the UK: which successful strike in the late 1980s was led by a director of the Bank of England and a governor of

the BBC? The answer is the engineering hours dispute; the men in question, Gavin Laird and Bill Jordan, respectively general secretary and president of the Amalgamated Engineering Union.



"Tve been laid off – I solved the secrets of the universe"

But, in spite of their eminence, Laird and Jordan come well down the league table of union bosses' pay. They will this week receive a 5 per cent pay rise from the union's national conference, taking each man's salary to £31,762. Only George Brumwell of the building union, Ucatt. does worse in the top 10 unions' list, with £27,000.

At the top end is Alan Jinkinson of white-collar union Nalgo on £55,000, Ken Gill, left-wing leader of technical union MSF on £52,000, and John Edmonds, leader of the GMB on £48,000. However, Laird and Jordan might be due for a big pay rise: the engineering union is about to merge with the electricians' union, the leader of which, Paul Gallagher, is on nearly £40,000.

# Guru relaunch

The forecasting record of the City's economic gurus has been pretty terrible of late. so now is as good a time as any for Dr Paul Neild to prove that he has not lost his old touch. The man who was

Extel's number one-rated economic guru for 11 years NatWest.

Observer's younger readers can be forgiven for wondering why anyone should be bothered about Neild's return. After all, he has spent the last three years in front of the TV cameras after a bad back cut short his job as head of equities at Phillips & Drew. Indeed, he won the Wincott broadcast business journalist of the year award last week "incisive yet entertaining" reporting of the economic scene for Channel

Admittedly, it has been seven years since Neild was P & D's chief economist, But in his heyday he was a bigger star than newcomers like Goldman Sachs' Gavyn Davies, Roger Bootle of Greenwell tagu, Tim Congdon of Lombard Street Research, or P & D's Bill Martin.

Although, Neild was incommunicado yesterday, County NatWest's Bob Semple was overjoyed by his coup and said that it was another sign of the renewed confidence in his firm. Given Neild's walk-on role in the Blue Arrow affair, his arrival at County NatWest is the clearest sign to date that County is prepared to put this unhappy episode behind it.

#### Expensive taste ■ Who said west German

The cost of a fancy ice cream cone - our correspondent's favourite is maple walnut in Frankfurt's Opernplatz, flanked by the mighty Deutsche Bank and the elegant Opera House, is DM3 this on, a rise of 20 per cent

on last year. No wonder the poor old Bundesbank is losing track of the money supply and

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# FINANCIAL TIMES

Monday April 27 1992



# A guerrilla in from the cold

David Housego on Ahmed Masood, Afghanistan's new defence minister

f any man deserves the credit collapse of Afghanistan's communist regime and the fall of Kabul, it is Ahmed Shah Masood. the most successful field commander of the war and leader of the northern-based guerrilla alli-

Now named defence minister in the interim administration that will take over running the country, he is likely to be its most

Mr Masood is leader of the Jamiat-i-Islami and has already established an Islamic administration in the north-eastern territories under his control since 1990. He has shown a flair for diplomacy and compromise in the way be undermined the communist regime from within and built alliances with other guerrilla groups.

As his strategy to overthrow President Najibullah's regime began to unfold this year, Mr Masood asked Mr Benon Sevan, UN envoy on Afghanistan, to see him. It was a critical error by Mr Sevan that he did not take up this offer then and thus open a direct dialogue with the main cated at a French-language mujahideen commander. Apart school in Kabul He took up arms

from a brief contact much earlier, the two met for the first time only last week at Charikar, Mr Makoud's makeshift headquarters north of Kabul.

By then, Mr Masood had good reason to feel victory was his. He told journalists he could be in Kabul within two hours if he wanted, but that his priority was to establish an interim council in the capital. "I took Charikar and Bagram [the nearby airbase, the capture of which opened the road to Kabul], so it is easy for me to go into Kabul," he said.

He outmanoeuvred Mr Gulbuddin Hekmatyar, leader of the rival Hezb-i-Islam, by contrasting his own readiness to negotiate with the belligerence of Mr Hekmatyar, who had threatened an attack on Kabul.

"My proposal to Hekmatyar is that, instead of starting an offensive against Kabul, he should go to Peshawar [in Pakistan], sit with the other mujahideen leaders and reach an agreement" on an interim administration.

A Persian-speaking Tadjik from the north-eastern Afghan district of Panjshir, Mr Masood was edu-

against the Kabul regime as early as 1975 in an uprising backed by Pakistan in which Mr Hekmatyar collaborated with him. When that failed, Mr Masood stayed in Panjshir and Hekmatyar made his base in Pakistan. The two men have been rivals and ene-

In the war against the Soviets, Mr Masood emerged as the most successful field commander, cutting out a fieldom for himself in the north-east. He received little aid from Pakistan, which resented his independence of mind. This changed briefly in 1990 when he made a lengthy visit to Pakistan.

ut he has often com-B plained of Pakistan's lack of support for him. He essentially created his army from other resources and captured Soviet weapons. British intelligence is said to have supplied his ophisticated radio equipment. While controlling the

north-east, Mr Masood was assiduous in building up contacts in the armed forces and within President Najibullah's regime. He wooed General Rashid Dostam. head of the Uzbek militia in Mazar-i-Sharif and one of Najibullah's main supports. He warned him of the great loss of life in the war. "How many children can an Uzbek mother bear?" he is said to have asked by way of encouragement to make peace.

These contacts bore fruit this year as Najibullah - distrustful of his non-Pathan commanders in the north - sought to displace them. Mr Masood allied with Gen Dostam and with General Abdul Momen, army divisional commander in the north, on the ex-Soviet border. This alliance took control of Mazar-i-Sharif, then of the Bagram airbase.

Ten days ago, the Uzbek militia. who had been flown into Kabul with the connivance of disaffected military leaders, blocked Najibullah's departure from the country. The end was in sight.

As a Tadjik from the north, in a country traditionally dominated by Pushtuns, Mr Masood will find his most difficult task in reconciling the fears of Pushtuns, who make up 40 per cent of the Afghan population. In the power struggle still unfolding with Mr Hekmatyar's Hezb, the strength of the latter is that he is still seen as a Pushtun nationalist.

### THE LEX COLUMN

# Banking on new capital

each downward lurch of the Japanese equity market to prompt cries of alarm over the implications for international bank credit. Since Japanese banks rely on unrealised equity profits for part of their capital, they must in theory withdraw further from international lending as share prices fall. But does this mean the rules on bank capi-tal drawn up by the Bank for International Settlements are unnecessarily tight? And if so, should they be relaxed for everyone, or should Japa-nese banks get special exemption till the market recovers?

The answer on all three counts is probably not. Banks in the UK, Germany and Switzerland have the spare capital to pick up any slack in international lending. So any worries about the availability of credit are not necessarily due to the BIS requirements. Nor is the immediate capital prob-

lem for Japanese banks that dire, as the Ministry of Finance in Tokyo pointed out last week. Most can still raise capital through issues of relatively inexpensive subordinated debt. Such issues may not, however, exceed 50 per cent of core or so-called tier 1 capital. If either the stock market or the yen fell much further, the banks could come against this limit. They would then have to raise new tier 1 capital through preference shares whose dividends have to be paid out of

The prospect of that expense might provoke a more rapid retreat from the world arena. There would, however, still be little point in the finance ministry softening the rules. It has no formal obligation to enforce them, but credit rating agencies would certainly respond to exemptions by downgrading Japanese institutions, pushing up their cost of funds. Overseas authorities would in theory be entitled to refuse banking and securities licences to Japanese banks which failed to meet the requirements. In short, BIS requirements are likely to pose more problems for shareholders in Japanese banks than for the world at large, especially since the slide in domestic property prices has yet to be fully felt in their profit and loss accounts.

### Guinness

For the fundamental investor, one of the year's most curious revelations has been that of Mr Warren Buffet's \$265m purchase of Guinness shares. "Guinness." Mr Buffet observed last month, "earns its money in much the Share prices relative to their SE indices and the second

same way as Coca-Cola." As it happens, Mr Buffet owns 7 per cent of Coca-Cola. When he disclosed his stake three years ago, the shares were on the same historic multiple of 17 which Guinness now enjoys. Coca-Cola's multiple has since risen to 34. Isit conceivable that Guinness could go

the same way? The criteria on which Mr Buffett invests are a matter of record. The business should be simple, with a strong market position, proven management and a history of consistent earnings growth. Guinness fits the description admirably. The question is how far the market undervalues those qualities. Coca-Cola and Gillette have outperformed the US market by 140 per cent and 80 per cent respectively since Mr Buffett bought into them three years ago. But in the preceding three years, both shares had per-formed only modestly. In the three years before the Guinness stake was disclosed, Guinness had trebled against the London market. On that basis, Mr Buffett seems a little late for

But his record argues against dismissing him lightly. A case might be made as follows. The top four spirits companies in the world - Guinness being the largest - account for only around 15 per cent of world spirits consumption. There are markets in the Par East, South America and Eastern Europe yet to be fully exploited. Even in more developed markets, there is room for a further shift to international brands. Much of Guinmernational brands. Much of Guin-ness's recent growth has come from jacking up the price of Scotch. That is plainly a finite process; but Scotch is by now only half the business in profit terms. While spirits margins levelled out last year, margins in beer jumped from 12 per cent to 14 per cent from 12 per cent to 14 per cent.

Plainly, Mr Buffett is right to value Guinness's management.

Perhaps the most important qualifi-

cation is that Guinness shares, like those of Coca-Cola, enjoyed their strongest run when the markets put the highest value on growth combined with defensiveness. As pharmaceutical stocks on both sides of the Atlantic have shown lately, the markets can change their minds sharply about that when the business cycle starts to turn up. Then again, stocks like Merck and Glaxo were on very demanding multi-ples. After Guinness's own modest set-back recently, its p/e ratio of 17 is just one point above the average for the London market. Guinness seems unlikely to prove one of Mr Buffett's star investments. He could be on to something just the same.

#### Pension funds

In light of the Maxwell affair, it is worth considering what the market can expect by way of legislation affect ing the UK pensions industry. The obvious point to make is that a new Pensions Act is unlikely to repeat the impact of changes 20 years ago in the US, when the introduction of prudence as an investment principle led eventually to the expansion by pension funds into overseas assets. UK funds are by comparison already well diversified by awats and murkets.

Tighter restrictions on self-investment apart, the main purpose of any new UK rules will be not so much to influence where pension fund money is invested as to limit the scope for Maxwell-style looting. Logically, that means addressing such obscure areas as trust deeds and the safe custody of assets, as well as the independence of

These issues have already been worked over by a parliamentary com-mittee. Its recommendations, if imple mented, would make occupational funds more secure. Trustees would have better-defined responsibilities and fund managers would have to separate investment activity from the sede custody of assets. The question is whether such measures would be as costly as the fund management community has argued. The answer is probably not. Nor is it clear that fund managers would have a case for passing on extra costs to the clients the new measures would be designed to protect. As the parallel debate on soft commissions has shown, fund managers have been remarkably adept at keeping cost savings for themselves.

PART FELF

# Car prices vary by 40 per cent within the EC

By Andrew Hill in Brussels and Kevin Done in London

CAR PRICES in the European Community differ substantially and by more than 40 per cent in the worst cases, a study prepared for the European Commission

However, the Commission is divided about the causes of the price disparities, and about what actions should be taken to bring prices into line.

The report, prepared with the assistance of the Motor Industry Research Unit, the UK-based automotive consultants, shows least one model with price differences greater than 40 per cent in one of the five study periods chosen between January 1988 and January 1991.

Germany and Spain had the greatest number of high price models in 1988, while in January 1989 the highest price models were concentrated in the UK. Spain had by far the greatest number of high price models in the three study periods in 1990 and 1991.

Even the car manufacturer with the lowest price gap had differentials as great as 17 per cent, the report by EC competition offi-class shows. For 18 of the 21 car models studied in detail the price differentials exceeded 18 per cent, and for 19 of the 21 models the price differentials exceeded 12 per cent for two consecutive study

periods. On Wednesday, Sir Leon Brittan, EC competition commissioner, and Mr Martin Bangemann, industry commissioner, will seek approval by fellow commissioners of two reports they have produced relating to the motor industry. One on car prices has been produced for Sir Leon, and a separate report has been produced by Mr Bangemann's directorate on the industry itself. ences in car prices.

Advisers to Sir Leon and Mr Bangemann disagree on the extent to which the current system of exclusive car dealerships in the EC is to blame. The system restricts sales of

new cars in the EC to dealers chosen by the manufacturers and is exempt from EC competition rules until 1995. Under the terms of the 10-year exemption, EC car prices are supposed to stay within a 12 per cent band in the long-term with fluctuations up to 18 per cent only allowed for periods of less than one year.

Consumer groups argue that the system aggravates price dif-

Sir Leon and his advisers believe that while other factors - including tax differences, currency fluctuation, and varying equipment specifications encourage price differences, the exclusive dealership system is the main culprit.

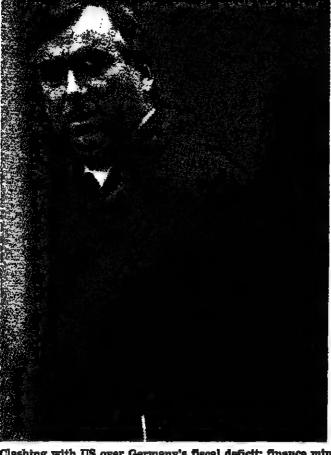
Mr Bangemann's advisers favour attacking specific abuses of the system, but say high prices in Britain and Spain have other

Sir Leon will not call for exclusive dealerships to be scrapped but his advisers say that over the next three years dealers will have to show the system is consistent with a healthy internal market. Mr Bangemann's report on the automobile industry is the latest

in a series of Commission communications on different industrial sectors. It calls for "a satisfactory and

efficient system of selective distribution" to be maintained until 1999, which is unacceptable to Sir Lean. The aim, according to a recent draft, is to protect EC manufacturers from "large-scale indirect importation" of cars while they are adapting to increased competition from Japanese manufacturers.

Last year's "gentleman's agreement" between the EC and Japan the EC market by 1999.



Clashing with US over Germany's fiscal deficit: finance minister Theo Waigel prepares to put his case to the G7 yesterday

## **G7** nations divided

Continued from Page 1

draw funds from it when required. The formalities needed for Russia and most other former Soviet republics to join the IMF and its sister organisation, the World Bank, should also be completed today, paving the way for detailed negotiations on the rouble fund, a \$4bn IMF standby credit for Russia, and World Bank loans to the former Soviet

republics. Mr Schlesinger indicated that Germany was less than enthusi-astic about the planned activation of the GAB. He and Britishofficials suggested the eventual rouble stabilisation fund could be subject to tougher conditions than the stand-by credit Russia will negotiate with the IMF.

satisfactory," said one UK official, noting that Russia's monetary policy was a weak part of its economic reform package.

Mr Gaidar, who had breakfast with Mr Norman Lamont, UK chancellor of the exchequer, told him yesterday that the compromises on economic policy reached between the Russian government and the recent Congress of peoples' deputies had delayed economic reform by about a month. But he said there were signs of a "supply side" response to the changes introduced in Russia with exports

The financial assistance for Russia, discussed yesterday by the G7, is part of the \$24bn international support package announced by President George Bush and German Chancellor Helmut Kohl earlier this month.

#### "We will want the right of yeto Both highlight significant differenvisages full liberalisation of if anything emerges that is not K halved Numbers seeking asylum in the is reintroduced for parliamentary scrutiny after the Queen's Speech By David Marsh, also have been deterred by Britain's tougher public stance laying out the government's on the issue. THE number of people applying

for political asylum in Britain has dropped by more than half this year as tougher Home Office screening controls start to bite. Officials believe the latest sta-

tistics suggest a significant pro-portion of last year's record 44.743 asylum applications may have reflected bogus requests.

This is because people request-ing asylum have since the end of last year had to apply in person to the Home Office asylum division in south London.

Potential asylum-seekers may

The fall - to an average 1,730 a month in the first three months from 3,730 last year - is in sharp contrast to other European countries like Germany, which continue to have growing inflows. A total of 35,000 foreigners applied for asylum in Germany in

March. Based on current trends, this is almost twice as many as are likely to register in the UK this year. The Home Office figures are likely to take the heat out of the debate over immigration when

the much-criticised Asylum Bill

plans on May 6.

The government withdrew the bill in the House of Lords two months ago. The legislation is mer or autumn.

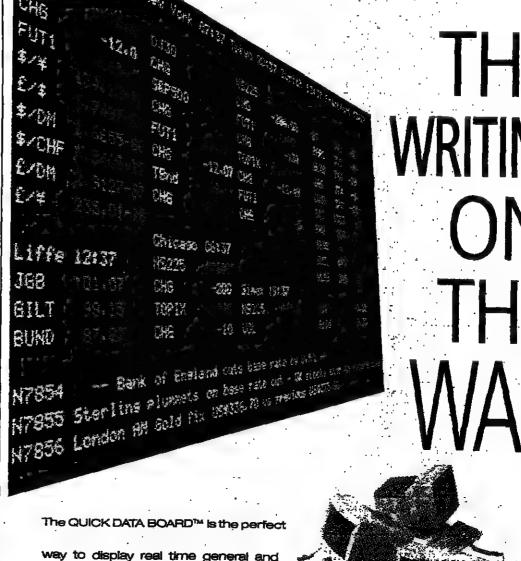
The government and refugee organisations such as Amnesty International have been pointing for months to the problem of multiple applications. Individual foreigners have been completing several asylum forms in different

Asylum-seekers receive social security benefits as soon as their application form has been offi-cially lodged giving them the chance of drawing extra benefits fraudulently. The average time for an application to be processed has been 14 months, longer if

appeals are involved.

Amnesty International has criticised the government in the past for not channelling more resources towards processing asylum applications. The Home Office has responded by stepping up recruitment and training. The asylum division has 550 staff, up from only 50 in 1988, with £10m (\$17.5m) per year spent on processing requests, against only pounds £1.7m two years ago.

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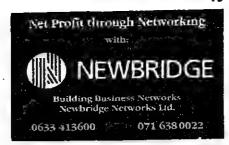
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# **FINANCIAL TIMES** COMPANIES & MARKETS

Monday April 27 1992 STHE FINANCIAL TIMES LIMITED 1993



INSIDE

### **Groupe Bull plans** fresh job cuts



San S. Charles Ball House

Groupe Bull, the French State-owned computer maker, yesterday :-announced 1,100 tresh ob losses to sharpen its competitiveness in the recession-hit computer 9.000 lob cuts over the past 18 months, as part of a complete overhaul by chairman Mr Francis Lorentz (left) of the pre-viously cumbersome company's organisation. Page 17

**Goodyear beats forecasts** 

Goodyear Tire & Rubber, the sole surviving big US tyremaker, has reported strong first-quarter results, exceeding the company's earlier esti-

Germany spreads despondency A litary of bad news from Germany last week, dashing hopes of an imminent interest rate cut. left European bond markets despondent. The threat of strike action over pay settlements and a leap in German monetary supply sent European bond prices tumbling. Page 18

What goes up. . .

Real interest rates have been unusually high for some time now, and some forecasts circulating seem to assume that this is the new nority; but, in the long run, it can't be, writes Anthony Harris. Page 19

Cradit analysts tackle Europe

For evidence that a corporate bond market is developing in Europe, look no further: a band of specialist credit analysts is springing up around the City of London, bringing a new approach to European bond investment. Page

Sweden sends mixed signals

It has been a week of mixed news for Sweden's government bond market. First the Centrai Bank governor said he wanted the krona tled more closely to the European Monetary System, followed by a commitment from the coalition government to low inflation. Then came the bad news: Sweden's forecast budget deficit is well above earlier expectations. Page

**Market Statistics** 

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Lonrho Matsuza Midland Walwyn Mitsukoshi 17 RH Macy 17 Royal Trustee 15 Swiss Bank Corp 15 Takashimaya 17 Toronto Dominion 17 Western Mining Corp Japan's banks face Y1,297bn loss

Steven Butler in Tokyo on the effects of the sharp decline in portfolio valuations

JAPAN'S city, long-term credit and trust banks have announced a total of Y1,297.3bn in portfolio valuation losses from the decline of the Tokyo stock market. The losses have forced some of the banks also to revise earnings estimates downward for the year

ending last month. Sanwa Bank was hit hardest, with losses amounting to Y145hn

The bank said net earnings would decline 10 per cent com-pared to earlier estimates of Y120bn. Last year earnings were The Industrial Bank of Japan and Fuji Bank reported losses of more than Y90bn. The losses are

in aggregate nearly five times

more than last year. The losses directly affect current profits, and some banks have aggressively sold securities on which they can realise a capital gain to boost the bottom line. The banks continue to hold significant hidden profits on other securities whose market value

Bank losses on securities Y14E.0ba Y98.5ba Fuji Benk Sumitomo Bank **Y96.4**ha Tokai Bank Y84.7bn Onlys Bank 172.70n

remains above acquisition costs. Valuation losses have been partly offset by rising interest the banks are reporting higher operating profits as a result. The disclosure of losses is required under stock exchange rules. They appeared timed to follow Ministry of Finance attempts to calm investor fears about the health of the banking system.

The ministry last week said the banks were "very sound", in spite of rising bad loans linked to the property sector. The announcements were aimed at convincing investors the banks'

However, the ministry's efforts appear to have raised further questions about the likely growth of non-performing loans in the current year, about which the ministry had no comment. The valuation losses are also dated to the end of March, after which the stock market plunged. Further losses will have to be declared if the market fails to recover.

Valuation losses for the bank ing sector in 1991 came to Y1.734bn, said the ministry. Japan's big squeeze, Page 12

Robert Peston and Andrew Taylor on Eurotunnel's growing problems

# Burrowing on amid the financial gloom

are becoming inured to crisis, though they fear that the Channel tunnel company's latest financial problems are perhaps its most serious.

The 19 leading lenders to the company, known as the instructing banks, were given the grim details of Eurotunnel's financial plight by Sir Alastair Morton, the company's chief executive, on

He reiterated that Eurotunnel was in breach of its banking covenants and therefore needed their permission to continue drawing on its banking facilities. The deadline for permission is in June, when Eurotunnel will run out of cash.

Under its borrowing contracts Eurotunnel needs agreement from 65 per cent of banks as measured by the value of their loans. Bankers, led by four agent banks
- National Westminster and Midland from the UK, Crédit Lyonnais and Banque Nationale de Paris from France - say receiving that support is by no -means a foregone conclusion.

Many banks are feeling strapped for cash, given that so into financial difficulties when capital is in short supply. Bankers say they expect Japanese banks, suffering from an acute shortage of capital because of the fall in the Tokyo stock market, to be particularly difficult to corral into allowing Eurotunnel to continue drawing on the facility.

Eurotunnel has credit facilities of around £8bn, but the main lending facility from commercial banks is for £6.8bn. Of this commercial line, Eurotunnel has already drawn 24bn. Though

vide the remainder, bankers say that in the end they probably will give permission in the form of a waiver of the breach of the relevant banking covenant.

With the tunnel just over a year from opening, it would be irrational to stop the funding now," said a leading banker.

Sir Alastair says he would not have had any doubts about getting permission from the banks, were it not for a decision last month by an independent dis-putes panel which tripled monthly progress payments made by Eurotumel to its contractors to £75m, starting from next Thursday.

The panel ruled that Euro-

### Lenders hold the key to the Channel tunnel group's future

tunnel should negotiate a new and building two passenger terminals at Folkestone in Kent and Sangatte, northern France.

It offered to fix a price if the two sides could not agree. Euro-tunnel says the panel has tilted a delicate balance of power in favour of the contractors. It "tossed a hand grenade" into the negotiations, said an appalled Sir

Eurotunnel on Thursday took the issue of increased progress payments and the panel's request that it renegotiate a new global

nine months.

tract to independent arbitration by the International Chambers of Commerce in Brussels.

Meanwhile, Eurotunnel has still to decide whether it will increase progress payments. Transmanche Link (TML), the consortium of five British and five French construction companies building the project, has said it will run into cash-flow problems later this summer if payments are not increased. It has threatened to halt work on parts of the project where payments are insufficient to cover its costs.

On the issue of the final cost of constructing the terminals and fitting out of the tunnels, the two sides are as far apart as ever. TML is claiming about £1.5bn at 1985 prices for the lump sum contract which was originally expec-ind to cost 2620m. Eurotumnel has offered to pay a sum approaching 11bn, leaving a gap of about

Arbitration could take several years which would give Euro-tunnel time to finish construction and open the project before it might need to raise more money from shareholders to pay rule against the group.

The uncertainty complicates an already difficult relationship with the banks. Because of the late opening of the tunnel and the delays in running a London-Paris passenger service; Eurotunnel was already in breach of its covenants and therefore in need of a waiver. However, it did not believe it would have any difficulty obtaining this waiver, until the ruling of the disputes panel was released It would be devastating for

Eurotunnel if TML were to win per cent of its banks by value to its claims. A TML victory would have continued access to funds.

qually serious covenant breaches would arise from any further significant delays in the opening dates or increases in interest rates, which seriously diminished the compa-



Eurotunnel chief executive Sir Alastair Morton: spelling out the grim details of Eurotunnel's financial plight

breach of its banking covenants. because it would constitute a

change to the construction con-

ny's cash flow and forced it to raise new money. In those cases, Eurotunnel would require support from 90 impossible to win such a major-

If there were such an apocalypse, the outlook for Eurotunnel s a company would be uncertain. The banks could opt to keep the company in existence, but control it more tightly. Or they could replace it with a vehicle of their own, which would finish and operate the tunnel. In either case, there would be

only one certainty - Euro-tunnel's shares would be worth pennies or nothing.

# Axa plans to sell insurance directly

By Richard Lapper in London and Alice Rawsthorn in Paris

AXA, the second-largest French insurance group, is launching direct sales of motor insurance, a move which could have significant consequences for France's insurance market.

Mr Claud Bébéar, Axa chairman, said his group planned substantial investment in the venture over the next five years. The initiative, begun earlier this selling directly to the public through the mass media, direct mail, and by telephone.

Axa is the first of the large French companies to sell motor insurance directly. Until now the major companies have sold policies through their agents. However, two smaller French insurers, Azur and Lloyd Continental, have already established direct sales operations as have two DK companies - General Accident

and Commercial Union. In the past the French majors have been reluctant to begin direct selling for fear of alienating the agents which have had exclusive rights to sell their products. Agents also act as a barrier against new entrants to the French market thereby detering potential international com-

petitors. However, pressure is growing for change from the agents, many of which favour breaking ties to individual insurers so they can act as brokers. The French majors also face increasing competition from the growing band of mutual companies which claim 29 per cent of the French market for motor and

home insurance policies. Large companies like Axa have been encouraged by the success of direct sales companies elsewhere in northern Europe, particularly in the UK, where direct writers - such as Direct Line, the subsidiary of the Royal Bank of Scotland - now have a market share of about 10 per cent. for direct sales in France could be of a similar size.

The Axa chairman also alluded to his group's possible ambitions in the UK. Axa's two existing UK non-life operations - Westgate and London & Hull - are both niche operations. Its other UK subsidiary, Axa Equity & Law, has a more sizeable share of the life assurance sector. Mr Bébéar said his aim was for

Axa's UK subsidiary to be at least a third as big as the top UK

The world's international financial institutions iess of making a yawn out of a

The drama surrounding the west's financial bail-out of Russia and the other successor republics of the former Soviet Union is a case in point where one world problem has been dressed up in the most boring language imaginable.

The full story involves getting to grips with such financial arcana as the Group of 10 - a club of the world's richest industrial nations that, for reasons that would take too long to explain here, is comprised of 11 countries - and another monetary obscurity, the General Arrangements to Borrow

Early today in Washington, tral bank governors will meet to activate the Gab. This humdrum sentence is a stark warning that putting Russia and the other republics on the road to market capitalism will cost the west dear and could outrun existing financial resources. The Gab, in IFT-speak, is a

"facility" by which the 11 G10 nations can lend currency reserves to the IMF so that it. in turn, can lend more to countries in need. Barring last-min-ute surprises, the G10 will reach an agreement in principle today to use the Gab to finance a \$6bn IMF stabilisation fund to support the rouble with the proviso that Russia and other republics using the rouble as their currency comply with strict IMF monetary before they can tap the fund. It will be the first time the Gab has been used to help finance an IMF support pro-gramme since 1978 and since the Gab agreement was changed in 1983. Those able to the IMF through the Gab to SDR17bn when when the former Soviet Union mated at between SDR21bn expressed in the fund's own was pledged to the destruction and SDR22bn. reserve currency (about of the capitalist west. \$23.2bn) and allowed its use to . A more plausible explanation

# G10, IFIs, the IMF and the gift of the Gab

In 1983 Saudi Arabia also agreed to provide SDR1.5bn of credit that could be used with-

the Gab. The 1983 changes were agreed to give the IMF suffi-cient resources to deal with the Latin American debt crisis. It is a measure of the fund's current problems that it survived the 1980s without using the GAB and is only now calling

The Gab is not activated on trivial grounds. According to IMF rules, the fund's managing director may only draw on the GAB "if, after consultation, he

support IMF lending to coun-tries other than G10 members. for the IMF turning to the G10 is that it is strapped for cash. could seem further from the truth. The fund has capital of \$123bn, or SDR90bn, derived from the subscriptions of its member countries. It also has borrowings from Japan and Saudi Arabia to finance special

However, the IMF cannot use

At the extreme, it believes it

all its resources to support economic reform because there will always be some members in trouble and so recipients of loans. But its liquidity in

**Economics Notebook** By Peter Norman

considers that the fund faces an inadequacy of resources to meet actual and expected requests for financing that reflect the existence of an exceptional situation associated with balance of payments problems of members of a character or aggregate size that could threaten the stability of

the international monetary system." (my italics) Taken at face value, these conditions might suggest the Russians, having renounced communism, now constitute a greater threat to the international monetary system than when the former Soviet Union

could draw on around 60 per cent of total quotas, or SDR5-ibn, to meet the needs of its less fortunate members. Adopting a more cautious approach to reflect possible balance of payments problems among fundamentally sound countries, the fund's usable

resources based on quotas fall to around SDR40bu. about SDR25hn of which about SDR4bn is covered by borrowings that will have to be paid back over the next two to five years. For the time being, the IMF's "pure liquidity" is esti-

Michel Camdessus, IMF man-

aging director, is that these funds will be increasingly in demand over the next six to In 1990, the IMF committed itself to lending between SDR4bm and SDR5bm. Last year the figure went up to SDR10bn and a further SDR10bn of com-

mitments is expected this year. Of these commitments, an estimated SDR7bn to SDR8bn still has to be disbursed. The queue of countries want ing support is growing daily:

IMF standby credit as well as the \$6bn rouble stabilisation loan to help fill an estimated financing gap of \$24bn this The other 14 former Soviet

republics could require total western support of \$20bn in 1992, some of which would come from the fund. • India is in the throws of far-reaching market-oriented

economic reforms that require and deserve financial support. Southern Africa, with 13 nations suffering from the worst drought this century, will also have big claims on the IMP.

The 1990s have so far thrown four great challenges at eco-nomic policy makers. German unification, the reform of east ern Europe, the economic transformation of the former Soviet Union and reconstruction after the Gulf War may increase total investment needs by more than \$100bm a year between 1992 and 1996, according to the IMF.

Throw into the equation the blocking so far by the US Congress of a quota increase for the fund to lift resources drawn from membership subscriptions by 50 per cent to around SDR136bn, and it is clear why Mr Camdessus has asked the G10 to activate the

ties in an uncertain world, is that the DAF's managing director will be back for more sup-The problem facing Mr port from his richest member

Outram mbo team outbids **Pearson** 

A MANAGEMENT buy-out team at George Outram, publisher of the Glasgow-based Herald and Evening Times, looks as if it has outbid Pearson, the publishing and industrial group, by offering £75m (\$132.7m) in the battle for the

Mr Tiny Rowland's Lourho group is believed to have given the management team, led by Mr Liam Kane, managing director, an exclusive option until the end of this

The management team is backed by Scottish financial institutions including the Royal Bank of Scotland, and Robert Fleming, the London merchant bank Pearson, owner of the Finan-

cial Times, bid around £70m.

The planned sale is part of a campaign by Lonrho to reduce debt. It follows the disposal of Lonrho's Scottish weekly newspapers in a £45m deal to Trinity International, publisher of the Liverpool Post and Acho. Mr Frank Barlow, Pearson

group managing director, declined to comment on the Outram deal yesterday. However, Pearson has a record of not getting involved in acquisition auctions so an increased bid for Outram is unlikely. It will probably become involved again only if the management buyout fails.

not be a concentration of ownership it would not have to be referred to the Monopolies and Mergers Commission, thereby

Unilever

has sold the

**4P Packaging Group** 

Royal Packaging Industries Van Leer B.V.

We acted as financial adviser to Unilever

Goldman Sachs International Limited

Goldman Sachs

January 1992

# **GPA** share agreement in principle with Aer Lingus

By Tracy Corrigan

GPA, the world's largest aircraft leasing company, has reached an agreement in principle with Aer Lingus, one of its largest shareholders, over a crucial feature of its controversial \$1.7bn share flotation,

Aer Lingus, the Irish airline, has agreed in principle to "some degree of lock-up" of shares, according to a company spokesman. The sale of new and existing shares cannot go ahead until a lock-up agreement, preventing existing shareholders from selling more than an agreed amount during and after the sale, has been

Although the agreement in principle represents a step forward, details of the amount of shares to be sold and the duration of the lock-up are still under negotiation.

Aer Lingus wants to sell a large portion of its 9.9m shares, while GPA is trying to limit the sale to 5 and 15 per cent of Aer Lingus, like Air Canada.



Tony Ryan: price range for shares expected in May

another major GPA shareholder, is keen to sell its shares because it needs to strengthen its own halance sheet

Similarly, a number of Japanese banks which own shares are keen to shore up their capital by selling shares at an

# **Taunton Cider and** Kenwood ready to make market debut Montagn and brokers James

By Peggy Hotlinger

THIS SUMMER will see two rapidly-growing newcomers on the stock market with the flotations of Taunton Cider, Britain's second-largest cider maker, and Kenwood Appliances, one of the UK's leading household equipment manufac

Taunton Cider has chosen July for its stock market debut, little more than a year after the £100m management buy-out from brewers Bass, Courage and Scottish & New-

The listing is expected to value the Somerset-based maker of Red Rock and Diamond White ciders at between £130m and £150m. It is believed the flotation could double the value of shares held by some 96 per cent of the company's 500 employees.

Taunton is expected to sell just under 50 per cent of its shares. The group, advised by merchant bankers Samuel

Capel, will launch a prospectus in June, Forecasts are for prof its of about £16m this year. Kenwood Appliances, which was bought by management and Candover Investments from Thorn EMI for £56m in

will have a marke

ker, the 36-year-old chief execu Although the flotation date has not been set. Mr Parker said it was likely to be after annual results are published in

value of between £80m and £100m, said Mr Timothy Par-

The nine-strong managem team will end up with about 10 per cent of the Kenwood shares, he added

The group aims to raise between £40m and £50m, the bulk of which will be used to pay off Kenwood's £35m debt. Sales for the year to the end of March 1992 had increased from £76m to £90m, Mr Parker

said. Forecasts are for pre-tax profits of more than 19m.

# NEWS DIGEST

#### Acorn back The group retained its position as the leading supplier in its major market, UK educato annual tion. However, spending in the consumer market was

profit ACORN COMPUTER Group covered from its first half loss to record a pre-tax profit of £274,000 for 1991, compared to

The previous year included £561,000 exceptional credits. Sales in the second half regained the levels of previous years to finish at £40.9m (£45.5m), gross margins were improved and operating

expenses well controlled. With interest costs falling as the cash position improved. the second half provided a profit of £694,000. Earnings for the year were 0.4p (2.4p). Over the year the opening

overdraft of £6.5m was turned into a cash balance of £1.4m by December 31.

severely hit by the recession. The Australian and New Zealand companies were making good progress.

Clayton pays less

Clayton Son & Co (Holdings), the engineering group, finished 1991 with a pre-tax loss of £491,000, after £314,000 at the half way stage, and is cut-ting the final dividend to 3p.

The interim was omitted. In the previous year the interim was 2.5p and the final 9.3p. from pre-tax profits of \$543,000.

Turnover in 1991 improved from £17.4m to £19.7m but generated a loss of 2202,000 (profit 2842,000). Net interest payable rose to £297,000 (£42,000).

Losses per share were 8.89p

attractive price, following the

stock market which eroded

Mr Tony Ryan, GPA chair-

man, said the group expects to

announce a price range for the

recent declines in the Japane

some of their capital.

shares next month.

Youghal loss up

Increased pre-tax losses of I£3.7m (£3.4m) were announced by Youghal Carpets (Holdings), the County Cork-based carpets and tex-tiles group, for 1991. For 1990 the loss was I£2.84m.

The directors said the results were severely affected by the recession in the UK where demand for carpets had been affected by the slowdown in house sales.

In the Irish Republic carpet sales were in line with the previous year. A fall in yarn sales also reflected the difficult market conditions in the UK. Strenuous efforts were being made to control costs.

Turnover dropped to 1948.3m (1255.2m) with an operating lose of ITL33m (12255,000), and there was an exceptional loss

of 12456,000 (I2401,000) being mainly redundancy costs. Loss per share amounted to 8.33p (6.09p).

Usborue in red

Usborne, the agricultural services, property and motor products group, fell into pre-tax losses of £4.12m in the 1991 year against profits of £1.63m.

Continuing businesses were profitable but the results were hit by a \$4.1m share of an associates loss and losses con-nected with discontinued busipany said the continuing businesses made nesses of £1.17m. The comsees made profits in the early months of the present

Turnover was £210m (£193.9m). After a tax credit of \$167,000 (£531,000 charge) and an extraordinary charge of £163,000 (£648,000) there was a loss for the year of £4.05m

Losses per share were 6.03p (1.68p earnings). A reduced final dividend of 0.3p is proposed making 0.4p (1.5p) for

Downiebrae declines Pre-tax profits at Downiebrae Holdings fell from £634,000 to £423,000 in 1991, and the divi-dend is halved to 0.5p per

Turnover improved to £1.56m (£1.5m) but trading profit slumped to £5,700 (£53,000) as margins came under pressure. Pipe flange manufacturing lost £9,000 (profit £3,000) and profile cutting made profits of £15,000 (250.000)

Net rental income was static at 254,500, interest on cash deposits fell to £85,000 (£124,000) and investment income to £393,000 (£499,000). Earnings per share worked through at 1.98p (3.19p).

# Rationalisation costs leave Jourdan £519,000 in the red

THOMAS Jourdan, the However, losses at Woodstock industrial conglomerate. traded at break-even in 1991 but after exceptional charges ram up a loss of £519,000, compared with a profit of £1.21m. The final dividend is again lp, but that means a cut from

25p to 1.5p in the total Losses per share were 1.47p (earnings

Sales dropped by 16 per cent to £25.5m but four of the five subsidiaries traded profitably.

Furniture and £539,000 exceptional rationalisation expenses (£322,000 credits) led to the year's deficit.

The scale of Woodstock's operations were cut back sharply both in 1991 and early 1992 but, like other luxury kitchen makers, it suffered from much lower domestic demand because of the inactivity of the housing market and lack of consumer confidence.

In the other sectors (electric appliances, household textiles, china and pottery, brushes) action taken was a combination of seeking additional busi-ness and cutting back fixed overheads at least in line with

the decline in sales.

Despite the adverse trading gearing was cut from 20 per cent to below 10 per cent through control of working capital and particulary by con-trol of stocks.

## **Five Oaks Investment** makes good progress

CONSIDERABLE progress was, made by Five Oaks Investment, the property group, in the six months ended December 31 1991, the pre-tax loss being cut from £7.88m to £371,000.

Rental income improved from £1.48m to £1.56m, while sales from investment properties were only £207,000 (21.12m). The biggest factor, however, was no provision for reduction in value of completed developments, against £8.8m last time.

Vacant space in the income producing portfolio had fallen from 5.8 per cent at the yearend to only 3.5 per cent to date. In February the Court con-firmed the scheme to offset the deficit on distributable reserves. No ordinary dividend can be recommended yet, nor, in the absence of reserves, can preference payments

### Ramco Oil halved to £526,000

Ramco Oil Services, USMquoted provider of tubes for the oil industry, reported halved profits in 1991 on turnover down from £4.78m to

Pre-tax profits were £526,000 (£1.13m) with the fall at the operating level from £1.2m to £243,000. Earnings were down from 3.95p to 2.39p but the dividend is held at 2p per

Mr Stephen Kemp, chairman and chief executive, said prospects were good.

	CROSS BORDER	R MAA DEALS		· <u>'</u>
BIDDERAINVESTOR	TARGET	SECTOR	VALUE	COMMENT
Total (France)	Petrogal (Portugal)	Oil	£518m	Portugal's biggest privat- isation yet
bolvey (Reigium)	Unit of Tenneco (US)	Minerals	£282m	Strengthening No 1 position
ICI (UK)/Du Pont (US)	Agreed Swap	Acrytics/ nylon	£260m	iCl continues restructuring
Phillip Morris (US)	Tabak (Czechoslovakia)	Tobacco	-£118m	60% stake approved
vex Corp (US)	Waverley Pharmsceutical (UK)	Prevmaceuticals	622m	Continuing Euro expension
Cookson (UK)	Leach & Garner (US)	Industrial materials	£10.1m	Leach puts outstanding 50%
EM (US)	MT-Computers (Hungary)	Computers	n/ė	Majority stake
Carriette)	Jameston Exploration (S Africa)	Pletinum exploration	n/a	SA becoming attractive
Flandble Duoting (UK)	Matzen & Timm (Germany)	Ducting	·n/a	Furthering strategic expansion
Quoca Group (Hong Kong)	Benchmark Bank (UK)	Banking	n/a	Follows Hours Asia buy

# Notice of Repayment

### U.S. \$100,000,000 SANDAOIO

Floating Rate Depositary Receipts Due 1992 Law Debenaur Trust Corporation p. L.c. evidencing payment of principal and marries on deposits with

### ISTITUTO BANCARIO SAN PAOLO DI TORINO S.p.A.

NOTICE IS HEREBY GIVEN that, in accordance with Condition 6(b) of the Receipts, the Bank will repay all of the Deposits or their principal amount on 8th June, 1992.

amount on 8th June, 1992.
Repsyment will be made on and after 8th June, 1992 against surrender of the relevant Bearer Receipts, together with all unmartured Coupons, at the specified office of any Paving Agent listed below. Upon the due date for repayment of any Deposit relative to a Bearer Receipt, unmartured Coupons appertaining to such Bearer Receipt (whether or not attached) shall become void and no payment shall be made in respect thereof.

Where any Bearer Receipt are presented for payment, support any property appropriate. shall become void and no payment shall be made in respect thereof. Where any Bearer Receipts are presented for payment without all unmatured Coupons relating thereto, the principal of the Deposit relative to such Bearer Receipt shall be applied in making payment to the relevant Receiptholder only against the provision of such indemnity and security as the Bank or the Depositary Trustee shall require. Interest due on 8th June, 1992 will be payable in the normal manner against surrender of Coupon number 16 on and after 8th June, 1992. Deposits having become due for repayment shall be repayable and interest thereon having become due for repayment shall be payable in accordance with Condition 7 of the Receipts at any time on or prior to the bith anniversary of the Relevant Date therefor, but, at the expiry thereof, the obligations of the Bank to repay such Deposits or to pay such interest (as the case may be) shall be discharged.

Paying Agents Bankers Trust Company l Appold Street Broadgate London EC2A 3HE

PolyGram N.V.

**DIVIDEND 1991** 

PolyGram N.V. held on 23 April 1992 a dividend in cash for the financial year 1991 has been declared of 0.60 Netherlands

guilders per share on the company's outstanding common

The dividend for holders of bearer shares will be payable as of 8

May 1992 on delivery of the dividend coupon Number 2;

payment is subject to deduction of 25 per cent Netherlands

withholding tax. The dividend coupon Number 2 is psyable at the ABN AMRO Bank N.V., Herengracht 597, Amsterdam.

Holders of CF certificates are entitled to the dividend providing

that they have deposited their dividend sheets by the CF closing date of 23 April 1992 with a custodian affiliated to the Centrum

voor Fondsenadministratie B.V.; payment is subject to deduction

The dividend for shareholders on the company's register in

Baam as at 23 April 1992 will be wired on 8 May 1992 to the

shareholders concerned, after deduction of 25 per cent

The dividend for shareholders on the company's register in New

York as at 30 April 1992 will be payable on 15 May 1992.

Shareholders will receive advice by mail regarding payment and

**PolyGram** 

shares of 0.50 Netherlands guilders par value.

of 25 per cent Netherlands withholding tax.

Netherlands withholding tax.

withholding tax arrangements.

At the annual general meeting of shareholders of

Swiss Bank Corporation l Aeschenvorstadt CH-4002 Basie

Punque Internationale à Luxembourg S.A. 69 Route d'Esch

Banque Indosue: Belgique S.A. Rue des Colonies 40 B-1000 Brussels

L-1470 Luxemb (for payments of principal only) Bunkers Trust Company Four Albany Street

New York, N.Y. 10015

Bankers Trust Company, London 27th April, 1992

Agent Bank

### SGA SOCIETE GENERALE ACCEPTANCE N.V. JPY 10.000,000,000 7 1/8% GUARANTEED NIKKEI AVERAGE NOTES DUE BITH JUNE, 1992

Notice is hereby given that, in accordance with the Terms and Conditions of the Notes, the Issuer has elected to redeem all of the JPY 10,000,000,000 on June 8th, 1992 at their Repayment Amount calculated by "Goldman Sachs International Limited London" as Calculation Agent in accordance with condition 6 "Redemption and Purchase" (D) "Repayment Amount".

The Notes should be presented and surrendered for payment together with coupon due June 8th, 1993 attached. On and other June 8th, 1992 the Notes will no longer be outstanding and interest thereon shall cause to accrue.

THE FISCAL AND PRINCIPAL PAYING AGENT, SOGENAL SOCIETE GENERALE GROUP 15, AVENUE EMILE REUTER LUXEMBOURG

CORRECTION NOTICE SVENSKA INTERNATIONAL LTD. USD 25,000,000 Subordinated Floating

Rate Notes 1995 Notice is hereby given that the nterest period from November 29, 1991 to May 29, 1992 the rate of interest on the Notes is 5.25 pct per austral.

USD 265.42 ptr USD 10,000

Dulwa Oversean Finance Limited U.S. 840,000,000 ranteed Floating/Fixed Rate Notes due 2002 Guaranteed as to payment of principal and interest by

The Dalwa Bank, Limited 27th April, 1992 to 28th September, 19 Number of days 154 days Internal Rate 4,80% per assume U.S. \$2,953.33

The Daiwa Bank, Limited Lordon Branch as Agent Bank

NOTICE OF INTEREST RATE BankAmerica Corporation Floating Plate Subordinated Capital Notes: the Course Titles DUST No Course Big 6

U.S. \$75,000,000

SWEDBANK

(Sparbankernas B**ank**)

Notice that 1937 Notice is hereby given that for the three months interest Period from April 24, 1992 to July 24, 1992 to Holes will carry an interest Pathol of the network Interest payment date, July 24, 1992 will be U.S. \$2,804.25 and U.S. \$112.17 respectively for Holes in denominations of U.S. \$250,000 and U.S. \$10,000. The sam of U.S. \$12.17 will be payable per U.S. \$12.17 will be payable per U.S. \$10.000 principal amount of Paglatered Name

0

CHASE

By: The Chase Manhattan Back, M.A.

April 27, 1992

bordinated Floating Rate Notes due 1937

PARTIES THE COMMENT BY 9
Purhases to the provisions of the Notes Sungel, under the Indeptace of PanthAsteries Conjunction Stated as of Jame 15, 1964 or meetabol by the Sassoal Supplemental Indeptace that to of September 30, 1967, the tate for the period from Aprel 24, 1962 up to and sechading July 23, 1962 in 5,63754. The amount of Interest purpling on July 39, 1962 to U.S. 32,374,49 Sungel States 20,1962 in 5,63754. The amount of Interest purpling on July 20, 1962 to U.S. 32,374,49 Sungel States 20,1962 in 1962 April 22, 1992

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May 28 1992.

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maily 1991 (MPG bull) FT SURVEYS

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£75,000,000

Subordinated Floating Rate Notes 2000 Holders of Floating Rate Notes of the above issue are hereby notified that for the interest period from 24th April, 1992 to 24th July, 1992 the following information will apply.

10.6875% per annum 1. Rate of Interest: Interest Amount payable on Interest Payment Date: £132.86 £132.86 Per £5,000 nominal or

£1,328.64 Per £50,000 nominal

3. Interest Payment

24th July, 1992

Agent Bank Bank of America International Limited

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Australia and New Zealand Banking Group Limited
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U.S. \$250,000,000

Subordinated Floating Rate Notes due 2000 of which U.S. \$140,000,000 is being issued as the Initial Tranche and U.S. \$70,000,000 is being issued as the Second Tranche

Notice is hereby given that for the Interest Period 24th April, 1992 to 26th October, 1992 the Notes will early a Rate of Interest of 41% per cent. per annum with an Amount of Interest of U.S. \$2,473.09 per U.S. \$100,000 Note. The relevant Interest ayment Date will be 26th October, 1992.

Company, London

Agent Bank

# Schlumberger

#### SCHLUMBERGER LIMITED FIRST QUARTER 1992 EARNINGS UP 18%

New York, New York, April 22. Schlumberger Limited amounced today that stronger ollfield activity outside North America pushed net income ahead 18% and surnings per share 16% ahead of last year. Operating revenue for the same period was \$1.55 billion, a gain of 3%.

Despite a 19% decline in active drilling rigs worldwide, Schlumberger Oilfield Services revenue increased 4% over the same quester one year ago. Revenue at GECO-PRAKLA, our scismic operation, was 22% absend of last year. Sedeo Force and Wireline & Testing. Eastern Hemisphere and Latin America were also strong contributors. The significant decline in all our North American oilfield operations, caused by a 34% drop in active drilling rigs, was more than compensated by increases elsewhere.

Measurement and Systems revenue was level with last year. At Schlumberger industries, our electrical, water and gas metering companies, revenue was 5% ahead of last year.

According to Enan Baird, Chairman, "The first quarter of 1992 has revealed inexpected weaknesses in the economics of Japan and Germany, which will postpone any strong, U.S.-led global economic recovery. As a result, oil demand continues to be sluggish and some oil companies, particularly in the U.S., have samounced cas in their capital expenditures for 1992. On the other hand, OPEC's cut in production should ensure that increases in cillicid activity planned for the year will take place. The net effect for Schlumberger is that 1992 will be snother year of meaningful growth."

### SATQUOTE

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### CORPORATE GOVERNANCE

The FT proposes to publish this highly topical survey on June 3 1992.

The governance of publicly-owned companies has become a major business issue in recent years. This survey will be seen by 54% of Chief Executives in Europe's top companies. If you wish to reach this important audience, call Sara Mason on 071 873 3349 or fax 071 873 3064 for advertising details.

Data source: Chief Executives in Europe 1990.

FT SURVEYS

### COMPANIES AND FINANCE

# Groupe Bull announces 1,100 further job cuts

By William Dawkins in Paris

GROUPE BULL, the French state-owned computer maker, yesterday announced 1,100 fresh job losses to sharpen its competitiveness in the recession-hit computer industry. This follows the 9,000 job cuts made over the past 18

overhaul by Mr Francis Lorentz, chairman, of the previously cumbersome and bureancratic company's organisation. The new reductions, all in France, represent 2.76 per cent of the 39,800-strong world workforce, on top of the 19 per cent reduction made last year.

Bull has 16,400 staff in

11/1/20

months, as part of a complete

Bull's original restructuring efficiency, said officials.



Francis Lorentz: making complete group overhaul plan, but are part of the same vance, aim of streamlining the group
The job losses come on top of -structure and boosting less severe because Bull is also hiring new staff to work on its wide-ranging technology, research and commercial altiance announced in January with International Business

Machines of the US. These posts will be offered to those due to lose their old jobs, and all involved will be offered retraining or help to find alternative employment. Bull said it hoped to avoid redundancies. The plan has won the approval

of the group's works council. The move comes three weeks after Bull said it more than halved losses to FFr3.3bn (\$590m) net last year, from a record FFr6.79bn in 1990. It warned it did not expect to break even until next year,

# Goodyear results beat forecast

By Karen Zagor In New York

GOODYEAR Tire & Rubber, the sole surviving big US tyremaker, has reported strong first quarter results which exceed the company's earlier

Net income for the three months to March 31 was: \$66.3m. or 94 cents a share, against a loss of \$90.1m, or \$1.54, a year earlier. Last year's results included after-tax restructuring charges of \$59.7m

\$2.8bn compared with \$2.5bn. Earlier this month, Goodyear predicted first-quarter sales of about \$2.7hn with net income reaching \$60m to \$65m.

Mr Stanley Gault, chairman, attributed the sales growth to increased automotive industry. production and higher sales of replacement tyres. He said: "Contributing to the continued earnings improvement were production efficiencies resulting from higher utilisation of capacity and lower raw mate-rial costs, both of which led to sold as a percentage of sales." Operating income from Goodyear's tyre business climbed to \$186.5m from \$62.8m on sales that rose 11.6 per cent to \$2.3bn. Unit tyre sales rose 16 per cent in the quarter. Goodyear's general products

the quarter, on sales that rose 5.9 per cent to \$485.3m. During the latest quarter, Goodyear narrowed its operating loss from its oil transportation segment to \$9.3m from

business had operating income of \$52.9m, up 60.3 per cent in

# US retailers show improvement

a decrease in the cost of goods

TWO bankrupt US retailers; Ames Department Stores and California's Carter Hawley Hale, have reported results for the quarter ended January 1992 showing some improve-

ment in their operations. Carter said it made a \$36.2m profit before interest expenses. reorganisation costs and other non-operating items, in the 13weeks ended February 1, compared with a \$16m profit last time. Sales were \$693.3m against \$753.3m. However, \$118.9m for reorganisation costs meant that the nat loss

setback for

10 (10 mg/s) 10 gg/s 10 gg/s

widened from \$72.7m to

At Ames, there was a small after-isx profit of \$8.1m in the three months to January 25, compared with last time's \$26.8m deficit - the first since it filed for bankruptcy protection in April 1990. The company had sales of \$816.4m, against \$945.8m in the same

period a year earlier. Meanwhile, at R. H. Macy. the New York-based retailer which also filed for Chapter 11 earlier this year, control of the company's board is in the pro-cess of reverting from "inside" managers to "outside" directors. Macy was subject to a \$3.5bn leveraged buy-out in 1986, and managers held a majority of board positions prior to the bankruptcy.

However, a spokesman for the company said that a clause in the buy-out agreement specified that board control would revert to outside investors if bankruptcy occurred - and procedure had, accordingly, been put into effect.

· Alexander's, another ailing New York department store group, declined to comment in a response to an inquiry by the New York Stock Exchange on a sudden rise in its shares.

# impact at nickel mine

**Royal Trustco** 

By Robert Gibbons In Montreal THE RECESSION, higher non-performing loans and lower spreads reduced profit at Royal Trustco, Canada's second-largest trust company, in the first quarter.

Profit was C\$24m (US\$20.8m), March or 6 cents a share, down 38 per cent from a year earlier. Loan volume was weak and assets dipped C\$4bn to C\$36.6bn from a year earlier. Expenses remained rela-

tively high, while non-performing loans are mostly in the depressed real estate sector. At March 81 they totalled C\$1.1bm, including C\$440m for the British subsidiary and the balance in north America.

Royal Trustco is the key financial services unit of the Bronfman interests of Toronto. Toronto Dominion Bank has had its credit rating reduced slightly by Canadian Bond Rating Service because of problem loans in the troubled Ontario economy.

Net non-performing loans rose to 2.9 per cent of total loans at October 31 last, and although they have since declined slightly, they are still higher than the industry aver-

 Midland Walwyn, Canada's biggest retail brokerage. earned C\$11.4m, or 37 cents a share, in the first quarter, up from C\$3.5m, or 27 cents a

# First-quarter | WMC warns of strike

By Kevin Brown in Sydney

WESTERN Mining Corporation (WMC), the Australian resources group, said production at its Kambalda nickel operations in Western Australia had been seriously affected by industrial action in the three quarters to the end of

Mr Hugh Morgan, managing director, said overall production was satisfactory, but nickel and gold output had been affected by the company's long-running dispute with the miners' union.

WMC's third-quarter produc-tion report showed that oretreated at Kambalda fell to 763,000 tonnes over the first nine months, compared with 910.024 tonnes in the comparable period of the previous

The company has been in dispute with the unions at Kambalda since last year. A 19-day strike ended earlier this month when workers were

ordered to return by the Western Australian Industrial Relations Commission.

WMC says negotiations are continuing, but claims that Kambalda can only remain open if workers agree to replace five-day mining in shifts with continuous mining over seven

The group announced in November that it intended to abandon plans for a A\$105m (US\$80.7m) expansion of nickel production at Kambalda because of opposition from the union, which it said had "reneged" on an earlier

The proposed expansion would have increased deep mining at several mines in the Kambaida area, where WMC produces around 35,000 tonnes of nickel a year.

The project was part of a A\$400m programme intended to increase the group's nickel output to 65,000 tonnes a year from 58,009.

	PERFERNANCE MODEX							
•	23/4/92	Aserage yield (%)	Last veek	12 vis	26 pts.			
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	175.39 176.15 168.33 174.88	5.43 5.99 5.97 5.23 6.28 6.86	170.71 173.00 175.78 168.50 174,68 179.36	169 92 172,60 174 90 166,69 172,68 176,81	162.73 166.71 169.15 160.68 166.85 171.95			
	5.82		5.74	5.5b	5.97			
	. 5.82		So		5.74 5.56 Source: Nomera Research			

# SBC fails to match previous

year

By Ian Rodger in Zurich

SWISS Bank Corporation said its after tax operating income "did not quite match 1991's excellent first quarter perfor-

No figures were revealed.

but the bank, Switzerland's second largest, said income from trading was 3.9 per cent lower and net interest earnings were below last year's levels. On the other hand, it claimed, commission income was up a substantial 16.4 per cent and income from the derivatives business also grew. The bank's total assets grew by SFr4bn (\$2.6bn) since the beginning of the year to SFr172.7bn, primarily as a result of currency movements. The shift towards customer lending continued with interbank lending down 3.4 per

4 per cent to SFr109.7bn. Interbank deposits dropped by 5.1 per cent, or SFr2bn, while customer deposits, mainly in demand and time deposits, rose 6.3 per cent. Union Bank of Switzerland,

cent and customer lending up

Switzerland's largest, said its net profit in the first quarter was higher than in the same period last year, with all businesses except capital markets contributing. Also, the contribution from foreign branches and subsidiaries to the consolidated result was slightly

Bank Leu said this year's first quarter profits were satisfactory but did not give fig-ures. It said earnings from foreign exchange and precious metals trading rose substantially, while interest earnings and commission income

The bank, part of the CS Holding group, was unable to repeat the very good result achieved in securities business in the first quarter of

### China Light advances 13% to HK\$1.55bn

By Simon Davies

CHINA Light and Power, the by the Kadoorie family, announced HK\$1.55bn (US\$200m) profits after tax and transfers under the Goverument Scheme of Control for the six months ended March

1992. This represented a 13 per cent increase from the HK\$1.37bn in 1991 and was broadly in line with market expectations. CLP said that present indications suggested a slow down in the growth of earnings for the full year.

Turnover increased 14.4 per cent to HK\$5.6bn from HK\$4.9bn while profit after tax but before scheme of control transfers increased 38 per cent to HK\$1.28bn.

The directors declared a second interim dividend, representing a half year pay-out of 44 cents. This was 22 per cent higher than 1991.

### Girozentrale in public offering

GIROZENTRALE, Austria's third largest bank, plans an initial public share offering later this year aimed at widen-ing its ownership beyond the saving banks which presently control it, writes Eric Frey in

Mr Hans Haumer, chairman, said Girozentrale has approved capital of ASch500m which it can offer as common stock to the public and convert its publicly traded profit-sharing notes, a hybrid between debt and equity, into preferred not specified.

# Company, Limited

### Gold mining companies' reports for the quarter ended 31 March 1992

**Blyvooruitzicht Gold Mining** Registration No. 05/05/45/06 (SQUARD CAPITAL: RE GOO GOO IN 24 909/000 SHARES R04 542 For and on petial of the board J P & TURNER, Charmer F W EIGH, Managing Director **Harmony Gold Mining Company** Limited SOURCE CARRYAL THIS AND EST BY ME MAN AND SHARE **Durban Roodepoort Deep, Limited** 

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GENERAL NOTES All the companies manifored are incorporated in the Republic of South Arriso leaved capital values include share premium.

All intended figures are subject to huds
Tau rates amounted in the budget by the literature of Finance have been utilized
Copies of the above quarrerly reports of the directors may be obtained on application to the share

# **☐** Bührmann-Tetterode

General Meeting of Shareholders

Shareholders and holders of certificates of shares in Bührmann-Tetterode N.V. are invited to attend the Annual General Meeting of Shareholders to be held on Tuesday, May 12, 1992 at 10:30 a.m. in Hotel Okura, Ferdinand Bolstraat 333. in Amsterdam, the Netherlands.

The agenda, as well as the Annual Accounts and the Annual Report are available for examination for shareholders and holders of certificates at the offices of the company, Paalbergweg 2, Amsterdam South-East, and at the National Westminster Bank PLC, Stock Office Services.

Station Way in Crawley, available at

no cost.

Holders of certificates of shares who wish to attend the Annual Meeting must deposit their registration papers no later than May 5, 1992, at the indicated offices of one of the following banks:

In the UK: National Westminster Bank PLC, Stock Office Services. Station Way, Crawley.

In Amsterdam: **ABN-AMRO Bank N.V.,** Bank Mees & Hope N.V., NMB Postbank Groep N.V.,

Registered shareholders should inform the company (P.O. Box 4021, 1009 AA Amsterdam) in writing, and no later than May 5, 1992, of their intention to attend this meeting; their notification should also list the numbers of their shares.

The Board of Supervisory Directors

Amsterdam, 27th April 1992

## BRISTOL & WEST £150,000,000 Floating rate notes Notice is hereby given that the notes will bear interest at $10^{17} \, n^{3}$ per annum from 24

April 1992 to 24 July 1992. Interest payable on 24 July 1992 will amount to \$268.84 per \$10,000 note and \$2,6%\$ 35 per \$100,000

Agent: Morgan Guaranty Trust Company **JPMorgan** 

ALLIANCE 🍰 LEICESTER Uliance & Leicester Building Society £112,000,000 Subordinated Floating Rate Notes due 1998 For the three months 24th April.

992 to 24th July, 1997 the Notes will carry an interest rate of 11.15% per annum with an interest amount of £13,899 32 per £500,000 Note, payable on 24th ulv. 1992.

Benkers Trust
Company, London Agent Bani

THE REPUBLIC OF ARGENTINA **NEW MONEY BOND DUE 1999** 

Notice is hereby given for the interest period beginning on April, 27th 1992, and ending on October, 26th 1992. The Bood will carry an interest rate. of 5,1875% per annual.

Banco Central de la Republica Argentina Republic of Argentina Francial Agent



By Steven Butler in Tokyo

JAPAN's department stores saw profits fall sharply last year as business conditions turned sour following a period of rapid expansion that left companies saddled with high depreciation

Supermarket chains none the less reported rising sales and profits as foodstuffs remained one of the few areas of consumer spending unaffected by the downturn in

the economy. Mitsukoshi, Japan's largest department store group, said pre-tax profits fell by 43.1 per cent to Y10,99bn (\$81.7m) in the year to the end of February. Sales rose by a sluggish 1.1 per

reduced purchases of luxury Mitsukoshi blamed the profit decline on a rise in capital investment, and said that capital spending in the current fiscal year would be Y25bn below last year's Y68.3bn. After-tax earnings were down by 38.3 per cent to Y5.0bn, and the company said net earnings were expected to decline by another 25 per cent in the current

Takashimaya said its pre-tax profits fell by 34.8 per cent to Y13.35bn, while sales rose by 9.8 per cent to Y839.8bn. Management costs and the cost of sales both rose, while financ-

The company reported a 73.9 per cent plunge in after-tax profits to Y5.1bn and predicted Y3.19bn.

Japanese stores turn in sharp falls that another difficult year lay

Matsuzakaya said pre-tax profits fell by 30.2 per cent to Y10.02m in the year to the end of February, the first decline in eight years.
Although sales rose by 7.6

per cent to Y501.96m, depreciation costs doubled to Y8.6hn. After-tax profits were off by 73.3 per cent to Y4.027m. Pre-tax profits at Daimaru

were off by 39.4 per cent to Y6.07bn as a result of the higher cost of sales and rising interest payments. Sales were up marginally to Y608.3bn as clothing and art sales were hit. Net profits were boosted by an extraordinary gain of Yllhn in land sales, but were

still down by 9.7 per cent to

In the supermarket sector, Daiei, which boosts the largest sales, enjoyed a rise in pre-tax profits of 3.3 per cent to Y27.54bn. Sales rose by 10 per cent to Y2,025.9bn, boosted in part by Daiei's takeover of its affiliate in Hokkaido.

After tax, profits rose from Y8.9hn to 9.3hn, and Daiei said

profits would continue to rise

this year, in part because of its recently established ties with

Chujitsuya, a supermarket company active in the Tokyo Ito-Yokado, which controls the Seven-Eleven chain, reported a 9.4 per cent rise in pre-tax profits to Y97.1bn. Sales were up by 7.7 per cent to Y1,459.6bn. After-tax profits were up by 21.8 per cent to

### INTERNATIONAL CAPITAL MARKETS

**UK GILTS** 

# Attention turns to £2.5bn auction

securities market will be fixed on Wednesday's auction by the Bank of England of £2.5bn worth of long-dated gilts - the biggest gilt auction so far.

There is some nervousness in the market both due to the large volume of bonds and also because no one knows to what degree the class of securities on offer will appeal to overseas investors.

Any problems encountered by the Bank in selling the bonds - 8.75 per cent Treasury stock maturing in 2017 other auctions being planned for later this year.

It appears the Bank will need to organise at least one auction every two months during 1992-1993. This will be part of the programme of selling £30bn or so worth of gilts - with the money raised funding Britain's public sector borrowing.

in theory, such a large amount of gilt issues could depress prices and push up yields because of a surfeit of supply over demand.

According to Mr John Shep-perd, an economist at S.G. Warburg Securities, securities maturing in 2017 are in a part of the yield curve where overseas interest is difficult to

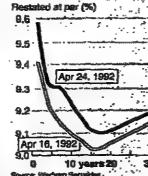
gauge. Many of the bonds on offer this week and in later auctions will probably need to find homes in non-UK institutions if Britain is to find enough buyers for the bonanza of securities which will be issued over the year.

However, the events of the cheered the Bank as German and Japanese investors in particular have emerged among the strong buyers of gilts since the election.

Inflows of cash from such investors have also been a factor boosting sterling, which has gained from DM2.85 before the election to just under DM2.93 at the end of last week. Strong overseas support for gilts has led to a broad rise in

prices since early April, although last week this went slightly into reverse. The short-dated Treasury 10 per cent bond maturing in 1994 lost % of a point to close on Friday at 100% for a yield of 9.55 per cent - as against 9.4 per cent the week before.

There was a ¼ point fall for the longer-dated 9 per cent Treasury security due in 2008. which closed at 99%. Its yield correspondingly rose somewhat, from 9.03 per cent to 9.06 UK gifts yield



The price drop for gilts partly took its cue from a corresponding fall for German government bonds - which act as the benchmark for much of the European bond market. German bonds fell back as a result of a large increase in the German money supply. That indicated that inflationary pressures remain strong, and thus diminished the prospects of an early cut in borrowing

rates by the Bundesbank. In Britain, hopes early last week that the Treasury might soon sanction a cut in UK base rates, held at 10.5 per cent since September, fell back later. That was largely on cal-culations that the UK's room

for manoeuvre on changing borrowing costs would be lim-Bundesbank would keep its own rates high for the foreseeable future.

week in the UK had little influence on the gilt market. The statistics were mainly shrugged off on the basis that they applied to March, prior to the election result which many in the City argue may set the scepe for a weak economic recovery later this year.

However gilt yields could be pushed up if any evidence over the next two months points to a stronger recovery than has so far appeared to be likely. Indications of a revival were pointed to mainly by the latest trade statistics which showed the underlying volume of imports grew by 3 per cent in the first quarter compared with the final three months of 1991. Underlying export growth over the period was flat, underlining the slowdown in the world economy which might damp the pace of any UK upturn - a development which would restrain inflations ary pressures and so act as a

spur to gilt prices.

Peter Marsh

## US MONEY AND CREDIT Yields have only one way to go

ONCE again long-term bond the Treasury markets in their yields have risen above 8 per latest circular, which targets 6 cent, but unlike six weeks ego, it is likely that this time they

will will stay there. Historically, bond yields bottom out when a recession ends, and ascend alongside the economic recovery. Given that even the most bearish of comnentators now admits that the US economy has slipped the shackles of recession, that domestic interest rates and inflation have probably reached their lows, and that supply pressures linked to the Budget deficit will continue to weigh on Treasury prices. bond yields have only one way to go from here, and that

The economists at Donaldson. Lufkin & Jenrette, the Wall Street broking house, suc-

latest circular, which targets 6 per cent on the two-year note and 8.5 per cent on the 30-year bond by the year

Say the folk at DLJ: "Our forecast continues to be based upon the perception of economic activity accelerating to 3 per cent, inflation not receding below 4 per cent, Treasury financing needs continuing to exert pressure on the market, likely increases in long bond offering sizes, and moderate policy firmings by the Fed during the second half of the year. We currently see little opportunity for even a shortrun significant rally in bond

The most recent economic statistics - for March durable goods orders and unemployment insurance claims - leave

well under way, although how fast that recovery will progress remains in doubt.

> The clearest evidence yet of recovery will be available tomorrow, when first quarter Gross Domestic Product (GDP) figures are released. Forecasters are expecting GDP to have risen somewhere between 1.5 per cent and 3 per cent in the opening three months of the year, with consumer spending shown to have risen at an annual rate of 3.5 per cent over the period. Also expected out in a busy

week for figures are April con-sumer confidence (forecast to increase to 57 per cent). March new and existing home sales (both projected to fail slightly), March personal income and spending (up about 0.3 per cent), March factory orders (up

1.2 per cent) and April's purchasing managers' report (which is expected to rise to 55

per cent). if the economic numbers fail to push yields any higher, the quarterly refunding announcement could do the job just as well. Much of last week's decline in prices, and the rise in yields above 8 per cent, was due to concern among dealers already loaded with inventory about the approaching refunding round.

Estimates of the size of the May refunding operation centre around \$37bn or \$38bn, slightly higher than the previous quarter's 236hn, with the extra supply spread evenly among three-year and 10-year notes, and 30-year

Patrick Harverson

#### SWEDISH BONDS

# **Investors receive** confusing signals

news for Sweden's government bond market.

The good news came in two doses: first a statement from the governor of the Central Bank saying he wanted to see the krona tied more closely to the European Monetary System; and secondly a firm commitment from the Centre-Right coalition government, which came to power last autumn, to its policy of low

The had news was the fact that Sweden's forecast hadget deficit is well above earlier expectations, leading to concern about government bor-

rowing. "We want the present unilateral linkage of the krona to the Ecu to be replaced by a system whereby the krona is tied to each individual EMS-currency with a central rate around which the exchange rate fluc-tuation is permitted to be plus/ minus 2.25 per cent," said Mr Bengt Dennis, governor of the Rikabank, on Thursday. "That is the system which the majority of EMS countries use and which we will put into practice when we become members of the EC."

He added that by doing so, the krona's theoretical exchange rate fluctuation against the majority of EMS currencies would be almost

"A closer link to the other EMS currencies would defithe krons, reduce the risk of future devaluations and force a tight monetary policy." said

one Swedish banker. Friday's supplementary budget also contained some welcome news for the bond market. Mrs Anne Wibble, the finance minister, stressed her government's commitment to keeping inflation down. overturning years of high infla-tion under the Social Demo-

Consumer prices (December to-December) increased by 10.7 per cent in 1990 and by 8 per cent last year, but are forecast to rise by only 2 per cent in 1992 and by 2.2 per cent the year after, the Centre-Right

government said. However, concern about the size of the budget deficit rather overshadowed the good inflation projections. The central government budget deficit for the 1992-1993 fiscal year (which runs from July 1-June 30) is estimated at SKr101.8bn, corresponding to 6.9 per cent of

Only four months ago, the government had forecast a figure of SKr71bn, so the more pessimistic revision came as a rather unpleasant surprise. The government warned that there would be a further weakening in the 1993-1994 fiscal year before the deficit started

Sara Webb

### **EUROPEAN BONDS**

# Despondent mood spread by Germany

A LITANY of bad news from Germany last week, dashing hopes of an imminent interest rate cut, left European bond markets in despondent mood. The mounting threat of strike action over pay settlements, coupled with a leap in German monetary supply, sent European bond prices tumbling, since it has effectively put further interest rate cuis else-

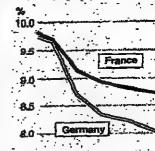
where in Europe on hold. "Speculation about unilateral easing of interest rates ahead of Germany is misguided," said Mr Steve Major. senior European bond analyst at Credit Lyonnais Euro-Secu-

The expected delay in interest rate cuts has refocused attention on Europe's higher yielding bond markets. The UK gilts market stands to benefit most, particularly with cur-rency worries out of the way, and the possibility of a move into the narrow band of the ERM in the air. In addition, Italy - despite political uncer-tainty - and Spain also appear attractive. So far this year the spread between Spanish and German bonds has narrowed

nearly 50 basis points. If the lowering of interest rates is put on hold by the Bundesbank, the higher yields available in these markets are more attractive in the mean-

"In a way, the Bundesbank is doing us a favour," said Mr John Hesket, head of interna-

Current yield spreads



tional bonds at Baring Asset Management. "By virtue of its tight monetary stance, we can be sure that inflation is going to be killed, and so rely on reasonably high real returns." Of all the European markets, the Ecu bond market looks in

worst shape. Growing concern

over the ratification of the

Maastricht treaty continues to depress the market. Although European bond markets have so far failed to attract the substantial shift of funds predicted at the start of the year, other leading bond

markets are far from enticing. "When the shift comes, it will be into European bonds but no one is in what could remotely be described as a hurry," said Mr Kit Juckes, international economist at S. G Warburg.

Tracy Corrigan

# & Sanwa International plc

### **CHANGE OF ADDRESS**

As a consequence of the recent bomb explosion in the City of London, the offices of Samua International plc have been relocated to the following addresses:-

> **Head Office and Administration** Corporate Finance Investment Management

**Bucklersbury House** 11 Walbrook, London EC4N 8EL Telephone No: 071 220 7220, Fax No: 071 220 0420

### Sales and Trading

62 Cornhill, London EC3V 3PD Telephone Nos: 071 621 0888/621 1551/220 7272 Fax No: 071 220 0422

### **Operations Departments**

29-30 Cornhill, London EC3V 3QA Telephone No: 071 626 0398, Fax No: 071 626 0035 Telex: 887132 SANINT G

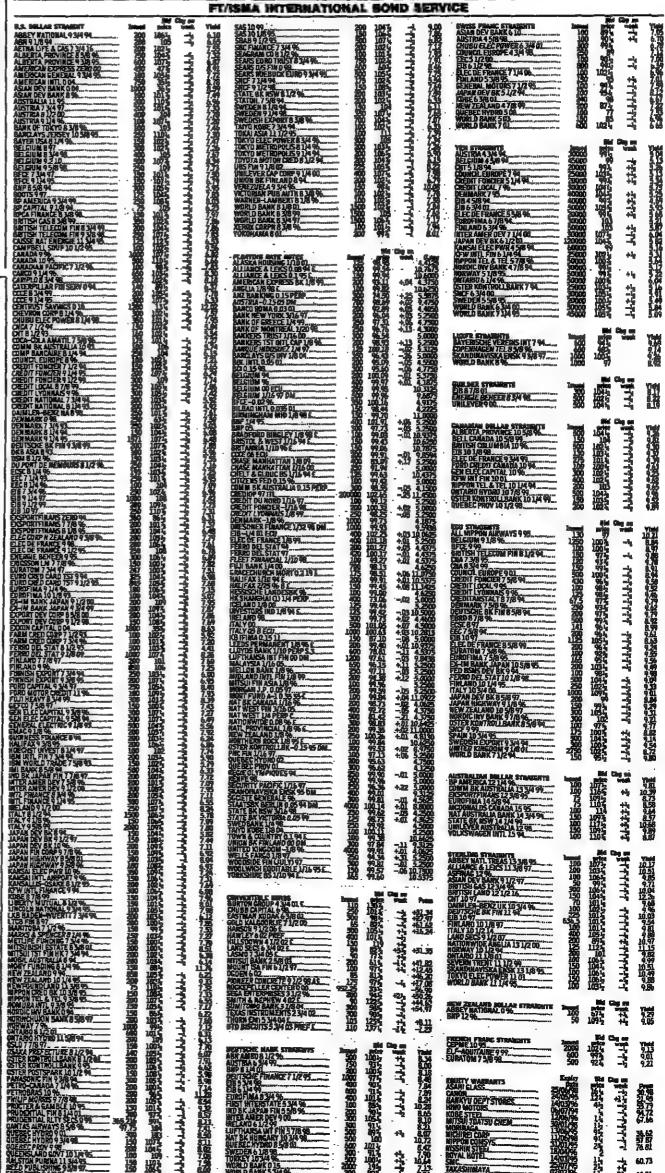
The Company's mailing address for all of the above locations will be:-

Floor 13, Bucklersbury House 11 Walbrook, London EC4N 8EL and all mail will be re-directed to the appropriate location.

We thank you in advance for your co-operation and understanding during this transitional period.

Sanua International plc is an authorised institution under the Banking Act, 1987 and is a member of the SFA and IMRO.

Registered Office: 1 Undershaft, London EC3A SBR



# Aircraft deal provides further test for India

purchase of aircraft for Air India is expected to be put out for syndica-tion among banks in London later this week, the latest test of the growing confidence among interna-tional bankers in the country's

India's access to international capital has been greatly enhanced since its budget in February. Measures to open up the economy to greater competition, reduce the budget deficit and allow partial convertibility of the rupee have encouraged a growing group of financiers to lend to the country

The purchase of four Boeing 747-400 aircraft by Air India was backed late last year by ANZ and Citicorp, which together advanced \$600m as a bridging loan pending completion of export credit agreements. With that process now complete, the banks are understood to be ready to put the deal out to. syndication, a move that will test the international banking community's willingness to advance a substantial credit to the country.

Salar Sa

India's rehabilitation in the eyes of the international banking community was demonstrated with the completion of a \$100m credit earlier this month to pay for imports of crude oil and petroleum

The lending margin on the facil-

A \$600m loan to finance the ity was set one third lower than on a similar credit arranged six months ago, signalling greater confidence in the Indian economy. The latest oil-related credit was the first significant facility to be arranged since the February bud-

> The 180-day syndicated bank credit arranged in London by ANZ Grindlays for Indian Oil Corporation, bears an interest margin of 1 percentage point over the London interbank offered rate (Libor). The banks charged a 1.5 point interest margin for a similar facility for IOC

> agreed last November.
> Other credits to India are expected in the coming months. Eximbank of the US has made clear that it will back \$1bn-\$2bn of exports to

the country. The positive signs have encouraged companies to look at India as a market to sell capital goods," says one banker involved in recent credits for the country.

The partial convertibility of the rupee is likely to change the financ-ing of imports of capital goods into India. Rather than being forced to borrow in foreign currency to finance imports, Indian companies are now able to convert rupees to pay for foreign purchases, poten-tially reducing the demand for foreign currency lending.

Richard Waters

### INTERNATIONAL CAPITAL MARKETS

INTERNATIONAL BONDS

# Spotlight on credit analysis

FOR EVIDENCE that a corporate bond market is developing in Europe, look no farther: a hand of specialist credit analysts is springing up around the City of London, bringing a new approach to European bond investment.

The new breed of fixed income analysts is no different in many ways from the army of equity analysts that already follows the most heavily-traded stocks. The name of the game is the same, to spot undervalued securities and tip off investors about their merits. Investors remain concerned pri-

marily with currency and maturity when picking hands to buy. Credit comes a poor third: provided a bond carries a single-A rating from one of the leading rating agencies (or, for some choosy investors, a double-A) then many investors look no further.

Two things are changing. One is the growing list of European companies that is looking to tap the inter-national bond markets.

According to Mr Mike Denham, head of fixed income at Prudential, one of the few UK investment institutions to start developing in-house credit skills: "We expect to see some increased opportunities in the debt markets due to the increasing disintermediation of banks. That means we have to have a better understanding of credit quality."

The second change is the EC's progress towards monetary union. Convergence of European bond

temporarily, but few in the bond market doubt that economic and monetary convergence between members of the EC will continue in the long term.

As that happens, there will be less opportunity to turn a profit by playing the spreads between different European currencies - and so a greater attention to the spreads between different credits. US banks - which, thanks to the

more developed US bond market, have experience in credit research since the mid-1970s - are among the leaders in developing specialist analysis in London, although they are far from alone. J.P. Morgan Securities, for instance, imported a credit analyst from the US 18 months ago and now has three peo ple working in the area in London. Merrill Lynch appointed its first credit analyst in London three years ago, while Morgan Stanley has followed suit more recently. Among European banks, UBS has recently appointed a credit analyst to work in its debt and treasury

Credit Suisse First Boston has been in the business longer than most, with its first analyst in place five years ago. But it, too, has been developing recently, bringing together its internal credit analysts with others who advise investors to create a five-person team. CSFB's analysts have been organised on industry lines, much as equity

Almost without exception, all these banks expect to recruit more specialist analysts in the near

future. Growing attention to credit analysis has given birth to a new kind of literature from the bond-market bouses, similar to the "tip sheets" sent out by equity analysts. Recent examples: a paper on the UK property sector from CSFB, a disquisition on the virtues of Welsh Water from Barings, and an analysis of the relative value of selected Eurodollar credits from J.P. Morgan.

Does this signal tough new competition for the rating agencies, which until now have had a virtual monopoly on public credit informa-

Not necessarily, since the independence of the credit analysis emanating from bond houses may at times be open to question. Much of it is part of a service to corporate clients, generated to back up new bond issues launched by a particular house. Other research is intended to stimulate investors to

Rating agencies, though, offer no. comment on the value of securities. They are also frequently criticised for being late when changing their ratings - leaving plenty of scope for analysis to delve for undiscovered value in the growing European corporate bond market.

Richard Waters

### **NEW INTERNATIONAL BOND ISSUES**

Borrowers	Atmount m.	Maturity	Av. libe years	Coupon	Price	Book runner	. Olfer yiek
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Fakiron Co(a)*† Nippon Syn.Chem.Ind.* Nippon Koshuha Stael* Unibanco(c)*† Japan Fin.Corp.† OKB.(Nederland)(h)*† STERLING	95 100 60 100 206 50	1996 1996 1996 1995 2000 2002	4 4 3 10	35 <sub>1</sub> 35 <sub>2</sub> 35 <sub>1</sub> 10 8 (h)	100 100 100 96.367 99.05 100.05	Dalwa Europe Yemaichi Intl.(Euro) Yemaichi Intl.(Euro) Çiticorp Invest.Bk, Bk.Tokyo Capftal Mikis. DKB.International	3.625 0.277 0.628 10.628 8.007
Nationwide Build.Soc.(b)‡ Hanson Pic.† Chelt & Glo'ster B/S.(f)¢† Avco Trust Pic† YEN	50 500 175 80	1995 1997 1996 1996	3 5.5 4 3	(b) 10% (f) 10.75	99.54 101.288 100 101.025	BZW Crot.Suisse Fat.Betn. Kleinwort Benson 8.G.Warburg Secs.	10.02
Sanyo Electric Co(d)#† ECU'e	15bn	1997	5	(d)	100.15	Nikko Europe	
ABB Finance Inct World Bank(i)#1 SWISS FRANCS	125 250	1997 2002	5 10	9 (1)	101,575 100,45	CorSume Fat Boston UBS Phillips & Drew	9. <i>6</i> Mm
Nolan Develop Bunkt Nihon Nohyaku Co. P Kobe Elec Railway Corint	300 60 . 90	2004 1996 1996	= .	7 4	101.75 100 100	Swiss Bank Corp. Coutts & Co AG Box Die Svizzers Hall	5,782 - 4.00 4.00
D-MARKS Parce Co.#	100	> 1996	4	51 <sub>0</sub>	100	Delve Europe (Dtsch)	5,125

Borrowers	Amount m.	Maturity	Av. life years	Coupon %	Price	BOOM THRITEIR	Offer yield
ALISTRALIAN DOLLARS							
Australian Ind.Dev.Corp.† St.Bk.of South Australia†	100 125	1989 2003	7	10 10 <sup>1</sup> 2	100.75 100.90	Hambron Bank Hambron Bank	9.847 10.359
CANADIAN DOLLARS				_			
OKB† KFW Intt.Finance† Confed.Treasury Services†	200 300 , 100	1997 2002 1997	5 10 5	9 91 <sub>2</sub> 91 <sub>2</sub>	101.56 101.207 101.55	Lehman Brothers Inti. Merrill Lynch intl. Hambros Bank	8,603 9,309 9,100
GUILDERS						4	
Raiffelsenbankt	150	1987	5	8.5	100.925	Rabobank Nederland	8.267
LIRE							
World Bankt	500bn	2002	10	10.4	101,575	Ist.Bc.San.Pio.Torino	10.142
PESETAS							
Council Of Europe(g)†	10bn	1997	5	10.7	101.40	Banco Exter.intl.	10.326
AUSTRIAN SCHILLINGS					_	_	
Nat.Bank of Hungary(e)†	600	1999	7	10.375	100.375	Cd'tanstalt-Bankverien	10.297
LUXEMBOURG FRANCS							
Indousuez Parist	1bn	2002	10	9.00	102.1	BGL.	8.677

### **Anthony Harris**

# The coming fall in real rates



ties in economics. to paraphrase Professor Paul Krugman, is that what cannot be sustained will stop. (Professor Krugman, by the way,

few economists who can be recommended as light reading.) What has to adjust will adjust. The trick is to guess when and how we will do it. Now apply that thought to real interest rates.

Real rates have been unusually high for some time now, and some forecasts circulating seem to assume that this is the new normality; but in the long run, it can't be. Existing private borrowers pay high real rates - high in comparison with expected price increases in their own line of business - because for the time being it looks preferable to bankruptcy. But this simply deepens the hole they are in. Unless rates fall, or prices rise, they will simply go broke later, as is becoming uncomfortably obvious at the moment,

Governments can play ostrich rather longer. They cannot forever pay rates that are higher than the real growth of the economy; that is the true definition of the debt trap. For long periods, though, they can neglect the problem; or they can get away with it through asset sales or by raising taxes. While this goes on we remain trapped in our present situation, in which private borrowers are crowded out of the market, simply refused credit at any price. Government meanwhile wonders why the forecast recovery never

In the end, slow growth cuts revenues, the assets run out, while higher taxes stifle real growth, and so further reduce the real rates which are affordable. A vicious circle, in short. The adjustment will then come in one or all of three ways: inflation, or default, or better policies. There are no other possibilities.

Blank default is probably only conceivable in one or two countries which have especially heavy public debt which is still growing laster than the economy. In Italy, for example, there are already early signs of a buyers' strike in the bond market. Inflation, which

ONE of the certainis what made the Italian deficit system work for so long still looks likelier, the market is trying to

discount both possibilities. British investors, watching foreign investors bid for our gilts, may feel smug. But it is currently fashionable to compare the 1990s with the 1930s; so it is worth remembering that in 1932 the British government invented a half-re spectable form of default, by calling in high-coupon gilts before redemption date, and replacing them with 2% per cent stocks This once-in-a-generation trick might appeal to a future British government, if it could hope thereafter to run a balanced budget.

Inflation, though, is rather like lier, and could happen even in a flat economy as it did in the 1930s, through reduced competition. At that time it was officially encouraged, with the Bank of England as the leading sponsor of defensive cartels. Now we have creeping cartelisation - for example the swapshop now set up by ICL which was a defensive creation of the 1930s and creeping protectionism.

This picture of the future may look a little far-fetched, but it looks like the one the market is discounting. If bonds are risky in some sense, and renewed inflation a strong possibility, then the high level of equities on Wall Street. and indeed in London if you allow for thin dividend cover, makes good sense. It is hardly the result that our authorities, including the backward-looking disciplinarians in Paris and in the IMF, intend: they think they are fighting inflation. It is, all the same, the kind of adjustment which may have to

happen if they remain obstinate. Give them the benefit of some doubt, though, and the picture changes. If they wake up to the fact that their squeeze is quite unnecessary in the coming years of banking caution, and if continued stagnation makes the Fed's example more attractive then they can let real rates fall sooner. Bonds are a bull market, but recovery follows - as in the US - some way behind. Then the yield gap closes, and bonds are the place to be. And British investors are also offered an each-way possibility: indexed gilts should rise strongly in any scenario short of official default. Place your

his announcement is addressed only to persons entitled to the Debentures ("Debentureholders") and is nother an offer to purchase nor a solicitation of an offer to sell these securities. The offer is made solely by the Offer to Purchase dated 'April 27, 1992 ("the Offer"), and only to, and it is capable of being accepted only by, Debentureholders. The Offer is not being made to, nor will tenders be accepted from or on behalf of, Debentureholders residing in any jurisdiction in which the making of the Offer or acceptance thereof would not be in compliance with the securities or other laws of such jurisdiction.

# Petro-Canada Limited

(An agent of Her Majesty in right of Canada)

U.S. \$200,000,000

71/4% Debentures Due May 15, 1996

### Fixed Spread Tender

Petro-Censels Limited has offered to purchase any and all of its outstanding 7/4 Debentures due May 15, 1996 (the "Debentures"). The price will be the price per U.S. \$1,000 principal amount of the Debentures resulting from (a) an annual bond equivalent yield equal to the sum of (i) the yield of the 6.875% U.S. Treasury Note due March 31, 1997 as displayed by the Cantor Firegerald Quotation Service for U.S. Government Securities (as quoted by Lehman Brothers International Limited in accordance with standard market practices, using the yield information presented by the Cantor Fitzgerald Quotation Service for U.S. Government Securities at the time the relevant Debentureholder agrees to tender such Debentures) less (ii) a fixed spread of 19 basis points (such price being rounded to the nearest cent per U.S. \$1,000 principal amount of the Debentures), plus (b) the amount of accrued interest from the last regular payment of annual interest (May 15 of each year) up to, but not including, the Settlement Date for the Debentures, which shall be the seventh day following the date on which the relevant Debentureholder agrees to tender such Debentures. The terms of the Offer are more fully described in the Offer to Purchase dated April 27, 1992.

Pixed Spread

71/4 Debentures Euro-clear: 16876 CEDEL S.A.: 274348 due 5/15/96

U.S. \$200,000,000

due March 31, 1997

6.875% U.S. Treasury Note Less 19 basis

The Offer expires at 5:00 P.M., New York time, Wednesday, May 6, 1992, unless extended. Tenders from Debentureholders in the United States, Europe and Japan will be accepted during regular business hours at the offices of Lehman Brothers in New York, Lehman Brothers International Limited in London and Lehman Brothers Japan, Inc. in Tokyo, respectively, on any business day during the term of the Offer.

Co-Dealer Managers.

### LEHMAN BROTHERS INTERNATIONAL LIMITED SCOTIAMCLEOD INC.

Requests for copies of the Offer to Purchase and questions relating to the Offer to Purchase and this announcement should be directed to Syndicate at the appropriate Lehman Brothers affiliate:

In London: Attention: Steven Delaney (071) 601-0086

(collect)

In New York: Attention: David Parsons (212) 640-9664 (collect)

(03) 3505-9100

Debentureholders in the United Kingdom having questions regarding the Offer should call Lehman Brothers International Limited at (071) 601-0086 (collect). Only Lehman Brothers International Limited is able to accept tenders from Debentureholders in the United Kingdom,

## Notice of Annual General Meeting of Kværner a.s

The Annual General Meeting of Kværner a.s will be held on Friday, 8 May 1992 at 2 p.m.

in Hoffsveien 1, Oslo, for the following purpo 1. Report by the Group President

2. To consider and adopt the Profit and Loss Account and Balance Sheet of the parent company and the Group for 1991. 3. To consider the allocation of the result after year-end adjustments and taxes according to the adopted Profit and Loss Account, and the distribution of dividend, including a proposal to Increase the share capital by issuing dividend shares. The Board proposes a dividend for 1991 of NOK 3.00 per share, to be credited to shareholders registered in the company's share register as of 8 May 1992.

In Neu of cash dividends, the Board proposes to give shareholders the option of using their dividends to subscribe for shares of the class which they already hold, at a subscription price corresponding to 85% of the average of the daily averages of the official Oslo Stock Exchange quotation for the relevant classes of shares in Kvæmer a.s. from 30 April to 7 May 1992, both dates inclusive. If the dividend on a shareholder's shares in a share class does not correspond to the value of a whole number of dividend shares in the class in question, the shareholder will be entitled to make up the difference up to the value of the nearest whole dividend share in that class.

The subscription period for dividend shares will be from 21 May to 5 June 1992. Information and subscription forms will be sent to shareholders on 20 May 1992. The dividend shares will be entitled to full dividends for 1992. In connection with the issue, the Board proposes to increase the share capital by at least NOA 12.50 and at most NOK 8,750,000., consisting of up to 700,000 shares of NOK 12.50 par value, and that it be authorised to amend Article 3 of the Articles of Association relating to share capital. The exact number of shares and their classification will depend on the extent to which shareholders opt to use their dividends to subscribe for dividend shares,

Cash dividends will be paid on 24 June 1992. Allocation of dividend shares is expected to take place on

4. To authorise the Board to increase the share capital by up to NOK 70,486,562.50.

It is proposed that the Board be authorised to increase the share capital by up to NOK 70.486,562.50 consisting of 5,638,925 shares of NOK 12.50 par value.

The authority will in the event be exercised in connection with an increase in the share capital through a public issue with preferential subscription rights for existing shareholders. The authority further covers a placement of up to 300,000 shares aimed at senior executives and other Kwarner Group employees and the shareholders waive their preferential rights to subscribe according to Section 4-2 of the Companies Act for such purpose. The Board is seeking to increase the share capital in order to strengthen the company's equity so as to ensure an optimum financial basis. The timing of the capital increase is also partly based on the treatment by the tax authorities of capital gains deferred for tax purposes in 1992. The final distribution of shares for which shareholders do not exercise their preferential subscription rights will be determined by the Board pursuant to its authorisation by the General Meeting.

The authority requested by the Board applies to all share classes, so that the capital increase through the public issue will be proportional to the number of shares in each share class. The authority will also permit the Board to determine the distribution within each share class of shares aimed at employees. The Board will also be empowered to fix the subscription price and other subscription conditions. The subscription price for shares to senior executives and other employees shall be the same as for the public issue.

The Board's authority will be valid until the 1993 Annual General Meeting, and includes the right to amend Article 3 of the Articles of Association with regard to the amount of share capital.

To authorise the Board to increase the share capital by up to NOX 37.500.000. It is proposed that the Board be authorised to increase the share capital by up to NOK 37.500,000.-, consisting of

3,000,000 shares of NOV. 12.50 par value. The authority will in the event be exercised in connection with acquisitions in whole or in part of, or mergers with, other businesses, and thus includes authorisation for capital increases with settlement in other forms than money.

The authority requested by the Board applies to all share classes, and includes authority to distribute the new shares among the existing share classes and to fix the subscription price. The proposal entails a waiver by shareholders of their preferential rights to subscribe according to Section 4-2 of the Companies Act. The authority will be valid until the 1993 Annual General Meeting and includes the right to amend

6. To consider the Board's fees

To approve the Auditor's fee for 1991.

The Financial Statements and Auditor's Report have been sent to shareholders enclosed with the Annual Report and this Notice. The documents are also available for inspection at Kvæmer a.s' office at Hoffsveren 1, Oslo. Shareholders can

obtain copies of the documents by calling Kværner a.s. at + 47 2 96 70 00.

Shareholders who wish to attend the Annual General Meeting or be represented by a proxy must give notice of this by completing and returning the enclosed form, to reach Kværner a.s no later than Monday, 4 May 1992. If they wish, they may appoint Kaspar K. Kielland, Chairman of the Board of Directors, or Enk Tonseth, Group President, to act on their

The Board of Directors of Kværner a.s.

Kværner a.s

Oslo. 21 April 1992

**ECONOMICS** 

# Contradictory messages about the strength of recovery in the US

tistics.

THE FOCUS shifts to the US this week where a welter of statistics will be scrutinised for evidence of economic recovery. Few would dispute that it is taking place, but recent data has failed to cast much light

on how strongly.

Mr Mark Cliffe, an economist at Nomura Research Institute in London, warns that, although this week's release of the advance estimates of gross domestic product for the first quarter will provide some indi-cation of the strength of the recovery, the contradictory message of its constituents will leave room for a wide range of estimates for the second quar-

The contradictory messages cited by Mr Cliffe include the retail sales component of consumer spending, which rose by a sharp annualised gain of 9.2 per cent on the previous quarter, and industrial production, which showed a quarter-onquarter fall of 4.3 per cent.

Highlights of the week ahead, with median forecasts in brackets from MMS International, a financial information company include:

retail sales (down 0.1 per cent

**UK COMPANIES** 

Annualised quarter on quarter growth (%)

4 1989 1990 1981 1992

on year); Australia, March motor vehicle registrations (up 3 per cent); Canada, February employment earnings; UK, first sitting of newly elected parlia-Tomorrow: US, first quarter

GDP - advance (up 2 per cent), first quarter GDP deflator - advance (up 3.3 per cent), fourth quarter after tax corporate profits, first quarter employment, April consumer confidence (56.0), March new home sales (unchanged), presidential primary in Pennsylva-nia; UK, CBI publishes April Today: US. March existing industrial trends survey; home sales: Japan, March France, fourth quarter GDP - detailed quarter on quarter

results; Japan, provisional figures for March industrial pro-duction (down 1 per cent), February leading diffusion index. first quarter corporate service price index; Australia, March manufacturing production sta-

Wednesday: US, March personal income (up 0.3 per cent). March personal consumption expenditure (up 0.2 per cent); UK, March net new building society commitments (£2.6bn); France, March final consumer price index; Australia, first quarter consumer price index (up 0.5 per cent on quarter, up 2.2 per cent on year); Canada, March industrial product price index (up 0.5 per cent), March raw material price index; Japan Green Day Holiday - all markets closed.

Thursday: US, March factory goods orders (up 1 per cent), March factory goods ship-ments, March leading indicators (up 0.3 per cent), March Chicago NAPM, April Michigan sentiment, March import price index, March export price index, initial claims for week ended April 18th (410), M1 for week ended April 20 (\$5.5bn), M2 for week ended April 20 (\$5.8bn), M3 for week ended April 20 (\$2.7bn); Japan, March

construction orders, March construction starts, March housing starts (down 0.6 per cent); Australia, February import price index; Canada, February real GDP at factor cost (up 0.1 per cent on month). February building permits (up 1 per cent)

Friday: Europe - May Day. Most European markets closed excluding UK; US, April NAPM index (55 per cent), March con-struction spending (up 0.5 per cent); Japan, April Tokyo con-sumer price index (up 2,2 per cent on year), excluding perishables (up 2.5 per cent on year), March consumer price index - nation (up 1.9 per cent on year), excluding perishables (up 2.3 per cent on year).

During the week: Germany, April cost of living (up 0.3 per cent on month, up 4.5 per cent on year). March import prices (up 0.4 per cent on month, down 1.1 per cent on year): Italy, March trade balance ( -Lr1.8 trillion); France, March unemployment rate (9.9 per cent): Japan. March trade baiance - IMF basis, March current account - IMF basis, March foreign bond invest-

Emma Tocker

#### **RESULTS DUE**

ICI, the chemicals giant, announces its first quarter results on Thursday. Pre-tax profits are expected to be between £195m and £225m compared with £198m for the same period last year. The figures will include an exceptional profit of between £15m and £20m on the disposal of the salt

buainess. Analysts' attention will be focused on the pharmaceutical division which in recent quarters has been producing most of the group's profits. Its trading

profits are likely to be up

although the results for this March are likely to be poor following price rises in the

on a weak quarter last year,

The performance of the agrochemicals division, which generates much of its profits in March, will also be closely watched, as will industrial chemicals to gauge the extent of the pick-up in the US

есопоту. Interim figures from Associated British Foods the Sunblest bread to British Sugar group, on Monday are hard to call following

the change of year-end to September last year. The half year will include a full contribution from British Sugar, acquired in January 1991, but the income from the diminished cash pile will be lower.

Milling and baking has

been a difficult business so

estimates are for a fail in pre-tax profits from the £185m comparable figure. The range is wide, from £160m to £175m. Kwik Save, the discount food retailer, has been the subject of many rumours

recently, some of which -

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such as the management succession - might be explained with Thursday's interim figures. The expectation is for pre-tax profits rising from £48.1m last time to around £52m. Bad debts will be closely

watched at Travis Perkins, the builders' merchant, which reports on Wednesday. It is forecast to reveal a sharp decline in annual pre-tax profits from £20.4m to around £13m. However, investors should be reassured by the lack of gearing and the maintained dividend.

### **DIVIDEND & INTEREST PAYMENTS**

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legistered in England & Wales
LONGSTAFF AND SWAW HOLDINGS

LIMITED (IN RECEIVERSHIP)
NOTICE IS HEREBY GIVEN, pursuant to section 36 of the Insolvency Azt 1896, that a MEST 1840 of the CEDITIORS of the shown named company will be held at: Shelley House, 3 Noble Stoot, London ECZY 7DO os 30th April 1992 at 12:30pm for the purposes mentioned in sections 38 to 101 of

RG E3 Do. 7-L % 1st Mig. Deb. 1891/96 £3.626 Luthum (James) 6% Prf. 4p Lighteut Griv. Red. Prf. 24.59 Do. 7% On. Red. Prf. 24.59 Local Authority Short-Debed Bels. 1074 % No. 14 Comp. Short-Debed Bels. 1074 % Dos, 7% Cho., filed. Pyf., 26.5g. Local Authority Short-Deleved Bides. 1974 % Bides. Aff Life 2 St. 1970 - Deleved Bides. 1974 % London Authoritical Memorina Tys. 373 % Cast. Pag. C.178 Dos, 4% Date. Pagl. C2 London Naturoland Securities 7 % % Unit. Lys. 2009/05 (2.273 BITODAY MAY 1
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Pedmore, Stourtandge, West

Midlands, 12 00

BOARD MEETINGS House, 95 Green, 930 930 Moro O'Fornel, The Cafe Royal, Regent Street, W., 1000 Regent Street, W., 1000 medi, Walcolington, Wr., 10 00
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Westernheiter Hert, 15 Blehapsgate,
S.C. 11 00
Williame Hidge, The Intl Convention
Captre, Broad Street, Blumingham,
12 00
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E TOMORROW COMPANY MEETINGS:

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O WEDNESDAY APPILL 25 COMPANY MEETINGS Anthroper Disease History Macher (Heary) Hidge., Priotuse, 1 Mitre Square, E.C., 11.48 A, The Savoy Hotel, Strand,

CONTRACTS & TENDERS

INTERNATIONAL MONETARY FUND

WASHINGTON, D.C., U.S.A.

INTERNATIONAL PROCUREMENT NOTICE FOR SELECTION OF

CONSTRUCTION MANAGER/GENERAL CONTRACTOR FOR THE CONSTRUCTION OF PHASE III -

HEADQUARTERS BUILDING

The International Monetary Fund (Fund) intends to select from proposals received, a Continuation Manager/General Contractor to provide services to the Fund during the preconstruction/design and construction stages of the Fund's Phase III, Headquarters Building Project in Washington, D.C., U.S.A. Phase III, general office building addition will provide approximately 410,000 gross square fost of new office area to the existing headquarters located at 19th and H Streets in Northwest, Washington, D.C. Ruthwater out of the Prairie is 1782100 000 000.

The Fund has prepared a Request for Proposal (RFP) document for the selection of a Construction Manager/General Contractor (CM/GC). The selected CM/GC shall

provide the following services which will consist of two phases, Phase I

Provide Construction Management Services to the Fund during the

preconstruction / design stage of the project which shall include but not be limited to evaluations, consultations, schedules, construction cost astimates,

Based on the architect's drawings and specification, the CMGC will solicit bids for all portions of the work and shall make subcontract awards after approval by the Fund and architect. The Fund does not guarantee that the CMGC's services

The anticipated contract is expected to be awarded in July 1992, with the construction stage of the project to begin in March 1994. Communication can anticipated in September 1996.

Prospective bidders must have substantial past experience in Construction Management and General Contracting experience in commercial structures of a samilar size and nature.

It is expected that the Request for Proposal (RFF) document will be available on or

The RFP document will be available from the Pand upon payment of a non-refundable fee (certified check) of US\$750.00.

The Proposals are currently scheduled to be submitted in Washington, D.C. at the International Monetary Fund during June 1992. The specific proposal due date will be specified in the RFP document. The Proposals will be opened in closed session.

The Fund reserves the right to reject any or all proposals at its discretion. Proposal Security in the form of a Letter of Credit or Bid Bond will be required for all

Aun: Mr Robert O'Neil, Chief, Procurement Section

international Monetary Pund 700 - 19th Street, N.V

Washington, D.C. 20431

Tel: (202) 623-7103 FAX: (202) 623-4914

mated cost of the Project is US\$100,000,000.

derign reviews, procurement recommendations, etc.

will be accepted for this stage of the Project.

about May 1, 1992, at the address as shown below:

A. Phase I: Preconstruction Phase:

B. Phase II: Construction Phase:

Lambert Howerth, Durkenhalgh Hotel, Clayton-le-Moors, 12,00 Law Debenture Corp., Princes House, 95 Gresham Street, E.C.

St. Mary Ase, E.C., 11-30 Cartale, Howard Hotel, Temple Place, W.C., 17-00 Coursealed Thedies, London Marrioti Hebel, Duke Street, W., 10-45 Decline, 3d Holmscharpe Avenue, Rodhil, 12-00

Bra. Strand Palana Hami, Strand, W.C., 1100 Society of Arts, a John Administration, W.C. 11.00
Klehreart Bensen, 20 Fembruch Brook, E.C. 12.00
Hammer, Goldport Hom. Penn Road, Worderhampton, 12.00
Mediss, Barber Burgeons Hall, Montwell Square, Wood Street, E.C. 12.16
T.B. Range, Lancashire County Crock of Club. Telbot Road, Stratford, 12.00
Tournay Pen-Emograph Int. Trees, 33 Casendoth Square, W. 5.00
Telastics Holf, 3 Cook Street, E.C. 11.84
FOARD MEETINGS:
FINALS.

Hopidagona Trava Parking

M THURSDAY APRIL 29 COMPANY MEETINGS:

Barciaya, 30 Threadnesdie Street, E.C., 2.30 Billiem (J.), Shattleid Moet House Hotel: Chesterland Wood Bouth, Shelland, 11.00 Wilsh Aerospece, London Marrioti Notal, Dute Street, 2.00 Ferrore Village, 57 Marvins Street, Edinburgh, 12.15 Filk Indoner, 113 Hanover Street, Edinburgh, 12.10 Descell, Prince Hotel, Caycon-Levous, Cyriey 10.30

Bridge Road, Lower by S.E. 10.30 S.E. 10.30 Peet, 69 Pail Mail, S.W., 11.30 Reuters, The Sedgwick Centre, E. 11.30 Sewence, Budget Perk Hotel, IL. 11.20 Serveinere, Budoof Park Hotel, Busted, Uchfield, Bast Susser, 12.30 TR High Moores Tries, Mormald Hause, 2 Punder Ores, E.C., 12.20 Try, Cowley Business Park, High Street, Coviny, Uterriège, Micdiosex, 12.00 Middlesex. 12,00
Waterooghs Hidge, Forte Cred
Hittel, Sramhore, Lesce, West
Yerkehire, 11,30
Winger (Georges, Sevey Hotel,
W.C., 12,00
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O'SMPAN' MEETINGE
American Trans, 3 Mulville
Crescent. Edinburgh, 12.16
III.P., 21 Wilson Street, E.C., 10.00
Gersig T.J., Savoy Hosel, W.C., 12.00
Greggs, Gostorin Park, Hotel, High
Costorin Park, Newcauda upon
Tyne, 11.46
ICI, Royal Lancaster Hotel,
Lancaster Terrace, W., 11.00
INTL. Power Court, Luton,
Builtie dabling, 4.00
Sheffield Insulations, Grosvenor Parong & Plater Hidge., 41 Tower HIII, E.C., 12,00 HIQARD MEETINGS: Pinels:
Compg Pates, 6 MM, Res.
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Upton & Bouthern
Company meetings are annual
poweral inventogs writest otherwite
Mated.

### LEGAL NOTICES

gistered in England & Wales INSOLVENCY ACT 1996 Reset/form of FINETE GROUP PLC

PASSED
At an extraordinary general meeting of the above named company duly convened and held at Cork Gully, Contral Statinger, Midsurener Boolevard, Cantral Milkon Reynes, MKS 2DF, the following resolutions were passed; No 1 as an extraordinary resolution and No 2 as an entraordinary resolution and No 2 as an entraordinary resolution.

ordinary resolution: 1 That it has been proved to the satisfaction 1 That it has been proved to the addition of this meeting that the company cannot, by mance of the fielding, commune to be seen and that it is advisable to wind up the same and that it is advisable to wind up the same and That is accordingly the company be wound up voluntarily
2 THAT. In It B Golden and F M Addey of Cark Guilly, Central Business Exchange, Midsummer Boulevard, Central Milton Keynes, MKS 2DF be and is hereby appointed fauidator of the company.

MKB 2UF be and is nevely appointed floatistor of the company. Dated 9th April 1939. Greaten Wart - CAUFILIAN At a meeting of creditors held on 8 April 1982 the creditors confirmed the appointment of N R 8 Goddon sord R M Adday as liquidator.

ART GALLERIES

ANTHONY GROSS R.A.

Prints April 26 - May 17, Wed - Sun 11-6. Blond Fine Art, Unit 10, Canalside Studios, 2 Orsman Rd, NI, 071-739 4383.

Registered in England Wales

PASSICIVENCY ACT 1988

Resolutions of

DOLPHM & CO LIMITED

PASSED 8 April 1982

At an extraordinery pensed meeting of the above named company duly convened and held at Grand Hotel, Colimare Rew, Birmingham, on 8 April 1982 the following resolutions were passed: No 1 as an extraordinary resolution and No 2 as an estimary resolution. ordinary resolution:

1. That it has been proved to the auticleotion

That it has been proved to the auticitation of this meeting that the competity quenct, by the control of the competity and that it is activable to what up the seme and THAT accordingly the company be wound up voluntarily.
 THAT Danid John Comey, of Corl, Gully, 43 Temple Role, Birmingham B2 5.17 be and is hereby appointed liquidator of the corregary.

NOTICE OF APPOINTMENT OF JOINT

PRICLY ACT ISSU

Resolutions of

THE NEW TABASCO LIMITED

THE NEW TABABOO LIBITED PASSED 14 April 1992
At an entracedinary general meeting of the above named company duly conversed and held at 43 Temple Flow, Sirmingham 82.

BJT on 14 April 1992 the following resolutions were passed: No 1 as an extracedinary resolution and No2 as an optionary resolution.

1. That it has been proved to the satisfaction of this meeting that the actigated on the time and the factoriary cannot by resonation in dustines and one is a conclusion to further and the factoriary be wound up voluntarily.

2. THAT David John Conney, of Cock Gully, 49 Temple Row, Birmingham, B2 SJT be and is hereby appointed liquidator of the proparty.

Company No: 1048810
Registered is England and Wales
Last rate Protestion Systems
Lastered in England and Wales
Lastered in RecEnversities
NOTICE IS HEREBY GIVEN, pursuant to section98 of the insolvency Act 1098, that a MEETPRE of the insolvency of the section98 of the insolvency of the section98 of the insolvency of the section of the purposes mentioned in sections 69 to 107 of the self Ast.
A list of the nestree and addresses of the company's credition may be inspected free of charge at Shelley House, 3 Noble Street, London ECEY 700 or 29th April 1992 and 30th April 1992 between 10am and Sprs.
DATED 14th April 1992
By order of the Goarder
G A Mower, Director LUMITED

Company No: 1983010

Company No: 1983010

Lanted in England and Wales

LONGSTAFF AND SHAW ENGLANDED

LINES IN EREST (IVEN, present to section 98 of the Insolvency Act 1988, that a MEETING of the CREDITORY of the sales named company will be half at Shelley House, 3 Noble Street, London EC2V 7DQ on 30th April 1992 at 10.30 am for the purposes mentioned in sections 98 to 101 of the seal Act.

A list of the names and artiferance of the sale Act.

me and Ad. A list of the names and addresses of the company's creditors may be inspected free of charge at: Shekey House, 3 Moths Street, London ECZY 7DQ or: 28th April 1992 and 20th April 1992 between 10em and 5pm.

DATE) Left Book 1992.

Corpany Not 1048311

Pages of In Segland & Malas

LONGSTAFF AND SAMM SERVICES

LONGSTAFF AND SAMM SERVICES

LONGSTAFF AND SAMM SERVICES

NOTICE IS HEREBY GIVEN, pursuant to section 98 of the Insolvency Act 1988, that a MEETING of the CREDITORS of the above named company will be held at: Shelley House, 3 Noble Street, Lindon ECZV 7DO on 30th April 1992 at 2:00 pm for the purposes mentioned in sections 90 to 101 of the said At.

A list of the names and addresses of the company's creditors may be inspected few of charge at: Shelley House, 3 Noble Street, Lindon ECZV 7DO on: 28th April 1992 and 30th April 1992 between 10am and 5pm.

DATED 14th April 1982

By order of the Seard

G A Morror: Director

Company No; 505901 Registered in England & Wales LONGSTARS AND SRAW LIMITED (IN RECEIVERSHP)
NOTICE IS HEREBY GIVEN, pursuant to section 98 of the insolvency Act 1988, that a MEETING of the CREDITORS of the above named company will be held at: Shelley House, 3 Noble Street, London ECEV 700 on 30th April 1992 at 10.30am for the purpose mentioned in sections 89 to 101 of the seat April 1992 at 10.50 and 101 of the seat April 1992 at 101 of the seat April 19

am man and Ad.

A list of the names and addresses of the company's creditors may be impected free of charge at: Shelley House, 3 Noble Street, London ECEV 700 on: 28th April 1992 and 30th April 1992 between 10am and 5pm.

DATED 14th April 1992

But cortice of the Bound. By order of the Board G A Mower: Director

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 Opportunities for East-West Co-operation and Collaboration

Berlin, 11 & 12 June 1992

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Dr Martin Bangemann Commission of the European Communities

Mr Anatoly Bratukhin Ministry of Industry of the Russian Federation

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**FINANCIAL TIMES** 

### LEGAL NOTICE

NOTICE OF AFFORMINGST OF JOHN ADMINISTRATIVE RECEIVES HITCHCOCK & CO. (TIMES), MORCHANT LIMITED

Date of Charge: 24th July 1969

AMENDED NOTICE The advertisement which appeared on the 10th April, 1992 under the com-pany name of Tresmal was incorrectly quoted. The correct name for the company should have read TRERMAL.

Batalware:
Viyana Maryay Bairwiss
Roboson Rhedas
185 City Road
185 City

Nature of Charge: Fixed and Seating V. M. Bairstow and N. E. Cooper, Joint Administrative Receivers

company.
Dated - S April 1992
SM Less - Charles
At a meeting of creditors held on 8 April 1992
the creditors confirmed the appointment of D
J Corney as Equidator.

ADMINISTRATIVE RECEIVENS
GLEVALAN VENTRATIVE
COMPANY LISTED
Registered mumber: 1005038, Nature of business: Fabrication of Heating & Ventilating Items. Trade classification: 27, Date of appointment of joint administrative

Ventilating Items. Trade classification: 27, Date of appointment of joint administrative receivers: 15 April 1992. Name of person appointing the joint administrative receivers: National Westminister Heart Person (AVID R WILTON used IAN NAPIER CAPITATIVERS John Administrative Receivers (Office holder nos 282 and 814) Cork Guly 43 Temple Reve Shmingham 52 54T

UNITED IONGIDION RESIDENTS The gross dividend is £1,07330182 per Ordinary Share of Fis 10 (Coupon No. 90) and is subject to the following

15% Netherlands Tax - £0,18099524 per Share 10% United Kingdom Tax - £0,10733016 per Share Net Payment - £0,80497622 per Share NON RESIDENTS OF THE UNITED KINGDOM Where 25% Netherlands Tax is applicable, the following

25% Netherlands Tax 25% UK Tax on Net Dividend - £0,26832541 per Share

Where 15% Netherlands Tax is applicable the calculations are as for United Kingdom Residents, but reset from United Kingdom Tax is immediately obtained provided that the appropriate Inland Revenue Affidavit is lodged with the claim.

ROLINCO N.V. Further to the announcement published in The Times and The Financial Times on 21 April 1992 concerning the Cash Dividend payable 1 May 1992, the rate of exchange for the payment of this dividend on both Rolinco NV Ordinary Stares of Fis 10 (at Fis 2.18) and Sub-Snares registered in the name of National Provincial Bank (Nominees) Limited (at Fis 0.218) is Fis 3.278 — 5: no

UNITED KINGDOM RESIDENTS The gross dividend is £0.65861690 per Ordinary Share of Fis 10 (Coupon No. 33) and is subject to the following deductions:

1574 Nedwalands Tax - 20.09879254 per Share 1074 United Kingdom Tax - 10.065561 69 per Share Net Payment - 20.49396267 per Share NON RESIDENTS OF THE UNITED KINGDOM

- \$0.16465423 per Share - £0.12349067 per Share - £0.37047206 per Share

Dividend entitlement on the Sub-Sharet will be paid at one tenth of the above amounts, less M.N. Commission of E0.0007227 per Eub-Share.

# purposes mentioned in security and Act. A list of the number and addresses of the company's creditors may be isospected free of charge at: Shelley House, 3 Noble Street. London EGZV 70Q on: 28th April 1992 and 30th April 1992 between 10wm and 6pm. 80th April 1992 between DATED 14th April 1992 By order of the Board G A Montag Director

Dotted - 14 april 1982

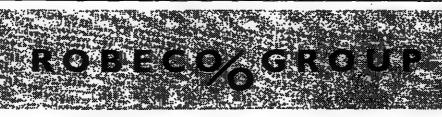
Dotted - 14 april 1982

V G Blackmost - Chairman

At a meeting of creditors held on 14 April 1992 the graditors confirmed the appointment of D J Corney as Squidator.

Notice of appointment of joint estrenishments F & A (ENGINEERING BERVICES) Registered number: 2022984, Neture of business: Heating, Ventillating and Air Conditioning Contractors. Trade chaesification: Heating Contractors. Date of incomment of loin synthetic research. 15 April 1992, Name of person appointing the joint administrative reserves: Bentleys Bank Pts JOSEPH PATRICK CONSIDINE and RICHARD ANTHONY SMART, Joint Administration Receives: Office bottom no. 1788 and 25301, Cark Gully, Churchill House, Chard III Wey, David Col. 100

COMPANY NOTICES



ROBECO N.V.

Further to the announcement published in The Times and The Financial Times on 21 April 1992 concerning the Cash Dividend payable 1 May 1992, the rate of exchange for the payment of this dividend on both Robeco NV Ordinary States of Fis 19 (at Fis 3.52) and Sub-Snares registered in the name of National Provincial Bank (Nominees) Limited (at Fis 0.352) is Fis 3.2796 ~ £1.00

(when applicable) Not Payment Dividend entitiement on the Sub-Shares will be paid at one tenth of the above amounts, less M.N. Commission of £0.00134163 per Sub-Share.

Where 25% Netherlands Tax is applicable, the following 25% Netherlands Tax 25% UK Tax on Net Dhidend

Where 15% Netherlands Tax is applicable the calculations are as for United Kingdom Residents, but relief from United Kingdom Tax is immediately obtained provided that the appropriate inland Revenue Affidays is lodged with the claim.

China and the second se

### Facelift for east London tower blocks

The Southern Construction division of M J GLEESON group has been awarded two London contracts, together worth almost £10m. At Tower Hamlets, Gleeson is to undertake the £5.69m internal and external refurbishment of Wapping Neighbourhood of two 14storey tower blocks built in the

At Greenford, Gleeson will construct a multi-storey car park for Glaxo Holdings, which is designed and landscaped to be barely visible. It will take 370 cars and cost £3.1m.

### Breakwaters

FAIRCLOUGH MARINE has been selected by the main contractor, Kier Construction, to provide two protective breakwaters at the entrance of Sovereign Harbour at Eastbourne, East Sussex, under a 42-week contract valued at £2.6m.

The company will supply and place 150,000 tonnes of rock armour in the construction of the 200-metre breakwa-

### **Housing awards** Housing associations have

awarded two contracts; together worth £1m, to GALLIthe Galliford construction group. Thirty-six family houses will be built on Merseyside for the Crosby Housing Association and 16 flats will be built at Farnworth for the Bolton

# £45m gas pipeline plan in Java

L G MOUCHEL & PARTNERS which also includes the conhas been appointed by Perusa-hasn Umum Gas Negara, the national gas corporation of Indonesia, to provide a full pre and post contract quantity surveying service necessary for construction of 250 kilometres

of gas pipeline in Java.

The pipelines, which will provide natural gas to indus-trial installations in the inte-

struction of numerous pressure reducing stations and meter registering stations, will be let in five contracts.

Mouchel, working in joint venture with a local consultant; P T Hasfarm Dian Kon-sultan, is required to prepare full tender and contract docuradiate from Surabaya, will mentation and financial provide natural gas to indus-reports on all of the bids. They are also required to put in rior of the island. The project, place, co-ordinate and super-

vise five afte teams who will make interim valuations and measurements, supervise the settlement of rates and claims

CONSTRUCTION CONTRACTS

and prepare the final account. The project, estimated at \$45m, is being funded by the World Bank and is expected to begin in a year's time. All cootracts will run concurrently and the construction periods are expected to last between nine and 18 months on each of

# Trafalgar House wins work in India

companies within the construc-**HOUSE** have won contracts worth over £10.5m for civil ngineering. Bombay-based Cemindia has

secured four separate projects
- the largest valued at £4m is the higgest ever secured in its 30 year history. Cemindia has received a letter of intent from Tata Electric Companies of Bombay to build

a 150 megawatt power plant at

Bhira. This 33-month contract

Specialist engineering includes the construction of a 24 metre diameter powerhou shaft 65 metres deep, a tail race channel and two 8 metre diameter tunnels as well as a

At Kandla, about L200 kilometres northwest of Bombay, Cemindia will be working for the Indian Oil Corporation to develop, design and instal 9,600 stone columns for three 55 metre diameter and 50 metre diameter oil storage tanks. This contract is due for com-pletion in August and is the

second major order from this

A third contract worth £3.3m, has been secured at Tuticorin, on behalf of the Tamilnado Electricity Board of Madras. The project covers the design, manufacture and supply of civil works for a coal handling system at the Tuti-corin site. The main contractor, Southern Structurals, ed the contract.

Cemindia's fourth job is to build a jetty for Tuticorin Port Trust, valued at £1.75m.

# Equipping the Nantes transport system

.GEC ALSTHOM has been They will be using the same chosen by Siman (Syndicat Intercommunual à Vocation Multiple de l'Agglomération Nantaise) to supply a further 12 three-car tramsets for the Nantes urban transport net-

The tramsets, which are valused at approximately £18.5m, will be delivered between Sep-tember, 1993 and March 1994.

technology as those previously ordered and will be fully adapted for use by physically impaired passengers. Line 2 (city centre-south) will

start operation later this year. It will be serviced by tramsets already in use on Line I and by units currently being delivered The 12 additional tramsets

will be used for Line 3 which is scheduled to open in 1994 to extend Line 2 to the north of the city. They will also be able to run on the other lines of the

This contract will bring to 46 the total number of the company's three-car tramsets running on the Nantes network, which will be 24 kilometres long when Line 3 is opened.

# New and refurbished homes for elderly

FORD NORTHWEST, part of New and refurbished homes for the elderly in Hull and Bradford are included in £3.7m worth of work won by LAING YORKSHIRE, part of John Laing Construction.

North British Housing Assoclation has selected the com- structing a new pool at Oak-

pany to build 92 sheltered bungalows in Hull. in Bradford, the City council has awarded a £425,685 contract to refurbish an old people's home in Clayton. Laing Yorkshire is also con-

wood swimming pool in Moorgate, Rotherham, for Rother-ham council, while the Property Services Agency has selected the company to refurbish the public areas of DSS offices in Rotherham and Shef-

# Tarmac to fit out five Dillons bookstores

New £5.3m offices in Scotland for British Gas and a 25m package deal to fit out five of Dil-lons bookshops are among £18.5m worth of projects won

by TARMAC CONSTRUCTION. District offices for British Gas are to be built at Uddingston in Lanarkshire and they are expected to be completed by September 1993. A package deal has been

agreed with Dillons bookshops to fit out five book stores in the UK and Ireland. They include new stores at Glasgow and Kingston upon Thames, and the refurbishment of a store in Dublin.

A 55.4m contract has been signed with Elm Energy to start the construction of the 238m power station at Wolverhampton that will produce

The contract housing divi-

Strathclyde at a cost of £480,000. Other projects include the

# Racal wins orders from Norway and Turkey

RACAL RECORDERS has won two orders worth almost \$400,000 from the civil aviation uthorities in Norway and Turkey for its multi-channel ICR systems to record voice communications between air traffic controllers and aircrew.

Under one of the contracts, worth more than £250,000, Racal has supplied dual-deck ICR recording systems to improve ground-to-air communications at airports across Norway - from Hammerfest in the north to Kristlansand in the south.

hensive spares package as well as providing training for operators in the UK at the company's headquarters in Hythe, Hamnshire

The second order, worth in excess of £120,000, was awarded civilian airports. Multi-channel ICR64 Series

electricity by burning scrap tyres.
The three projects together

with a £340,000 TSB Bank fit out at its new branch in Bury, and additional public sector work bring the total value of the latest contracts to £18.5m.

sion is to carry out £1.2m worth of improvements and repairs to property for Blair tummock Housing Association in Strathclyde; and refurbish tenements for Cathcart and District Housing Association in

modernisation of houses for Exeter City Council costing £390,000 and building 12 houses at Leeds for Ridings Housing

Racal will supply a compre-

by Devlet Hava Meydanlari Isletmesi (DHMI), which is responsible for all Turkey's national and international

recorders will be used at four locations, including Ankara International Airport, for recording voice communica-tions as Turkey upgrades its air traffic control (ATC) sys-

The ICR communications recorder has a radar recording capability. This system can offer civil aviation departments a permanent record of the flight history of each aircraft. Using plot extracted radar data, it gives the last known position of an aircraft for search and rescue operations and assists in postincident inquiries by providing full details of targets under investigation.

Designed around a central microprocessor, the recorder provides a simple-to-use, individual deck control/display panel plus time and activity search facilities. It is capable of recording 64 voice channels per deck simultaneously and plot extracted data at up to 19,200

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in the commercial property market and the performance measurement services of Investment Property Databank. Locations Institute of Directors, Pall Mall, London. Contact: Maureen Singer at LP.D. on 071-

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#### CURRENCIES. MONEY AND CAPITAL MARKETS

### FOREIGN EXCHANGES AND MONEY MARKETS Markets assess G7

tain to dominate trading today as the market looks for any sign of loosening in either Ger-man or Japanese fiscal policy; writes James Blitz.

By the end of last week, many analysts had given up on the idea that Germany might respond to US pressure to loosen policy. But the Bank of Japan's approach on interest rates and money supply is likely to have an impact on

dollar/yen trading.
According to Gerard Lyons,
chief economist at DKB

other hand. Japanese rates to the dollar." E IN NEW YORK Apr.24 Close Proctage

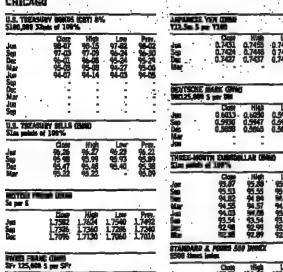
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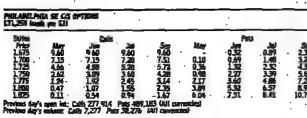
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OTHER CURRENCIES



CHICAGO





The results of yesterday's G7 come down, the Japanese may meeting in Washington are certain to dominate trading today agreement with the Fed to support the Yen if it starts to fall.

As the week progresses, attention is certain to fall even more firmly on the dollar as a string of important economic statistics come out of the US. Among the most important is First Quarter GDP, due out tomorrow, which the markets believe should show a rise of 1.7%. Figures for consumer confidence and personal consumption are also due out tomorrow and Wednesday, respectively.

"All these figures are likely to show that the economy is in the early stages of recovery, and should give further support to the dollar, said Mr Lyons. But an immediate surge in the dollar, wallue is unlikely. "We have seen stability in Yen/dollar rates recently," he says. "I think interpreted as a decision not to cut rates. That will give support to the Yen." If, on the other hand, Japanese rates

CUMBENCY	MOVE	MENTS
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Jean Sep Des Mar Jean	0.6013 0.5930 0.5930	0.6050 0.5547 0.5665	0.5498 0.5915 0.5660	0.5946 0.5966
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Jose Sep Mar Jose Sep	Com 95.87 95.53 94.82 94.93 94.03 93.54 92.94	. High 95.88 95.55 91.84 94.57 94.57 92.99 92.89	95.84 95.47 94.47 93.47 92.91 92.81	524 916 916 916 916 916 916 916 916 916 916
STANDAND STOR House	& POORS 5	N DINEX		
Jan Sep Dec Mar	408.80 408.80 410.00 411.65 413.95	11190 41190 41329 415.90 418.00	408.74 409.78 411.30 413.50	410.95 412.14 413.85 415.95
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9.80 7.20 5.20 3.60 2.45 1.55 0.94 Part 31.27	5-9-9-00 9-00 5-72-4-3-3-14 2-3-5 7-167-183-(All curren 7-181 curren 7-181 curren	May 0.10 0.36 0.96 2.17 3.89 6.04	74 54 0.32 0.69 1.32 2.00 5.32 7.31	0.89 1.48 2.53 3.39 4.86 6.57	Sep 2.39 3.24 4.35 5.60 7.23 8.91 10.79

Apr 24	Day's spread	Cinc	(me maith	12	Three panels	2
S	1.7860 - 1.7780	1775-1775	- 0.97-0.95cms	6.50	2.82-2.79pm	6
anada	2.6515 - 2.1035 3.2870 - 3.2975	20515 - 20525 32875 - 32975	0.75-4.00000	4	2.06-1.94pm	3
elajum	60 05 - 60 35	60.25 - 60.35	1-500	0.90	15-20mm	ĕ
ennark		31 3275 - 11 3375	1- corpresses	L nan I	14-4	Ō
related .	1.0940 - 1.0975	1.0965 - 1.0975	0.04-parcom	8.22	0.08-0.0 Em	Ō
ermany	2 9210 - 2 9275	2.9225 - 2.9275	1-1-20120M	0.77 1	112-5-ma	1
<del> (Legul</del>	247,40 - 248,85	247.40 - 248.40	50-87cdb	-3.왔	. Hit-1486b	-2
10 mm	183.40 - 184.05 2198.10 - 2204.95	183 65 - 183,95 2200,75 - 2201,25	19-37cals 2-30cms	[뿒]	49-68ds 8-10ds	4
taly	114235 - 114525	11.425 11.425	p-martrem	0.2	4-10705	176
	9.8685 - 9.8950	9.8775 - 9.8875	7-100	IAD	1-12000	0.
	10.5310 - 10.5825	10.5725 - 10.5825	1-1-soreds	-1Q	3-31-06	-1
2020	237.55 - 239.00	238,00 - 239,00	1-4-1mm	5.66	3½-3½pm	5
lustria	20.54 - 20.61	20.58 - 20.61	24-14groom	1,56.	. 64-34pm	8
atteried.		2 7200 - 2 7200		1.66	) ig-1006	1
الك. ــــــــــــــــــــــــــــــــــــ	1.4250 - 1.4290	14265 - 14275	8.09-0.03csm	0.50	0.12-0.06pm	5

Apr-24	Day's	Class	One matth	1 A	Tiyee	14
Kt	1.7660 - 1.7780 . 1.6105 - 1.6380	1775 · 1775 1646 - 1615	0.97-0.95cpm 0.86-0.63cpm	냻	252-279pm 253-246pm	6.
anada etherlands .	1 1840 - 1 1870	11845 - 11855 18575 - 18585	0.23-0.25cds	-243 -578	0.74-0.798h 260-2648h	-2
elgium	33.85 - 34.10 6.3675 - 6.4100	34.00 - 34.10 6.3925 - 6.3975	3.20-3.50mgs	-32	45.00-48.00ds 9.40-10.50ds	-5
eritatej	1 4500 - 1 6565 139.90 - 140.40	14580 - 14516 140.05 - 140.15	0.83-0.84pMts 109-11/scd6	堀	239-24146 305-3256s	-5. -8.
palo	103 40 - 184.90 1238.75 - 1247.25	103.70 - 103.80	70-80-ds 0.83-0.88i reds	-657	218-2200s 2.48-2.500s	-B.
Volume	6,4370 - 6,4810	6.4575 - 6.4625	3.45-3.75cm/s	提	9.80-10.30ds 8.37-8.47ds	4
2000	5.9415 - 5.9830	5.5750 - 5.9800 5.9675 - 5.9725	3.83-4.06orms	-7.95	11.20-11.65dk	-7.
	133.95 - 134.70 11.5920 - 11.6530		5.40-5.75grafts	-0.04 -5.77	0.81-0.85@s 15.50-16.50@s	4
vitzerfand , M	1.5225 - 1.5370 1.2980 - 1.2450	1.5320 - 1.5330 1.2420 - 1.2430	0.65-0.68cs/s 0.64-0.62cpm	섋	1.85-1.9565 1.86-1.92pm	-4 5.
emercial a	ates Labeta towards t	he god of Lacates tra	dleg, † SK, Ireland	and EC	are quited in US	an I i

٠.	•	٠,	EX	HA	NGE	CR	055	RAT	18			
Apr.24	. £	;\$	- 100	Yes	F.Pt.	S Pr.	HR.	Lite	03	8 Fr.	Pts.	Equ
Pr. Pta Eco	0.564 0.362 4.193 1.012 0.368 0.463 0.463 0.463 0.544 0.701	1.772 0,606 7.430 1.763 0.538 0.663 0.665 0.864 2.999 0.964 1.242	2,925 1,651 1 12,26 2,960 1,077 0,088 1,329 1,425 4,851 1,591 2,050	238.5 134.6 81.54 1000. 241.3 87.85 72.43 108.4 116.2 345.5 129.8 167.1	9.883 5.577 3.379 41.44 10. 3.640 3.001 4.490 4.874 16.39 5.377 6.926	2715 1.532 0.928 11.38 2.747 1.0824 1.234 1.502 1.477 1.903	3.293 1.858 1.126 13.63 3.332 1.213 1.496 1.665 5.461 1.792 2.308	2201 1242 752.5 9229 2227 810.7 648.4 1000. 1023 3450 1197 1542	2.052 1.156 0.702 8.684 2.076 0.756 0.623 0.932 1.408 1.186	60.30 24.63 20.62 252.8 61.01 22.21 18.31 27.40 29.35 100. 32.61 42.26	183.8 103.7 62.64 770.6 186.0 67.70 55.82 83.51 89.57 304.8 166 128.8	1.427 0.005 1.444 0.526 0.430 0.645 2.367 0.776
i bit. T	008: FI	reach Fr.	pp 10.	Lim per	3,000: I	Belgian I	r. per 11	IO: Puet	9 bit. 70	0.		
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Apr 24	Skart	7 Days nation	Nonth	Times Months	Six Months	One Year
S Dedar S Dedar So. Dellar white Goldier white Franc Hark vesch Franc allan List delan Franc etcan Etcan	MACCONTRACTOR OF THE PARTY OF T	Harachtenand Harachtenander	Market Balletari	West States of the state of the	Busharksans-15 Startigations	102 - 10 9 - 10 12 - 10 12 - 10 12 - 11 12 - 12

.00 a.m. Apr.240	3 Months &S dollars	6 OWNERS	(IZ (MEZ)
M 325	offer 43	Mil Ale	offer 41

		ONE	RAT	ES					
HEW YORK			Treasury Bills and Bonds						
Sports   Section   Secti									
Apr.24	Oversight.	One Month	Two	Three Months	Str Months	Leoberd Interrestica			
Frankfork Paris Zarkti Anstardias Tokyo Breantis Dablin	74.84 48.44 124.12 104.10	960-1.75	160-5.73 9世-10点 163 <sub>2</sub> -184 <sub>3</sub>	9.60-9.75 913-163 84-83 48-42 12(-12) 91-94 101-10	9.60-9.75 96-304 104-104	9.75 9.60			

	LONDON MONEY RATES									
	Apr 24	Oversight	7 days notice	Que Réonth	Three Montjes	Six Months	Coe Year			
	interbank Offer interbank BIG sterling COS	10%	10½ 10½ 10½ 10½	105 105 1 10	10 & 10 & 10 & 10 & 10 & 10 & 10 & 10 &	10 10 10 10 10 10 10 10 10 10 10 10 10 1	1015 1025 1015 1015 1015 			
1100000	Tressury Bills iselit; one-month 10 is per cent; three months 9 it per cent; six manning 9 it per cent; sank Bilts (sell); one-month 10 is per cent; three months 10 per cent; ressury Bills; Average master rate of discount 9 it 93.09 per. ECGD Finad Rate Sterling Export Finance. Make ap they March 31, 1997. Agreed rates for period Apr. 26, 1992 to Mary 25, 1992 to Sterme 1: 11, 77 p.c., Schemes 16, III. 11, 89 p.c., Reference rate for period Feb 29, 1992 to Mary 31, 1992. Scheme 1: 11, 77 p.c., Schemes 16, III. 11, 89 p.c., Reference rate for period Feb 29, 1992 to Mary 51, 1992, Scheme 1: 11, 77 p.c., Schemes 16, III. 11, 11, 11, 11, 11, 11, 11, 11, 11, 11									

### FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the institute of Actuaries and the Faculty of Actuaries

REGIONAL MARKETS			PH	IDAY API	RHL 24 7	182				THURSD	AT APRIL	20 198		DOL	LAR INC	EX
Figures in perentheses show number of tines of stock	US Dollar index	% chg 简 编cs 31/12/01	Pound Starting Indias	Trupi Indige	DM Hidek	Lincoln Convency Index	Local % chg from \$1/12/91	Div.	US Dollar Index	Pound Sterling lacest	Yest index.	DM Index	Local Corrency India:	1992 High	TEST Low	Yeer ago (approx)
Australia (69)	145.34	-3.7	121.60	129.51	124.72	128.25	~28	4,30	146.27	122.87	124,31	126,28	128.20	153.68	140.94	145.04
Austria (19)	168,46	+12	740.85	143,28	144.56	144.23	+9.5	2.01	167.89	141.02	142.69	144.94	145,01	186.70	162.62	200.31
Belgium (46)		-3.8	116.19	118,10	119,16	116.61	+4.8	5.21	157.08	115.03	317.01	118.87	116.13	145,19	135,87	136.65
Canada (115)	127.33	-86	106.53	108.29	109,25	109.26	~4.3	3.36	128.31	107,78	108.04	110.75	110.19	142 12	125.75	138.82
Denmark (35)		-127	195.21	198.45	200.21	202.94	~ 5.5	1.62	231,65	194,75	197.06	200.15	202.68	273.94	226.81	229.6
Finiand (15)	77,42	-0.8	64,78	65,85	66.44	72.82	<b>+7.5</b>	2.00	77.21	64.85	85 E2	66.65	73,26	89.80	73.64	110.0
France (106)	157.29	+4.6	131.60	133.77	134,96	137.61	+12.5	3.43	156.01	131.05	132.58	134.57	137,17	159,16	146.06	132.00
Germany (85)	119.41	+1.8	99.91	101.57	102,48	102,46	+10.7	2.24	119.37	100.27	101.45	103.05	103.05	122.84	114.67	106.86
Hong Kong (55)	221.02	+25.3	184.92	187.98	189.67	219.57	+24.7	3.68	219.63	184.85	186.83	189.76	218.39	221.02	178.36	149.30
ireland (18)	161.18	-39	134.86	137.09	138,31	140,48	+3.8	3.57	160.24	134,60	136.19	138.34	140,59	173.71	151.78	153.77
Italy (78)		-50	59.95	60.94	61,48	66.46	+28	3.46	71.54	60,10	60.80	61,76	86.78	80.86	66.92	76.80
Japan (473)	96.49	-29.0	80.73	82.06	82.80	82.06	-23.5	1.04	96.67	81.20	82.16	83.47	82.16	140.95	86.70	137.85
Malaysia (68)		+ 10.7	198.38	201.65	203,45	230.84	+28	2.79	238.65	198.79	201.12	204,30	231.28	250.18	212.49	235.12
Mexico (18)			1432.15	1455.83	1488.80	5752.33	+24.5		1728.17	1449.97	1467.04	1490,19	5819.50	1789.77	1379.91	905.86
Netherland (25)	154.54	+1.2	129.30	131.44	132.61	131.05	+10.0	4.26	153.30	128.78	130.29	132.35	130.77	156,48	147.88	136.96
New Zealand (14)	44.07	-6.2	36,88	37.49	37.82	43.77	-5.2	6.30	43.77	36.75	37.20	37.79	43.65	48.52	42.01	49.77
Norway (23)	172.40	-3.6	144.24	148.63	147.94	151.16	+4.4	1.69	170.19	142.98	144.65	146.93	149.98	192.95	161.26	185.21
Cinamana (20)	204.12	-7.1	170.78	173.60	175.15	155.98	-49	2.08	203,17	170.66	172.57	175.39	155.48	228.43	192.7官	203.51
Singapore (38)	226.11	-9.2	189.18	192.30	194.02	168.98	-23	3.01	227.31	190.94	193,18	196.23	169.29	263,60	203.16	205.08
South Africa (61)	148.70	-4.9	124,41	128.48	127.60	116.88	+20	5.18	147.58	123.97	125.43	127.40	116.56	160.47	146.86	152.74
Spain (50)	184.16	+1.7	154.08	156.63	158.03	182.75	+9.5	2.78	183.36	154.02	155.83	158.29	162.73	190.37	173.00	176.7¢
Sweden (25)	99.07	- 1.3	82.89	84.27	85.02	94.13	+11.6	2.27	98.79	82.98	83.97	85.30	94,44	104.22	95.99	81.66
Switzerland (60)	188.25	+ 1.6	157.50	160.09	161.52	157.50	+72	4.71	185.17	155.54	157.35	150.84	155.54	188.25	165.85	167.50
United Kingdom (228)	166.63	- 1.9	139.42	141.73	142.99	166,63	-1.9	2.97	167.57	140,76	142.42	144.57	167.57	171.68	160.92	153.69
USA (522)			124.42	126.47	127,61	127.02	+81	3.87	147.25	123.60	125,15	127,13	126.39	150.58	139.31	135.65
Europe (791)	148.70	+0.7 -5.8	144.90	147.30	148.61	148.53	+ 1.8	2.21	172.12	144.58	148.29	148.59	148.33	188.52	189.88	172.26
Nordic (98)	173.18	-25.3	85.71	87.13	87.90	87.55	~20.3	1.44	102.60	86.18	87.20	88.57	87.60	141.97	94.4D	138.23
Pacific Basin (717)	102.44		101.35	103.02	103.94	103.83	-8.7	2.83	120.86	101.35	102.54	104.16	103.61	145.21	115.80	197.51
Euro - Pacific (1506)	121.14	- 14.5 -2.1	137.35	139.64	140.89	162.73	-20	2.98	185.10	138.59	140.33	142.58	163.67	169.69	158.70	152.69
North America (637)	164,16	+6.6	104.70	106.46	107.41	109,40	+8.7	3.23	124.55	104.62	105.88	107.55	100.40	129.79	121.81	116.21
Europe Ex. UK (563)	125.14	+7.3	134.74	136.99	138.20	143.75	+6.8	3.78	180.95	135.20	136.81	138.96	143.40	161.04	149.00	141.68
Pacific Ex. Japan (244)	161,04		103.38	105.09	108.03	106.04	-8.3	2.64	123.16	103.45	104.55	106.32	105.88	146.91	116.45	138.67
World Ex: US (1702)	123.56	- 13.8		112.56	113.57	121.41	-7.1	2.52	132.88	111.45	112.77	114.55	121.80	150.58	127.21	140.20
World Ex. UK (1996)	132,34	- 10.6	110,72	118.17	117.21	124.37	-5.7	277	136.63	114.78	116.13	117.96	124.55	153.06	130.04	142.32
World Ex. Sc. AJ. (2168)	136,58	-9.3	114 <u>.27</u> 133 <u>.75</u>	135.97	137.19	149.32	+2.1	3.32	159.84	134.27	135.86	138.01	149.54	161_90	153.20	146.63
World Ex. Japan (1751)	159,86	- 0.6	134,10													
The World Index (2224)	137,15	E.Q.—	114.75	118.66	117.70	124,77		277	137.21	115.26	118.82	118.45	124,95	153,70	130.88	14270
(US \$ index), 114.45 (Pol Convicts The Eigenniei	ase values: Dec 31, 1986 = 100; Finland: Dec 31, 1987 = 115.037 (US \$ Index), 90.791 (Pound Starling) and 94.94 (Local); Nordic: Dec 30, 1988 = 139.85   IS \$ Index), 114.45 (Pound Starling) and 123.22 (Local). Opyright, The Financial Times Limited, Goldman, Sachs & Co. and County NatWest Securities Limited, 1987 Opathusent change during the week ending 24/4/92: Deletion: Security Pacific (USA).															

EQUITIES											
lessee '	Agrad Feb.		×	92	Stock	Closing	497	illes. Div	Times Decni	in the	PJE
782		Date	Bight	Limit Time				-			_
100	F.P	-	39	87	Amicable Smaller			131	-	47	~
оь і	FP.	I - I	28	45	Do Warrani	1.4	1 1	13.6	25	44	97
-	10	-	語	375	Bodyzote Intl. (RF(I)	AMA I		8.75	211 30	29	150
	<b>序</b> 更.	- 1	41	2	Brent Walker Wis to Sub	20 4 33 2 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	145	-	- 1	-	-
- 25	F.P.	-	第五元	111	Brit. Data fåaragement	133	3	MAG	2.7	40	117
- 1	5.5		[ .준 ]	20 93	#CRP Leigure	.20	F 1	-	[ ]	i = 1	[ ]
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	l F.F. I	1 - 1	8	26 56	Capital industries In	1 43		20	=		I =
io I	FP.	l – I	72	63	Flemion inc & Cas is inc	49		2.0 F4.73	I -I	3.7 9.1	l -
	F.P.	i – i	1657	44	Co. Units	106 344	1. 1	FI.73	( - t	59	- 1
10	F.P.	- 1	35 138 1234	歌 110	Do. 24to Div. Pf	344	44		I_≠ I		
됐 :	52	- 1	138	1104 1114	Forth Peris	118 £10 }	1 1	W5.5	36	33	70
	캶	=	3	2.107	Litts Am inc & Appr. In	510.5		63.75		22.6	ΙΞ
. 1	166	1 = 1	20	34 b	Do. Canital	216	1 1	53.73	-		_
-	lieie. I	- 1	59	453-	Do Geared Dates	215	1	F3.75	- 1	85	-
-	F.P.	- 1	110	96	Do. Package Dates.	11/0		FLAS	i -i	13	- 1
-	FP.	- 1	11	1	Mahitrat Warrans	10		-	-	-	-
- 1	5.5	- 1	岱	121	Platygeen A	.4	ii	143	17	42	15.5
15 80	EP 1	- 1	130	쓓	Receipts	135 101			14	42	22
	FP.	- 1	102 140	1/7	Usber-Walter (RFD)	140		6.0	89	54	23.6
25	TEX.		557	621	Water Basement Co.	634 244	HI I				
- 1	FP.	-	244	22%	Water (RFB)	245	1 - 1	-	1 -1	1 - 1	ł –

Issue Price	Acutests. Polisi	Launt	19	92	Start	Price	+ 00	
1	<b>—</b>	Ditte	Hiliph	Low	1	1	١.	
1.00p	F.P.		101120	9742	Bank of Ireland Units Mos-Corp Pri A	1010	2	
	12.		130 125 10p	78	Brest, Walter Var Rie 2nd Pril 100/07 Do 8½ pc 3rd Ngo-Caro Cny Pril 2007/18	11p 10p	*	
10a 100 100 105	F.P.	- '	109	92 h	Barrie Ulming 10pc (Net) Co Pril 1994 . Combourne Indo. 10 bpc Rd. Deb 2001			
1000	F.F.		1000	100	Fidelity Euro Values Engine Le 2001	198 <sub>0</sub> 105		
105		-	1100	99	Fidelity Euro Values Egoty Lo 2001	105		
- 1	FP. F.S.	-	1054p	485p	M & G Resovery Zero Div Prf 1s	2240	+4	
100a 650a 4	F35 1	: :	4350	3300	Thora EMI Non-in. Bearing Co Units Member op Med Co Com Pri 1999	100 4350 4350	44	
4	F.P.	•	736	68	Weather op the Ca Cam Pri 1999	689		
RIGHTS OFFERS								
			R	OHT	S OFFERS			

Esser: Price	James Paid	Latest Desert		FIZ	OFFERS	Closing	+ or	
B		Date	Hill	Low			•	
puer laned Fuercast or and yield in the official heldent or massectus	estimated sept on arm of estimates of yield be or other title or other title or other title	ad on fall accessifica- apectas or s for 1992 said on pro- scial estar Reial estar no orice	capital, q i dividend i ather office , L Estimat spectus or axes for 19 tales, W Po	Jugora georgacius georgacius (georgacius (	Addition Consistancy Exergent Nation  JL Ecrops  Alyment the 6.  Land Errose  Planschrobe  Planschrobe  Resilience of Divideou race paid or payable  ritered and yield, a Earnings based on pre- based on previous year's carryings. Earli  and yield, a Earnings based on learny  and yield best  best  All extremates for 1991-492. N Divideod a  lad extremates for 1991-492. N Divideod best  and whiteled.  Be Francesta sannalised analysis of codisnay sha  blusted stemytics makeus.   All balance securities makeus.	iminary fig ridend F D ed on prospo orthological and yield but tole ratio b	purts. Q in ident ectus or rags M mers on aced on	
RANK OF ENGLAND TREASURY BILL TENDER								

	Apr 2	23 Apr 16		Apr.23	Apr.16
Bits on offer lotal of applications lotal phocated Malarmy accepted hid Motacte at applications (expl	5500 51676 5500 697 5	50 597.565	Top accepted rate of Historial Average rate of discount Average yield Amount on office at most lands Minimum accepted big 182 d	9.8109° 10.0569°	9.76689 9.7461 9.98889 6500m 65.266
WEEKLY C	HANG	E IN W	ORLD INTER	EST FLA	TES
- CHIDON	Apr 23	typuès	HEW YORK	Apr.23	c)10990
Base rates	101, 105, 104, 9.8109	(Jed/d	Printe rates	44	Sweh'd
3-merceh interhank	104	74	Federal Funds	375	+0.02
Freedom Bill Teader	9.8109	+1 <sub>1</sub> +1 <sub>2</sub> -0.0645 timbré	6 MUL Trassery Sills 3 Meth. CD	3,94 1,75	40.05
Band 2 Bills	101, 101, 101, 101, 101,	(Amth/d Unch/d	FRANKFURT		
Band 4 5385	104	DAMES OF THE PERSON NAMED IN	Combani	9.75	Undi'd +0.025
3 Main, Treasury Bill	Zin.	12	Three month	9.675 9.675	-0.05
3 Mrbit, Gamet (STR1)	10%	4%	WANTS Victorian Rate	RA0	Unck'd
TENCYO One month Bills	43.	-44	dee meb. Interberii	16 10	44 44
Three month BINs	44	Sect 4	Tirtt agenti	10	40
Our reports	96	44	Geet mouds	1201	+3
Three could	95	*	Turet promit	121	抗
MSTERDAM ON month	9 500		Que month	10.2	43.
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		F	INANCIA	L TIMES	STOCK	INDICES				
	Apr	Apr	Apr	Apr	Apr	Apr		92		mpilation
	24	23	22	21	18	15	High	Low	Klah	Low
Government Secs.	86.31	86,45	68,49	55,45	88.65	88.82	88.82	85.11	127.4	49.18
Fixed Interest	102.24	102.21	102.31	102.40	102.80	102.67	102.80	97.15	105.4	50.53
Ordinary	2072.5	2042.7	2034.8	2047.6	2059.2	2053.0	2072.5	1851.4	2108.3	49.4
Gold Mines	109.2	111.0	111.9	112.5	111.9	113.9	160,6	109.2	734.7	43.5
FT Act Alf-Share	1275.75	1261.34	1255.5	1264.49	1268.47	1266.43	1284.07	287.46	1254,07	61.92
FT-SE 100	2643.0	2809.8	2907.8	2625.6	2638.6	2540.2	2643.0	2382.7	2079.6	986.9
FT-SE Eurotrack 100	1167,02	1159.11	1171.34	1166.73	1169.63	1167.08	1176.44	1078.19	1176,44	900.45
FT-SE Eurotrack 200	1213.35	1212.01	1213.46	1208,47	1213.52	1212.84	1213.52	1120.52	1213.52	938.62
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			LONDO	N SHA	HE SER	VICE			A DE CONTRA	

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10 tg pc 1995	23 214 Not My! 25.7127 -3 2,480 No21 No21 16.72 15.72	Tress 11 kpc 2003-07. 118 § -6 3,160 3/22 3/6 pc 2007 ##	ly16 18.12 1339
Conversion 10pc 1986 102 Jul Treas 134 pc 1997;s 1133. Each 181 <sub>2</sub> pc 1997 1844.	-2 800 Hvt5 Ny15 4.4120 -3 1,209 Ny15 Hv15 4.4124 -4 1,500 Jy22 Ju22 101,12 130 -4 2,700 Au21 Fq21 101,125	Conv Spr. Ln. 2011 te	172   2.1   1245   Feland Cap 8   1 <sub>2</sub> pc 10.   88   1 <sub>4</sub>   -3   384   Ap1 0c1   -1465     172   -
Euch 15pc 1997 122 kg 9 kg pt 1896 101 kg 105 6 kg pt 1995 9844 90 52 kg 105 kg pt 1995 9844 127 51 Euch 12pc 1990 127 51	-4 3,400 Mar Set 243; 134; -3 888 Agz 0,22 283; 138; -3 3,55 3yrs 419 253; 138; -2 1,000 Mar Myr 25,3133; -4 995 Map 9,00 29,2130; -4 1,700 3yr5 Jun5 7,1196; -4 1,700 3yr5 Jun5 7,1196;	Undered   Commission   Commis	Leader 12/2 pc 2006

### RUSSIA

The FT proposes to publish this survey on

May 13 1992.

The survey will be included in the FT of that day and will be printed in London, Frankfurt, Roubaix, New Jersey and Tokyo. It will be distributed in 160 countries world-wide. For further information about advertising in the survey, please contact Patricia Surridge on London, Tel: 071-873 3426 Fax: 071-873 3079 or Nina Golovyatenko in Moscow

or Nina Golovyatenko in Moscow Tel (095) 243 19 57 (095) 251 24 57 Fax: (095) 243 00 77 (095) 251 24 57

FT SURVEYS

	ASE LENDING	RATES
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28	FINANCIAL TIMES MONDAY APRIL 27 1992
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	The Financial Times is read by more senior European business executives than any other international publication. To reach this crucial audience and promote the vitality and commercial life of Merseyside contact: Ruth Pincombe  Tel: 061 834 9381  Fax: 061 832 9248  or write to her at Alexandra Buildings  Oueen Street	D - K - 1 2027 4 5 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4
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MONDAY INTERVIEW

# Avuncular provider of advice

Lewis Preston, president of the World Bank, talks to Michael Prowse and Peter Norman

ix months after taking over as president of the World Bank, the opment institution. Mr Lewis Preston is dipping his toes in media waters. His handlers have finally persuaded him to start giving press interviews. They have not all gone well. A frosty piece in the New York Times described him as spending the interview "slouched in the corner of a carved-wood sofa" and being more interested in his pictures of wild birds than in economic devel-

Today, the blue-blooded former Wall Street banker is sitting up straight and radiating charm. Peering over half-moon spectacles, a mug of coffee in one hand, he seems avuncular rather than gruff or intimidating. Indeed, one could almost believe this is not the World Bank president but an amiable retired banker who has wandered into the Washington office of an old friend.

During a decade at the top of J P Morgan, one of the few big US banks to emerge relatively unscathed from the debt-ridden 1980s, Mr Preston studiously avoided publicity. Regularly consulted by the world's top central bankers, he preferred to wield influence from behind the scenes. It is clear he would like things to stay that way.

"The buily pulpit doesn't interest me a bit," he declares. For Mr Preston, who devoted 40 years of his life to J P Morgan, it is institutions, not individuals, that matter, Already intensely loyal to his new home, he says the test of his performance will be "what people think of the bank, not what

But does the World Bank president, given his potential influence on development issues, not have a special duty to speak out? He rejects the argument. It is vital, he believes, for the bank to establish intellectual leadership, but it does not matter if issues are articulated by him or by other bank officials. What counts is how well the institution per-

So far, he says, he has found little wrong with the bank's policies. But "hate mail" from development lobbyists suggests the execution of policies falls short of excellence. He hopes that tough management skills honed at J P Morgan and an "ability to delegate" will enable him to make improve-

Bank officials have found the first few months of the Preston

presidency bracing. He started by axing an entire tier of around 240 staff for more productive roles. He has since turned his attention to the bank's opaque internal budget. This is so confusing, he says, that it is impossible to identify whether resources are misused. He is certain, however,

that there is "a lot of fat here" The one policy that he has gone out of his way to endorse is poverty alleviation. He says he is not making a rhetorical flourish when he describes it as the bank's "overarching objective"

But should this be the main goal? After all, at an early stage of development, poverty was the last thing to concern successful capitalist economies such as the US. Should the bank not aim mainly at stimulating growth?

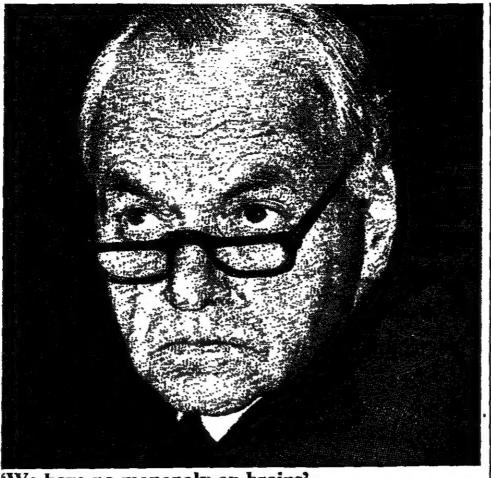
Mr Preston is clearly uneasy at the ideological overtones of the question. "I don't think the trickle-down theory is very satisfactory... You have to have a social safety net in place for the most disadvantaged people." Without such policies, you are wasting money: "Adjustment programmes won't work." He bints that one of Mr Boris Yeltsin's initial problems was his failure to understand that Russia does not have an adequate safety net.

Has the bank not been left behind in the former Soviet Union, where the International Monetary Fund has established itself as the principal outside adviser? No, says Mr Preston. The fund's lead role in the early stages reflects its macroeconomic responsibilities. "We've been working awfully

The bank is cranking up to lend heavily. From the middle of 1994, it will be lending \$4bn-\$5bn a year to the former Soviet republics. Eastern Europe will be receiving a further \$3bn. All told, the former communist countries will get a quarter or more of all bank loans, significantly changing the character of the institution. Mr Preston concedes that the

shift of resources - some of the bank's best personnel as well as cash - is making its traditional Third World clients nervous. But he says the timing of the collapse of communism was fortunate. The bank was underlent and now has considerable headroom for extra lending. Smiling broadly, he adds that the bank has anything but a shortage of econo-

He does worry, however, that



'We have no monopoly on brains'

global competition for capital could adversely affect the poorest countries. The bank is trying to drum up support for the 10th replenishment of the International Development Association, its soft loan affiliate. If IDA 10 is to be as generous in real terms as the bank's previous effort, it will have to raise about \$18bn. But Mr Preston believes significantly more money is needed, both to reflect the growing number of potential recipients (which

PERSONAL FILE

1926 Born New York City. Served in Marine Corps before graduating from Harvard College.

New York bank, Served clients in south western US and later in the com-

1966 Head of J P Morgan's London office. Developed Eurocurrency busibecoming executive vice-president, international banking, in

1976 Vice-chairman and director, J P Morgan. executive, J P Morgan. September 1991 President.

bodia) and the expanding cost of measures to protect the environment.

One lesson the bank has taught him is that there is no conflict between economic development and the environment. "It is absolutely clear that they are not in tension," he says. A recent trip to southern Africa helped convince him that the poor tend to suffer most from environmen-

tal degradation. But surely there must be a conflict at some level? Suppose everybody in China drove a car. What would happen to carbon emissions or global

Mr Preston hesitates. He

knows his briefing papers must contain the answer. But be does not remember it. Perhaps his experience in southern Africa was too limited, he

The man seems as reassuring

as his old furniture. You feel

he will work patiently for prac-

tical solutions to complex prob-

lems, untroubled by strong

The bank has fallen into

safe pair of bands. Mr Preston

does not pretend to be a devel-

opment expert, an intellectual

or an economist. But he

appears to have other, rarer

virtues: steady nerves, sound

judgment, and enough confi-

dence cheerfully to admit that

he does not know all the

The one danger is that his four private decades at J P

Morgan have left him not fully

prepared for his role at the

tion. Given the scale of today's

problems, the bank needs more

than a capable manager work-

ing on budgets behind the

scenes. It needs somebody

capable of articulating a vision

for development, of providing

global leadership on issues as

controversial as the environ-

ment and the transition from

communism. Mr Preston has

elm of a very public institu-

deological convictions.

What about the future of the bank? With more than 5,000 mostly Washington-based staff, is it not too big and remote? Could not some of its functions be undertaken by the private sector? After all, two of the bank's most senior officials have recently left to start up a private venture for channelling risk capital to developing econ-

Mr Preston's thinking on such issues is at an early stage. "We have no monopoly on he concedes, although we sometimes seem to have a monopoly on insensitivity." He hints that there is nothing sacrosanct about present arrangements: "If anybody can deliver a service better than us, we ought to be using them." He also appears sympathetic to arguments for greater decentralisation. "My instincts are that we should have more people in the field."

He says the big change already well under way is the bank's metamorphosis from a lending institution to a proembarrassed that the bank's net transfers to many clients are declining as old loans are repaid. This is happening "all over Latin America" and is a sign of the success of past programmes. He says people are wrong to think loans are the only lever for influencing policy. At J P Morgan, he recalls, old clients did not reject his advice just because they no longer needed his loans.

Looking ahead, he seems

unruffled by the many problems confronting policymakers. in a shaky condition. The former Soviet Union is in turmoil. Millions are starving in the Third World, Yet Mr Preston's elegant, two-storey penthouse

# Work, learn and don't procreate

cannot (or will not) help themselves? In the US, patience with passive welfare policies seems suddenly to have snapped. State legislatures of all political hues are experimenting with policies designed to change behaviour. Sensing an issue with political mileage, President Bush has just approved radical welfare experiments in Wisconsin.

Mr Tommy Thompson, the Republican governor of Wisconsin, is pioneering a policy known as "wed fare" or "bridefare". This aims to encourage teenage mothers to marry by allowing them to keep benefits even if their husbands have a modest independent income. At the same time, Wisconsin plans to penalise welfare mothers who have additional children. At present, teenage mothers get \$440 a month, ris-ing to \$517 for two children and \$617 for three. In future, the payment for a second child will be reduced to \$479 with no further increment for larger families. Under a scheme known as "learnfare", the state has already cut the welfare cheques of teenage mothers who fail to attend high school.

In New Jersey, liberal Demo-crats are taking the lead. Mr Wayne Bryant, a black representative from a poor district, as a modern form of "slavery". He says wage earners do not get a pay rise just because they have another child, so why should welfare mothers? Mr Jim Florio, the state's liberal governor, aims to "wean people off welfare" by forcing them to become responsible for their actions. He wants to cut welfare payments for extra children and implement a form of bridefare. California is leading a pack of other states considering similar reforms.

The reformers - dubbed "new paternalists" by their critics - say their aim is not to save money. Policies simed at changing behaviour will require additional resources: clients have to be monitored more closely while schemes



higher education spending. However, with state budgets under intense pressure because of the prolonged economic

slowdown, the reforms are being introduced in a climate of austerity. Economies are often the main priority: 14 states have cut benefits for able-bodied adults, including Michigan, which has abolished all such assistance. In California, the most controversial reform is a planned, across the board cut of up to 25 per cent in family benefit rates. The drive to modify personal

behaviour - to make the poor

adopt middle-class attitudes is a natural progression from the last big welfare reform, the Family Support Act of 1988. This aimed to encourage self-sufficiency by requiring states to enrol a gradually increasing proportion of weltraining programmes. Critics are already dismissing it as too timid: exemptions mean that its "workfare" provisions may eventually apply to only a small fraction of welfare rolls.

Is the new paternalism desir-

able? Libertarians will argue that unconditional payments - a basic income or negative income tax - are preferable to social engineering. Yet given the failure of passive policies, a determined attempt to influence behaviour seems worth trying. For many families, the difference between poverty and prosperity will be determined by attitudes to work, study, marriage and lifestyle. The proof lies in the success of many immigrants who arrive with few skills or resources. But the morality of punish-

children's benefits is questionable. It is also naive to expect quite small financial incentives to make a huge difference. Welfare is needed precisely because a fraction of the population will not or cannot respond readily to economic signals. In the past two decades, the real value of US welfare benefits has fallen by an average of 27 per cent, with-out curbing welfare rolls. There is also little correlation between state benefit rates which vary enormously - and

yds to

welfare populations.
This is because welfare dependence partly reflects structural economic change. The sharp decline in the relative pay of unskilled workers has created a trap: after allowing for childcare, transport and other costs of work, many single heads of household cannot earn enough to replace even the shrunken benefits now offered. In many cases, the only viable alternatives are welfare or two wage packets and I doubt if bridefare will miraculously after attitudes to

The trouble with policies to mould behaviour is that they rely too heavily on sticks and not enough on carrots. Neither federal nor state government yet seems prepared to fund even the modest job training provisions that form the core of the 1988 law. Senator Daniel Patrick Moynihan, the New York Democrat who fathered the bill, reckons that federal funding needs to be at least quadrupled from today's

miserly 51bn a year.
Pending fundamental changes in attitudes to family formation, the surest way to reduce welfare dependency is to boost the earning power of single parents. That means much greater investment in training and perhaps experimentation with public sector programmes that guarantee jobs for long-term welfare recipients. The new paternalists are right to attack the cul-ture of dependency. But they do not deserve to be taken seriously unless they back reforms with more hard cash.

# yet to rise to such challenges. Heavens above, is the City a zoo? Selikan 🕲 **JOTTER PAD**

## CROSSWORD

No.7,833 Set by DANTE

ACROSS 1 Fast scoring rate (7)

sex (3,3)
5 Unusual -combination of

destructive and constructive forces (4)

6 Antigone's form of denial (8)
7 Stop being an outsider (5)
8 It caters for those looking for

childish amusement (7)

den (9)

ing (4)

answer (7)

1 Exact payment from Geneva 2 Work of art produced from scratch? (9) 4 A wing consisting of ten parts 3 Start to impress the opposite

(3)
9 Settles for cat food (6)
10 Clearly write a note according to fact (8)
12 Soldier held to be healthy after service, but the writing is on the wall (8) 13 Carbohydrate consumed makes clothes hard to wear

(6) 15 Short place of late news (4) 11 It's used in composing some music (7) 14 Tales of feet? (7) 16 Groundless rumour that there's unemployment? (4.6) 19 Signed in and made an 17 Games pitch out in the garimpression (10) 20 Flag of many colours (4) impression (10)

20 Flag of many colours (4)

23 It's a possibility concerning

18 Needy and greedy take a new turn, I see (8)

19 Determine to find another

literary composition (6)
25 Charming Arab about to 21 Lets her move out into lodgings, perhaps (7)22 Stop in the name of the law swindle the French? (8) 27 Wireless user gets a new set in a ship (8) in a ship (8)

28 Make successful use of the 24 Try and eat a little (5)

clues (6) 29 Slack water at dusk (8) Not a drop-out, of course (6)

The solution to lest Saturday's prize puzzle will be published with names of winners on Saturday May 9.

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Mitterrand's federalist schemes; but common sense has now been restored. At first Mr Jacques Chirac, leader of the Caullists, had only seen the Maastricht treaty as an archetypal weapon for attacking President Mitterrand; curiously, he seems to have overlooked the fact that a successful attack would be fatal for his own political ambitions. The defeat of the Maastricht treaty would be a serious blow to Mr Mitterrand: but it would also put paid to any prospect that he, Jacques Chirac, could be elected president of the republic.

As a result, there is a tacit compromise, which will allow the treaty to go through. But it has also cleared the ground for a much more important debate, on the substantive purpose of the Maastricht treaty. President Mitterrand is selling it as the guarantor of peace and stability in western Europe; but the Socialists are now selling it as the engine of economic growth.

The idea sounds banal: the Community has always been sold as the engine of economic growth. The difference is that



on Europe saying that the member governments must together take

active new steps to make the

Community into an engine of economic growth. Ten days ago, Mr Pierre Beregovoy, prime minister, told the Senate that the economic policies of the 12 "are not sufficiently co-ordinated". He said he had written to the presidents of the Commission and the Council, asking them to take "initiatives" to ensure that Europe become "an accel-

erator of growth". The new line was reinforced last Thursday by Mr Michel Rocard, former prime minister and virtual candidate for the Socialist party in the next presidential elections. In Le Monde, he urged support for the Maastricht treaty, very largely because he believed the Community had the means to become a zone of high growth.

"Most of the dramas and difficulties of the world come from the general slowdown of economic growth," he said. "We shall not beat unemploy-ment except through signifisignificantly stronger growth momic policy run by the 12 govinnelies the intervention of a ernments. Unfortunately, the single and coherent public authority over a large terri-

I believe today that a true intellectual revolution is necessary to recover the use of those rules which brought us continuously strong growth (in the past), and which suppose the careful use of monetary, budgetary, customs, regulatory and above all fiscal instru-

The new line is obviously political. The Socialists were hammered in the recent regional elections, and they desperately need a message of hope to counter the prospect of defeat in next year's legislative elections. Unemployment is the main problem; but since the commitment to European monetary union prevents an independent French economic policy, Europe must have an

economic policy instead. The problem is that the Socialists' new line is in manifest conflict with the thrust of the Maastricht treaty which they have just negotiated. Every aspect of the programme for economic and monetary union (Emu) is deflationary, from the high interest rates being imposed by the Bundesbank to the compulsory cuts in national budget deficits; yet the Socialists are effectively calling for collective economic

reflation. This is, in fact, the deal they thought they had bought a hard monetary policy run by the Bundesbank, but in the cantly stronger growth. And context of a European ecomonetary and budgetary deflation is already in place; but the European economic policy does not start until 1999. If then. Economists may say a Euro-

pean reflation is impossible; but after their previous disasters, we need not be mesmerised by their latest certainties, Remember that this is the tribe that sold us Bretton Woods, floating rates, and fixed rates; Keynesianism, monetarism, and structural adjustment; each time with the same supercilious self-sufficiency,

ome say there is no remedy apart from liberating labour and other markets; but if this means a deliberate policy of greater insecurity and poverty for the working class, forget it. The world has seen the results of 10 years of Thatcherism, and it seems to have few takers among the conservative parties on the Continent, none among the Socialists.

Only one thing is really impossible: that mainstream political parties should admit to permanent impotence in the central business of government, which is economic policy. Voters in the French regional elections fled both the Socialists and the conservatives, because neither side offered any solution to unemployment. If Emu means anything, it must mean a recovery through pooled influence over economic policy. Credible political leaders must have some-